TOWN OF SOUTH KINGSTOWN

TOWN MANAGER
PROPOSED
CAPITAL IMPROVEMENT PROGRAM

FISCAL PERIOD
2011-2012 THROUGH 2016-2017

DECEMBER 2010

Town of South Kingstown

Town Manager
Proposed
FY2011-2012 to FY2016-2017
Capital Improvement Program
December 2010

–Town Council –

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STEPHEN A. ALFRED, TOWN MANAGER

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TO:	**THE HONORABLE TOWN COUNCIL**
SUBJECT:	**CAPITAL BUDGET AND IMPROVEMENT PROGRAM** **FISCAL YEAR 2011-2012 THROUGH FISCAL YEAR 2016-2017**
DATE:	**DECEMBER 2010**

BUDGET MESSAGE

I am pleased to submit the Town Manager's Proposed Capital Budget and Improvement Program for the Fiscal Period 2011-2012 through 2016-2017. This document was prepared in accordance with the Capital Improvement Program and Capital Budget Ordinance that was adopted by the Town Council in 1990 *(see page 5)*.

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as school and municipal buildings, streets, bridges, water and wastewater systems, parks, and solid waste disposal facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of $10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

The intent of the Capital Improvement Program is threefold. First, to provide a comprehensive community needs statement; second, to provide for the development of a prioritized implementation schedule for meeting the community needs statement; and third, to provide financial data relative to the community's ability to manage and finance the costs associated with meeting these defined needs. The proposed Capital Improvement Program is presented in six sections.

Section I is a presentation of statistical information relative to the Town of South Kingstown. The information deals with population, housing, income, employment, and private sector development.

Section II is presented in five elements. The first element provides general financial information relative to the municipal budget program. Also included is an existing debt level schedule and a proposed future debt loading presentation. I urge careful consideration and review of this financial data since conclusions drawn from it will serve as the foundation for the Town's future long-term Capital Improvement Program.

The second element of Section II presents a detailed project cost and revenue summary for all planned capital projects. This six-year planning program (see page 28) documents seventeen (17) capital programs or projects that are proposed to be undertaken over the next six-year period. The estimated cost of completing these projects is $20,935,260 of this sum $11,250,000 will need to be raised from general obligation bonds. Of the total bonds proposed, $4,700,000 must still be presented to the voters for authorization. A proposed schedule documenting when these bond issues would be sold is also presented in this section (see page 29).

A summary of the changes proposed in the six-year program for the 2011-2012 fiscal year in comparison to the adopted FY 2010-2011 program is shown below:

	Adopted 2010-2011		Proposed 2011-2012		Change	
Six Year Planning Program	**Projected Cost**	**Proposed Bonds**	**Projected Cost**	**Proposed Bonds**	**Program Cost**	**Municipal Bonds**
Open Space Program	$1,300,000	$1,300,000	$1,050,000	$1,000,000	($250,000)	($300,000)
Recreational Program	6,938,000	4,150,000	6,835,000	4,150,000	(103,000)	0
General Municipal Program	8,225,260	1,700,000	10,450,260	3,500,000	2,225,000	1,800,000
School Program	3,000,000	3,000,000	2,600,000	2,600,000	(400,000)	(400,000)
Total Six Year Program	**$19,463,260**	**$10,150,000**	**$20,935,260**	**$11,250,000**	**$1,472,000**	**$1,100,000**

The third element of Section II provides a narrative description of the proposed capital projects planned for the six-year program. The fourth element of this section provides projected Debt Service Schedules proposed for debt retirement for all programs presented in the six-year program. Presented as the fifth element is an explanation and methodology summary relative to the value and need for "Fair Share Development Fees." Included in this element are the "in-lieu of construction" fee requirements should a developer be allowed to forgo the construction of an affordable housing unit as directed by the inclusionary unit provisions of the Town's Zoning Ordinance.

Section III is a narrative for projects proposed in the capital budget for Fiscal Year 2011-2012. The capital budget is the first-year spending program for the "pay as you go" section of the Capital Improvement Program. The budget narrative provides a summary description of all projects, program elements, equipment acquisitions, and professional services that are proposed for funding in the 2011-2012 fiscal year for the General Fund, School Fund, and Utility programs. In addition, specific documentation of program need is provided for each of the proposed projects.

Section IV presents the Town Manager's FY2011-2012 - FY2016-2017 Capital Improvement Program. This presentation is a six-year spending proposal for all municipal capital improvements. The Capital Improvement Program is documented in two independent program elements.

The first element of this section is the Town Manager Proposed "Annual Funding Element" (see pages 102 through 106) which summarizes the projected costs of all Capital Projects and programs scheduled during the next six years to be funded annually on a "pay as you go" basis.

For the FY2011-2012 General Fund capital budget, funding in the amount of $1,239,000 is proposed. This is an $18,000 increase over the current year's appropriation. This capital program needs statement will be further evaluated during development of the General Fund budget, at which time financial information pertaining to funding availability will also be evaluated.

The proposed FY 2011-2012 capital budget for the Water Enterprise Fund seeks financial support in the amount of $91,000. All costs associated with the Water Fund are paid through revenues generated from system users. The FY 2011-2012 Water Enterprise Fund Capital Budget component is $31,000 more than the current year.

Funding in the amount of $310,000 is proposed for the Wastewater Enterprise Fund during the 2011-2012 fiscal year. This sum is necessary in order to meet the cost of replacing operating equipment and facilities. Revenues to pay for all capital expenditures will be generated from the users of the Wastewater system as well as the Town's regional partners, the Town of Narragansett and the University of Rhode Island.

The FY2011-2012 School Department proposed capital budget for the School Fund is presented in the amount of $270,000. This proposed spending plan is $160,000 more than the current year appropriation. The scope of the School Department's Capital Spending Program will be reevaluated by the School Committee during development of their proposed FY 2011-2012 School Fund. A detailed listing of all projects proposed by the School Department is presented in this section.

A summary of the Proposed FY 2011-2012 Capital Budget is as follows:

Capital Budget Program	**2010-2011 Adopted**	**2011-2012 Proposed**	**Increase (Decrease)**
General Fund	$1,221,000	$1,239,000	$18,000
Water Enterprise Fund	60,000	91,000	31,000
Wastewater Enterprise Fund	300,000	310,000	10,000
School Fund	110,000	270,000	160,000
Total Capital Budget Program	**$1,691,000**	**$1,910,000**	**$219,000**

The second element of Section IV is a program summary of all projects and programs scheduled over the next six years (see page 107) that will be funded through municipal bonds and other third party revenues as presented in Section II. This schedule is entitled "Town Manager Proposed Capital Improvement Program - Long Range Program Element (All Funds)." The combined cost of these budget elements for the six-year program is summarized as follows:

Capital Improvement Program	**2010-2011 Adopted 6-Year Plan**	**2011-2012 Proposed 6-Year Plan**	**Increase (Decrease)**
Annual Funding Element	$12,793,500	$12,225,000	($568,500)
Bonding Program Element	19,463,260	20,935,260	1,472,000
Total Proposed Program	**$32,256,760**	**$33,160,260**	**$903,500**
Less Pay-As-You-Go Transfers	($4,165,000)	($4,423,000)	($258,000)
Net Capital Program	**$28,091,760**	**$28,737,260**	**$645,500**

Section V presents program schedules for public works and public grounds equipment and improvement projects. This section presents work plans for all road improvement and grounds upgrade programs slated for the next six years within the annual funding element.

Section VI of the Capital Improvement Program is an inventory of all departmental requests for capital funding. This element will provide the Town Council with information relative to department director identified capital needs that may not have been incorporated into the Town Manager's proposed six-year plan.

I cannot overemphasize that the proposed six-year Capital Improvement Program represents my best effort to define necessary community needs. The Town Council must evaluate the proposed program to determine whether all identified community needs have been addressed.

In developing the FY 2011-2012 Capital Improvement Program, highly conservative funding assumptions were employed. Some projects, such as the construction of a new community gymnasium, Neighborhood Guild improvements, and Town Hall Facility improvements have been delayed, while other programs (Open Space Land Acquisition planning and School Facilities improvements) are presented at lesser funding levels than in previous years. Only one major project is proposed for substantial expansion in this capital spending program. The Public Works Improvement Program is projected to increase in cost over the current year Town Council Adopted CIP from a six year funding program of $6,170,000 to $8,170,000 in the FY 2011-2012 Town Manager Proposed CIP. Funding of this expanded program will require $2 million in additional bonds than presented in the current year adopted plan. The proposed expansion of this program is directly related to the Town's need to rehabilitate and upgrade a number of Town owned roads that are in poor condition. A listing of the streets proposed for inclusion in this program is presented on pages 42 and 43 of this document.

Three major factors continue to have profound influence on the development of this financial planning document. First is the projected reduction in third party funding levels, such as real estate conveyance taxes, school related Fair Share Development Fees, and delayed funding of approved State DOT Grants. Second is the recessionary condition of the local economy severely limiting the Town's our ability to increase the tax levy and substantially reduced investment earning on undesignated funds. Third is the continuing action of the State in reducing base line state aid funding levels, for both municipal and school programs.

I would like to thank the department and agency heads for their assistance and cooperation in the preparation of this document. I wish to offer special thanks to Colleen Camp, Executive Assistant to the Town Manager for coordinating and editing departmental funding submissions, proofreading the document and still finding time for all her regular duties. All the department heads and I look forward to the opportunity to discuss fully the capital budget and Capital Improvement Program in depth with the Town Council and the citizens of the community.

Stephen A. Alfred
Town Manager

CAPITAL IMPROVEMENT PROGRAM

AND

CAPITAL BUDGET

ORDINANCE

Chapter 6
FINANCE

ARTICLE III. CAPITAL IMPROVEMENT PROGRAM AND CAPITAL BUDGET ORDINANCE

Sec. 6-41. Capital improvement program.

The Capital Improvement Program (CIP), prepared by the Town Manager and approved by the Town Council, shall determine the Town's capital needs. The program shall be a six-year plan for the acquisition, development and/or improvement of the Town's facilities, infrastructure, and capital projects. Projects included in the CIP shall be prioritized, and the means for financing each shall be identified. The first year of the program shall be the Capital Budget. The CIP shall be revised and supplemented each year in keeping with the Town Council's stated policies on debt management.

Sec. 6-42. Capital Facilities, Infrastructure, and Capital Projects

Capital facilities and infrastructure refer to all public (municipal and school) facilities such as streets, bridges, water and sewer systems, parks, and wastewater treatment facilities.

A capital project or improvement is a major non-recurring tangible fixed asset with a useful life of at least five years and a value in excess of $10,000. The term includes property acquisition, major improvements to an existing facility, and new building construction.

Sec. 6-43. Submission to Town Council.

(a) Submission to Town Council.

The Town Manager shall prepare and submit to the Town Council a six-year capital program no later than December 1 each year.

(b) Contents.

The capital program shall include:

(1) A clear general summary of its contents.

(2) A list of all capital improvements and other capital expenditures which are proposed to be undertaken during the six fiscal years next ensuing with appropriate supporting information as to the necessity for each.

(3) Cost estimates and recommended time schedules for each improvement or other capital expenditure.

Sec. 6-44. Town Council Adoption

(a) Notice and Hearing.

The Town Council shall publish in one or more newspapers of general circulation, a general summary of the Capital Improvement Program and a notice stating:

(1) The times and places where copies of the capital program are available for inspection by the public; and

(2) The time and place, not less than ten (10) after such publication, for a public hearing on the Capital Improvement Program.

(b) Adoption.

The Town Council by resolution shall adopt the Capital Improvement Program with or without amendment after the public hearing and on or before the first day of February.

Section 6-45. Public Records

Copies of the Capital Improvement Program shall be public records and shall be made available to the public at suitable places in the Town.

SECTION I

PRESENTATION

OF

STATISTICAL INFORMATION

AND

COMMUNITY PROFILE

SOUTH KINGSTOWN: A PROFILE

A statistical profile of the Town is provided to show local population, housing, and economic trends and conditions that influence the demand for public services and facilities and the ability of the Town to support needed services.

GEOGRAPHY

- Land Area

Land and Water	62.3 sq. miles
Land Only	56.8 sq. miles (36,352 acres)

- The Town of South Kingstown owns 108 parcels of land[1] including properties that host Town facilities, rights of way, schools, pump stations, easements, parks, fields, and designated open space. The total acreage for these properties is 1265.4 – approximately 3% of total Town acreage (exclusive of Town roads) - of which over 400 acres (33%) are comprised of outdoor parkland and playing fields.

- The Town owns approximately 150 miles of roads for which it is responsible for capital improvements, traffic control, and routine maintenance including snow plowing.

- Density (Persons per sq. mile) – 2000 Census

South Kingstown	448
Rhode Island	1,003

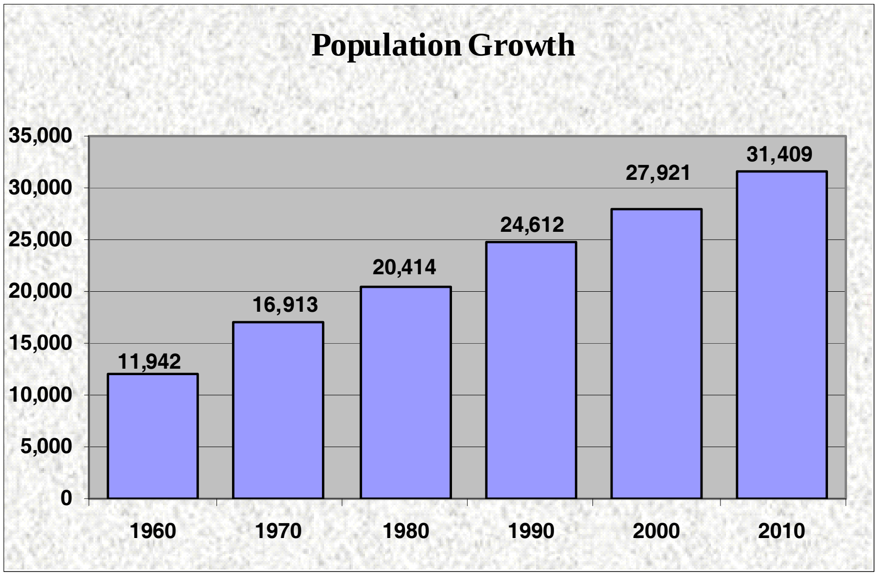
POPULATION

- Between 1990 and 2000, the Town's population grew by 3,309 persons from 24,612 to 27,921, an increase of 13.5 percent. The Town experienced the largest numerical population increase among all Rhode Island cities and towns with the exception of the City of Providence.

- The 2010 estimated population of 31,409 is based on the following:

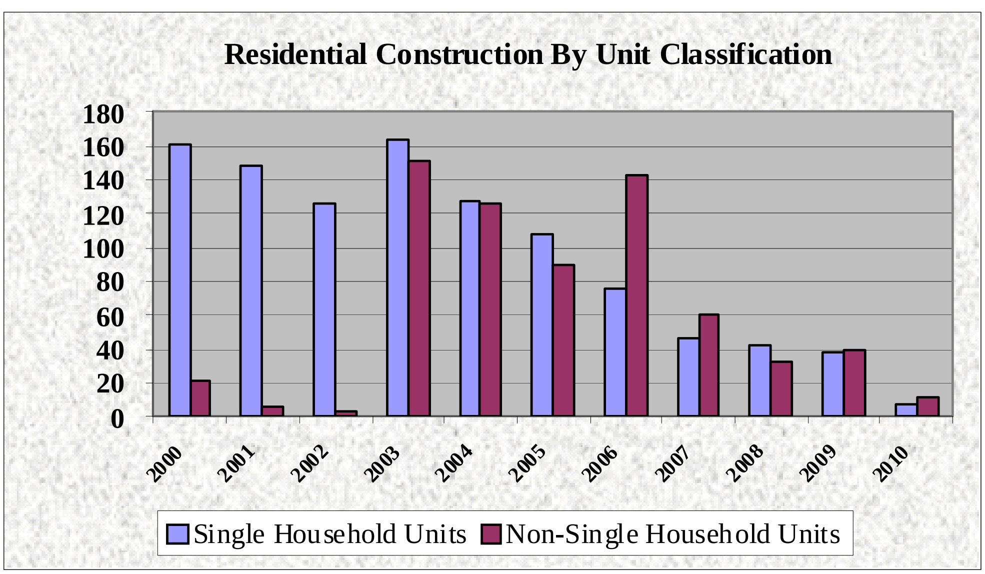
2000 Census	27,921
Natural Growth	172
10.5 Yrs Res. Const.	3,316
9/1/10 Population	**31,409**

[1] Figure does not include "tax sale" properties



HOUSING ACTIVITY

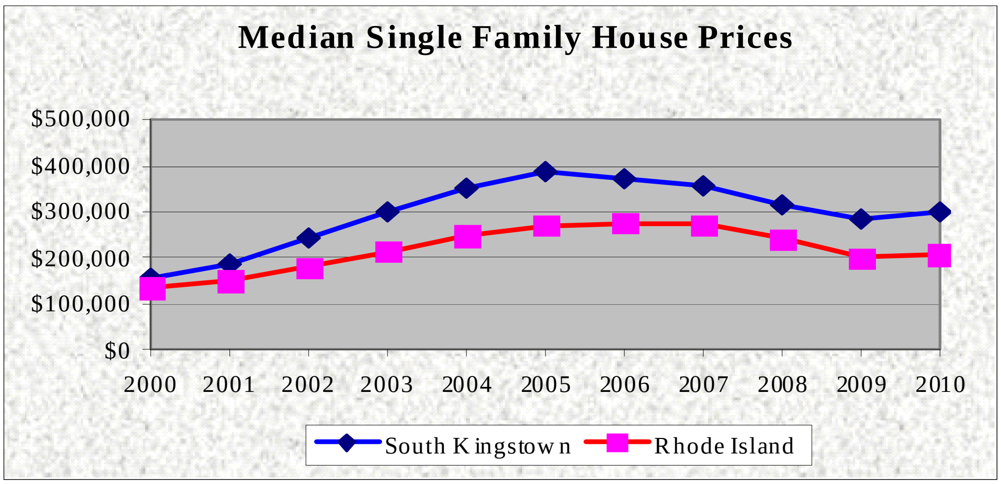
- With the addition of 77 new housing units constructed in 2009 and 18 units constructed through June 2010, the Town's total housing count has reached 12,454 units. Construction activity since calendar year 2000 has resulted in the addition of 1,727 units or an average of 165 new units annually over the ten and one half-year period. Single Household unit construction amounted to 1,045 units or an average of 100 units per year. Non-Single Household construction averaged 65 units per year. As noted in the chart below, over the last three full years construction activity has slowed considerably, averaging less than 100 total new units per year.



Median Home Prices and Family Income

- The median sale price of a single-family home in South Kingstown increased to $300,000 between January and September 2010, compared to same period in 2009 during which the median sales price of $285,000 was recorded. The sale price of the average home in South Kingstown in 2000 was $157,750. Therefore, the ten year appreciation in value of the median single family house in South Kingstown increased by approximately 82%.

- The following graph demonstrates the gap between local housing prices and the statewide average selling price of a median priced home. The Statewide average sale price in July 2010 was $207,000 or $93,000 less than the average sale price in South Kingstown.



Sources: Thewarrengroup.Com

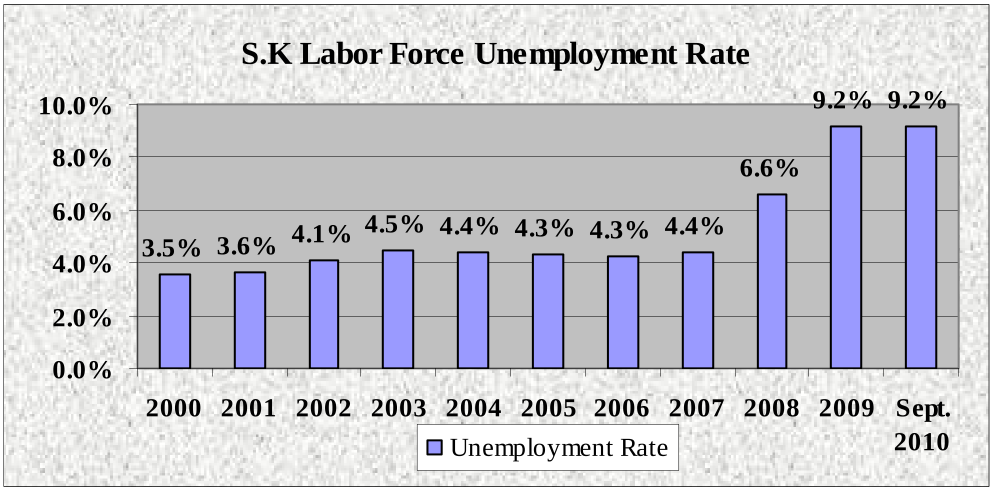
Average Single Household Tax Assessment and Tax Levy

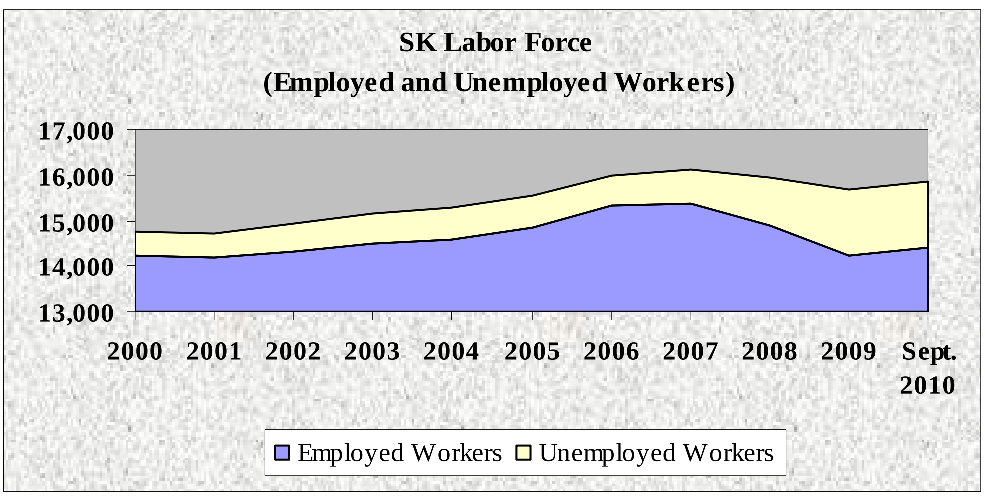
Year	# of Single Households	Median Sale Price[1]	Average Assessment	Tax Levy	$ Increase	% Increase
2000	7,969	$157,750	$153,065	$3,176	$119	3.88%
2001	8,125	188,750	200,584	3,590	414	13.05%
2002	8,249	244,285	201,907	3,840	250	6.96%
2003	8,374	300,000	204,679	4,075	235	6.12%
2004	8,477	350,000	336,825	4,237	162	3.98%
2005	8,586	386,500	339,037	4,452	214	5.06%
2006	8,663	372,500	341,957	4,668	216	4.86%
2007	8,707	355,000	418,672	4,820	152	3.26%
2008	8,731	316,000	420,516	5,033	213	4.43%
2009	8,753	285,000	422,854	5,095	62	1.23%
2010	8,774	300,000	346,376	4,914	(181)	-3.55%
10.5 Year Increase	**805**	**$142,250**	**$193,311**	**$1,738**	**$1,738**	**3.6%**

[1] ***Source: Thewarrengroup.com***

Employment in South Kingstown

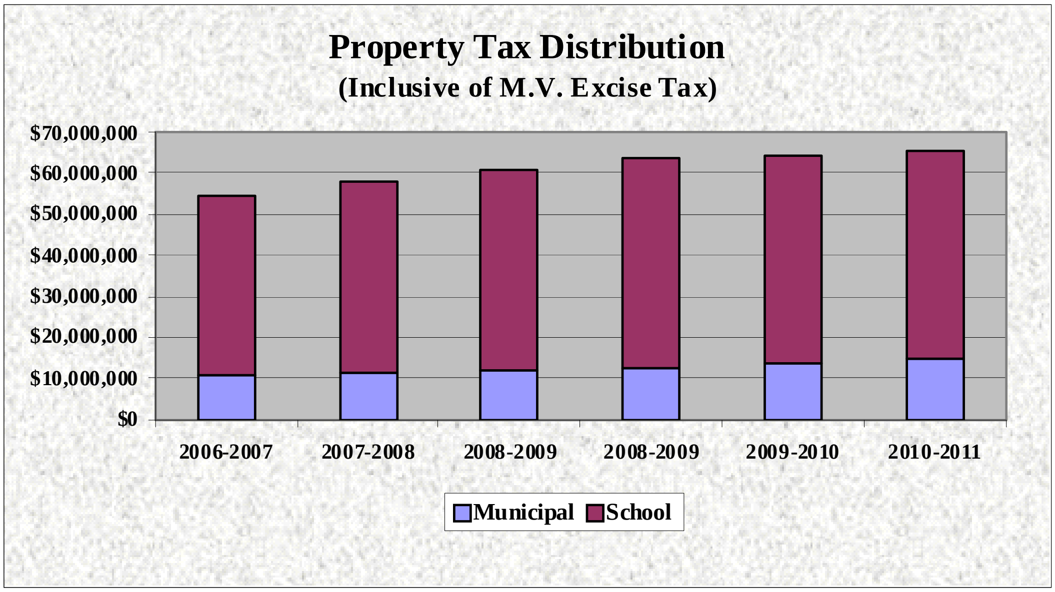
As of September 2010, the labor force in the Town of South Kingstown was 16,204 with the employment at 14,368 yielding an unemployment rate of 9.2%. The September unemployment rate is equal to the annualized reported unemployment rate for calendar 2009.

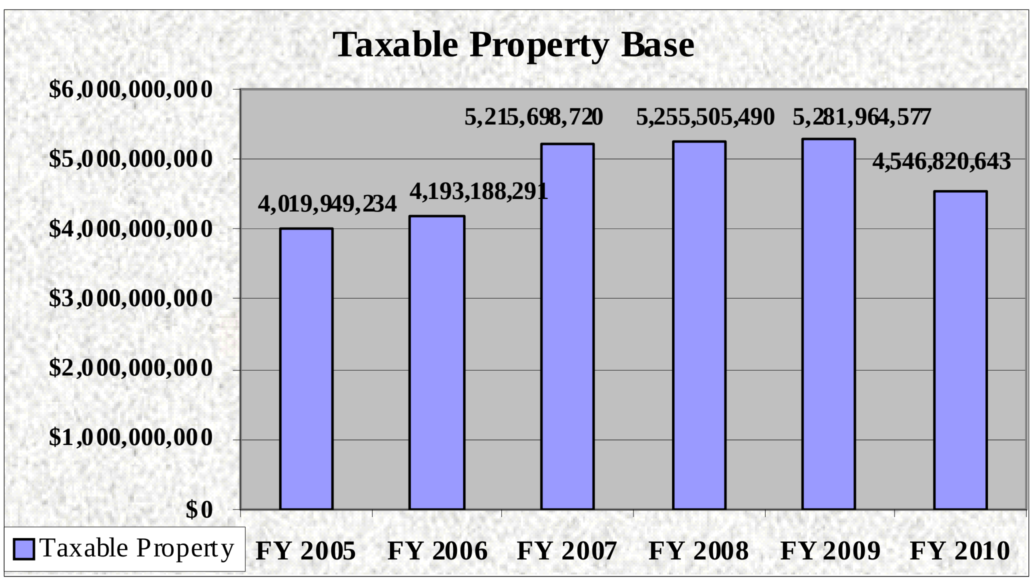


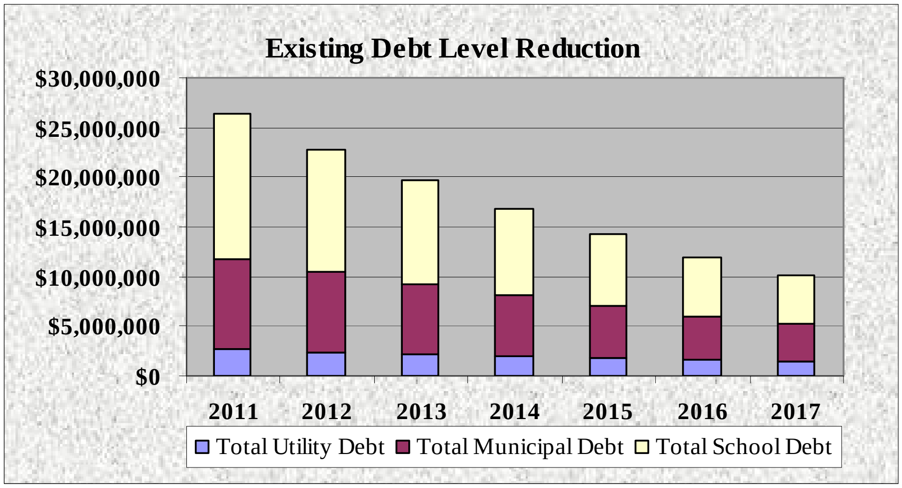


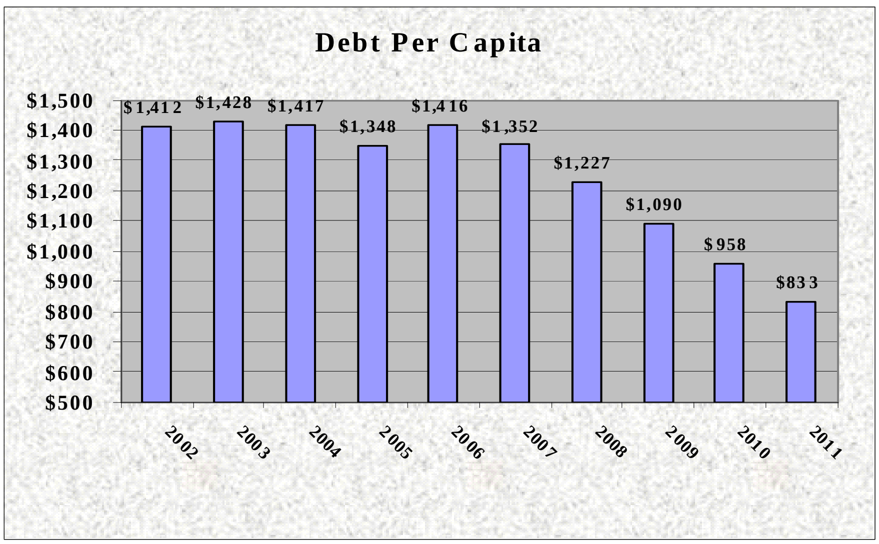
* Source: DLT, South Kingstown Labor Force Statistics (not seasonally adjusted)

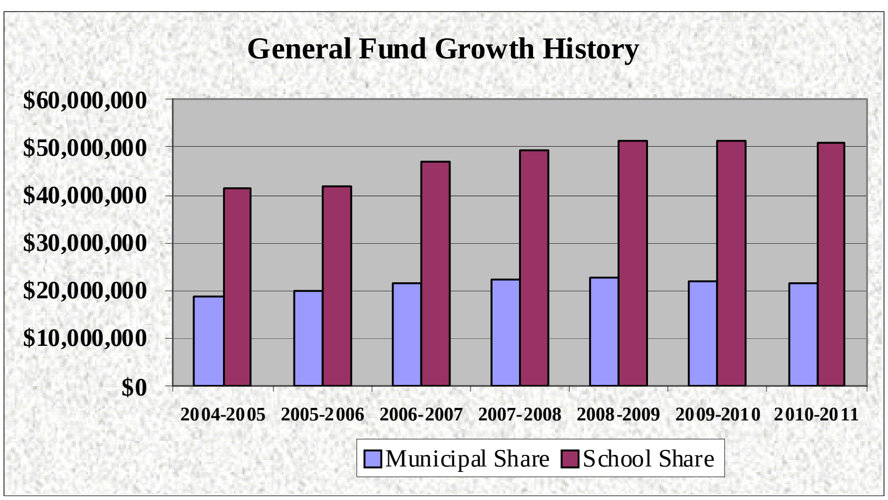
HISTORICAL FINANCIAL DATA






Existing Debt Level Reduction
$30,000,000
$25,000,000
$20,000,000
$15,000,000
$10,000,000
$5,000,000
$0
2011
2012
2013
2014
2015
2016
2017
Total Utility Debt
Total Municipal Debt
Total School Debt


Debt Per Capita
$1,500
$1,400
$1,300
$1,200
$1,100
$1,000
$900
$800
$700
$600
$500
$1,412
$1,428
$1,417
$1,348
$1,416
$1,352
$1,227
$1,090
$958
$833
2002
2003
2004
2005
2006
2007
2008
2009
2010
2011

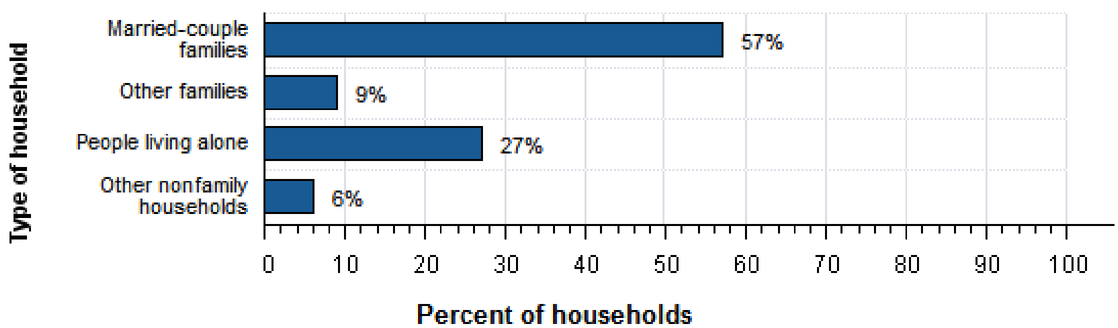

General Fund Growth History
$60,000,000
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$0
2004-2005
2005-2006
2006-2007
2007-2008
2008-2009
2009-2010
2010-2011
Municipal Share
School Share

South Kingstown, Rhode Island
Population and Housing Narrative Profile: 2006-2008
Data Set: 2006-2008 American Community Survey 3-Year Estimates
Survey: American Community Survey

HOUSEHOLDS AND FAMILIES: In 2006-2008 there were 9,700 households in South Kingstown. The average household size was 2.4 people.

Families made up 67 percent of the households in South Kingstown. This figure includes both married-couple families (57 percent) and other families (9 percent). Nonfamily households made up 33 percent of all households in South Kingstown. Most of the nonfamily households were people living alone, but some were composed of people living in households in which no one was related to the householder.

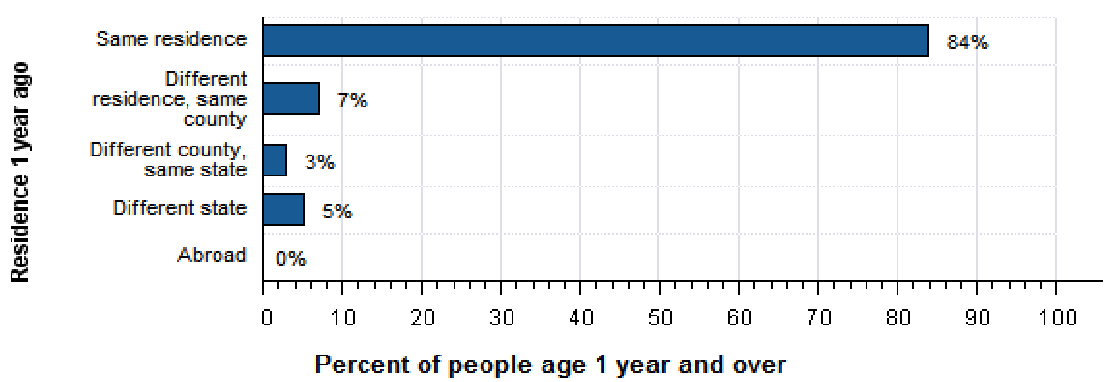
The Types of Households in South Kingstown, Rhode Island in 2006-2008



Source: American Community Survey, 2006-2008

GEOGRAPHIC MOBILITY: In 2006-2008, 84 percent of the people at least one year old living in South Kingstown were living in the same residence one year earlier; 7 percent had moved during the past year from another residence in the same county, 3 percent from another county in the same state, 5 percent from another state, and less than 0.5 percent from abroad.

Geographic Mobility of Residents of South Kingstown, Rhode Island in 2006-2008

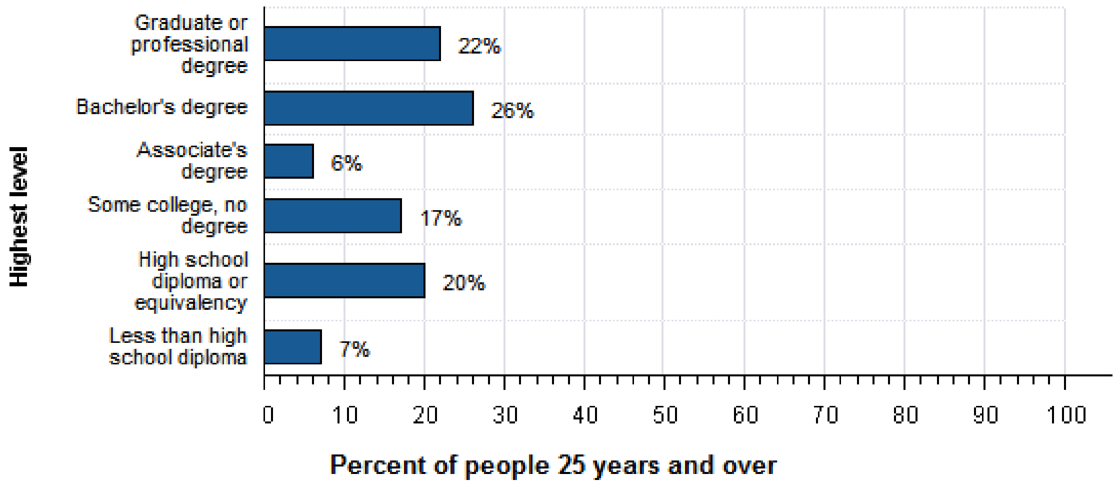


Source: American Community Survey, 2006-2008

EDUCATION: In 2006-2008, 93 percent of people 25 years and over had at least graduated from high school and 49 percent had a bachelor's degree or higher. Seven percent were dropouts; they were not enrolled in school and had not graduated from high school.

The total school enrollment in South Kingstown was 10,000 in 2006-2008. Nursery school and kindergarten enrollment was 430 and elementary or high school enrollment was 4,100 children. College or graduate school enrollment was 5,600.

The Educational Attainment of People in South Kingstown, Rhode Island in 2006-2008



Source: American Community Survey, 2006-2008

INDUSTRIES: In 2006-2008, for the employed population 16 years and older, the leading industries in South Kingstown were Educational services, and health care, and social assistance, 32 percent, and Retail trade, 12 percent.

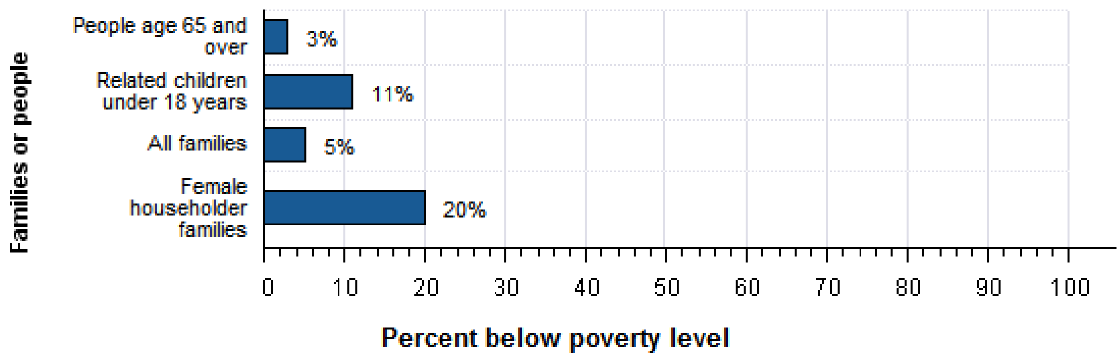
OCCUPATIONS AND TYPE OF EMPLOYER: Among the most common occupations were: Management, professional, and related occupations, 45 percent; Sales and office occupations, 22 percent; Service occupations, 16 percent; Construction, extraction, maintenance and repair occupations, 8 percent; and Production, transportation, and material moving occupations, 8 percent. Sixty-nine percent of the people employed were Private wage and salary workers; 23 percent was Federal, state, or local government workers; and 7 percent was Self-employed in own not incorporated business workers.

TRAVEL TO WORK: Seventy-nine percent of South Kingstown workers drove to work alone in 2006-2008, 7 percent carpooled, 1 percent took public transportation, and 10 percent used other means. The remaining 4 percent worked at home. Among those who commuted to work, it took them on average 23.8 minutes to get to work.

INCOME: The median income of households in South Kingstown was $70,989. Seventy-six percent of the households received earnings and 23 percent received retirement income other than Social Security. Thirty-two percent of the households received Social Security. The average income from Social Security was $15,538. These income sources are not mutually exclusive; that is, some households received income from more than one source.

POVERTY AND PARTICIPATION IN GOVERNMENT PROGRAMS: In 2006-2008, 10 percent of people were in poverty. Eleven percent of related children under 18 were below the poverty level, compared with 3 percent of people 65 years old and over. Five percent of all families and 20 percent of families with a female householder and no husband present had incomes below the poverty level.

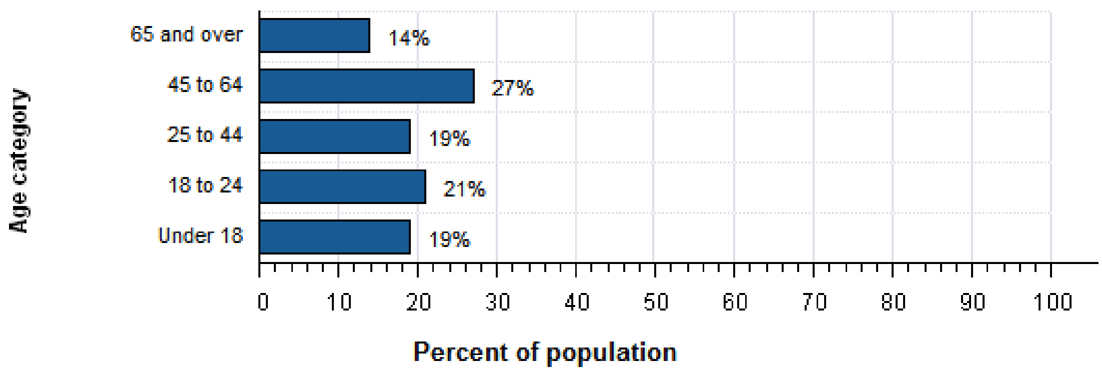
Poverty Rates in South Kingstown, Rhode Island in 2006-2008



Source: American Community Survey, 2006-2008

POPULATION: In 2006-2008, South Kingstown had a total population of 27,000 - 15,000 (53 percent) females and 13,000 (47 percent) males. The median age was 37.8 years. Nineteen percent of the population was under 18 years and 14 percent was 65 years and older.

The Age Distribution of People in South Kingstown, Rhode Island in 2006-2008

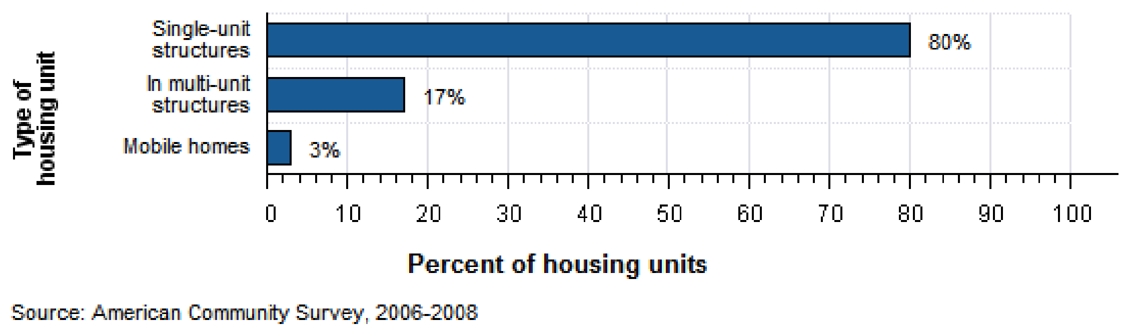


Source: American Community Survey, 2006-2008

For people reporting one race alone, 92 percent was White; 2 percent was Black or African American; 1 percent was American Indian and Alaska Native; 3 percent was Asian; less than 0.5 percent was Native Hawaiian and Other Pacific Islander, and less than 0.5 percent was Some other race. Two percent reported Two or more races. Two percent of the people in South Kingstown was Hispanic. Ninety percent of the people in South Kingstown was White non-Hispanic. People of Hispanic origin may be of any race.

HOUSING CHARACTERISTICS: In 2006-2008, South Kingstown had a total of 12,000 housing units, 22 percent of which were vacant. Of the total housing units, 80 percent was in single-unit structures, 17 percent was in multi-unit structures, and 3 percent was mobile homes. Twenty-six percent of the housing units were built since 1990.

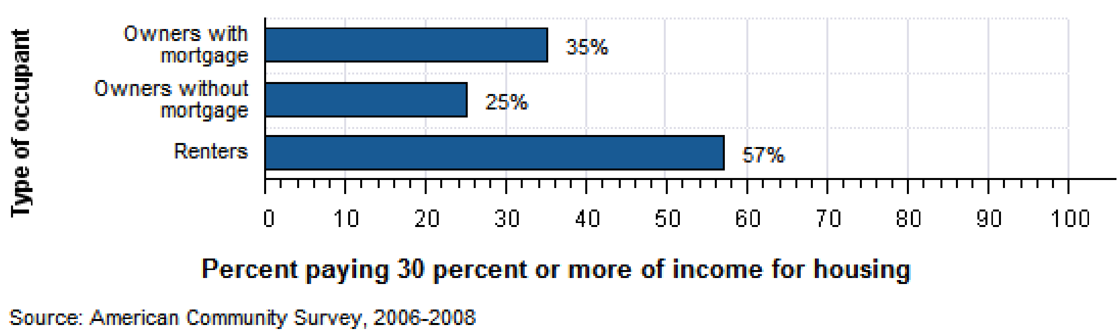
The Types of Housing Units in South Kingstown, Rhode Island in 2006-2008



OCCUPIED HOUSING UNIT CHARACTERISTICS: In 2006-2008, South Kingstown had 9,700 occupied housing units - 7,100 (74 percent) owner occupied and 2,500 (26 percent) renter occupied. One percent of the households did not have telephone service and 4 percent of the households did not have access to a car, truck, or van for private use. Multi Vehicle households were not rare. Forty percent had two vehicles and another 24 percent had three or more.

HOUSING COSTS: The median monthly housing costs for mortgaged owners was $1,935, non-mortgaged owners $687, and renters $1,026. Thirty-five percent of owners with mortgages, 25 percent of owners without mortgages, and 57 percent of renters in South Kingstown spent 30 percent or more of household income on housing.

Occupants with a Housing Cost Burden in South Kingstown, Rhode Island in 2006-2008



Source: U.S. Census Bureau, 2006-2008 American Community Survey. The U.S. Census Bureau's Population Estimates Program produces the official population estimates for the nation, states, counties and places, and the official estimates of housing units for states and counties. The population and housing characteristics included above are derived from the American Community Survey.

SECTION II

FINANCIAL ANALYSIS

LONG-TERM FINANCIAL PROGRAM

CAPITAL IMPROVEMENT PROJECTS AND PROGRAM DESCRIPTIONS

PROJECTED DEBT SERVICE SCHEDULES

FAIR SHARE DEVELOPMENT FEES
(includes "In Lieu Fee Requirements for Affordable Housing")

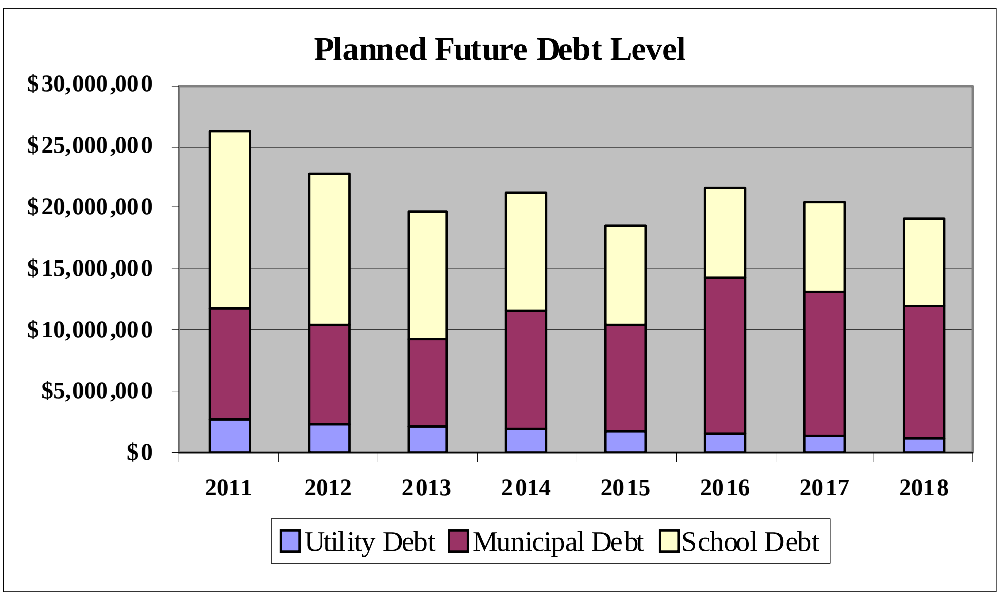
FINANCIAL ANALYSIS

The objective of this section is to provide detailed financial data relative to the Town's long-term debt management program. Of particular importance within this analysis is the documentation of the Town's ability to plan for and finance major public improvements.

This section is presented in five elements. The first element is a presentation of historical data over the last six fiscal years. Information relative to the change in the size and composition of the municipal budget and tax base is presented in this element. Also presented is documentation of both the outstanding municipal bonded indebtedness levels for all debt incurred, or projected to be incurred, prior to June 30, 2017, and the planned debt principal repayment schedule for the next six-year period.

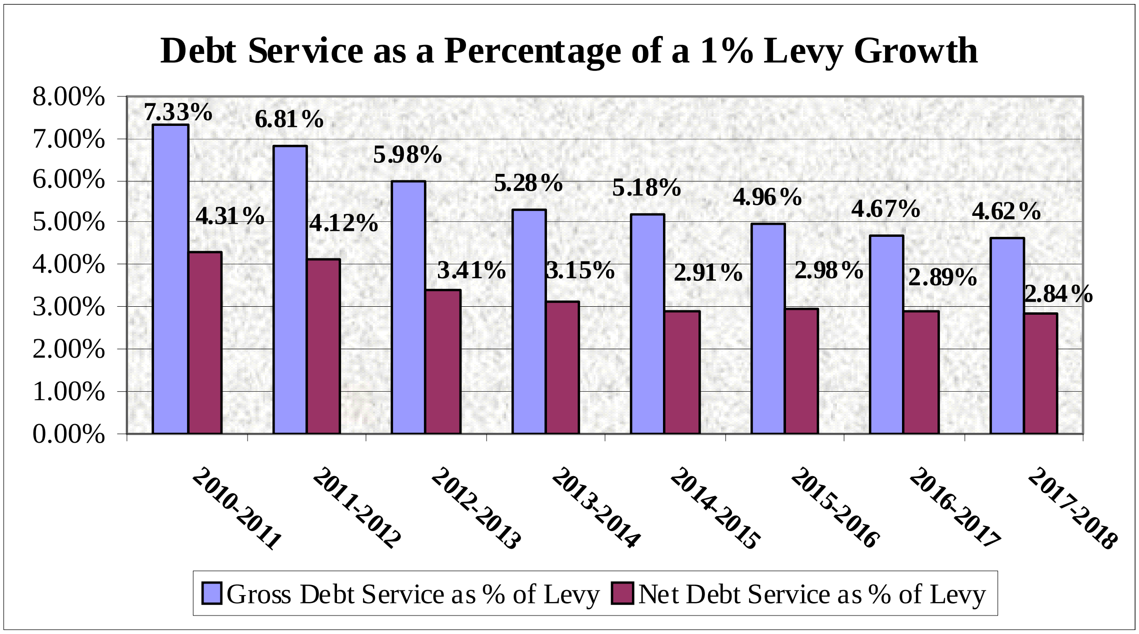
Included with this debt level summary is a presentation of the fiscal impact of all future bond issues proposed for sale during the six-year planning period. These presentations are of importance in evaluating the rate of bonded debt repayment and the impact of additional debt loading over the next six-year period. All future bond issues are projected to be sold with 20-year, equal principal payments at a rate of 5.0 percent annual interest.

A summary of the Town's projected gross (all municipally incurred debt) bonded indebtedness commencing June 30, 2011 through June 30, 2018 is projected as follows:



The second element of this section provides a six-year summary of all proposed major capital projects and programs. This presentation identifies estimated program costs, sources of revenue and a bonding schedule to meet these planned expenditures.

In developing this schedule, careful evaluation was made of the financial impact that new debt loading would have on future property tax levies. The following charts illustrate the proportionate share of the FY 2010-2011 tax levy that is dedicated to municipal and school debt service and the predicted debt service proportion for future years, based on a tax levy growth of one percent (1%).



The third element is a narrative description of all projects and programs proposed in the Six-Year Capital Bonding Program Summary.

The fourth element of this section presents detailed financial information relative to existing debt levels and required debt repayment schedules. Also presented are the projected debt level and repayment schedules that are planned should the proposed six-year capital bonding program be implemented. These schedules document the changes that will occur in debt service payments, debt levels, and the relationship of debt to the municipal property tax rate, tax base and the community's per capita income and population. This element also provides a narrative description of non-property tax revenues that are targeted as funding sources for the planned capital program and reviews credit industry benchmarks as they pertain to prudent municipal debt management practices.

The fifth element of this financial analysis is a detailed discussion of the proposed funding levels for "Fair Share Development Fees." Annual review and adoption of a "Fair Share Development Fees Schedule" is a required component of the Capital Improvement Program development and adoption process.

Also included in this element is an explanation and documentation of the "In Lieu of Inclusionary Housing" exaction fee. The Planning Board will only allow off-site exactions when, in its determination, it would not be feasible to provide affordable units on-site, or when it determines that the off-site alternative would be more beneficial to the Town than the on-site affordable units. The in-lieu fee per affordable unit required shall be the difference between the median sales price of a single-family home in South Kingstown and the maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of the area median income.

Element 1

TOWN OF SOUTH KINGSTOWN
MUNICIPAL BUDGET TRENDS

Fiscal Year Assessment Date	2005-2006 12/31/2004	Percent Share	2006-2007 12/31/2005	Percent Share	2007-2008 12/31/2006	Percent Share	2008-2009 12/31/2007	Percent Share	2009-2010 12/31/2008	Percent Share	2010-2011 12/31/2009	Percent Share	5 Year Increase	Average Annual Inc.	Percent Increase
General Fund Revenue Statement															
Current Yr Property Taxes	$53,676,409	83.36%	$56,477,248	82.56%	$59,587,074	83.37%	$62,523,893	84.21%	$63,223,529	86.08%	$64,240,096	88.26%	$10,563,687	$2,112,737	3.52%
Prior Year Taxes and Penalty	725,000	1.13%	620,000	0.91%	575,000	0.80%	650,000	0.88%	750,000	1.02%	845,000	1.16%	120,000	24,000	3.46%
State Aid	4,636,472	7.20%	5,317,961	7.77%	5,455,578	7.63%	5,305,673	7.15%	4,139,156	5.64%	2,190,768	3.01%	(2,445,704)	(489,141)	-10.85%
Local Revenue	4,249,196	6.60%	4,815,584	7.04%	4,659,146	6.52%	4,564,958	6.15%	4,137,522	5.63%	4,307,389	5.92%	58,193	11,639	0.26%
Fund Balance Forwarded	1,103,000	1.71%	1,175,000	1.72%	1,200,000	1.68%	1,200,000	1.62%	1,200,000	1.63%	1,200,000	1.65%	97,000	19,400	1.64%
Total Revenues	**$64,390,077**	**100.00%**	**$68,405,793**	**100.00%**	**$71,476,798**	**100.00%**	**$74,244,524**	**100.00%**	**$73,450,207**	**100.00%**	**$72,783,253**	**100.00%**	**$8,393,176**	**$1,678,635**	**2.37%**
School Fund Revenue Statement															
General Fund Tax Transfer	$40,733,077	78.45%	$43,352,497	78.08%	$45,628,503	78.74%	$47,909,928	80.03%	$47,909,928	80.37%	$47,909,928	82.33%	$7,176,851	$1,435,370	3.15%
State Aid	9,948,816	19.16%	10,516,527	18.94%	10,605,339	18.30%	10,548,698	17.62%	10,364,027	17.39%	8,796,862	15.12%	(1,151,954)	(230,391)	-2.27%
Local Revenue	1,243,159	2.39%	1,652,000	2.98%	1,713,223	2.96%	1,408,408	2.35%	1,338,008	2.24%	1,482,381	2.55%	239,222	47,844	3.25%
Total Revenues	**$51,925,052**	**100.00%**	**$55,521,024**	**100.00%**	**$57,947,065**	**100.00%**	**$59,867,034**	**100.00%**	**$59,611,963**	**100.00%**	**$58,189,171**	**100.00%**	**$6,264,119**	**$1,252,824**	**2.19%**
Combined Revenue Statement															
Property Taxes	$54,401,409	71.98%	$57,097,248	70.86%	$60,162,074	71.80%	$63,173,893	73.29%	$63,973,529	75.13%	$65,085,096	78.36%	$10,683,687	$2,136,737	3.52%
State Aid	14,585,288	19.30%	15,834,488	19.65%	16,060,917	19.17%	15,854,371	18.39%	14,503,183	17.03%	10,987,630	13.23%	(3,597,658)	(719,532)	-4.92%
Local Revenues	6,595,355	8.73%	7,642,584	9.49%	7,572,369	9.04%	7,173,366	8.32%	6,675,530	7.84%	6,989,770	8.42%	394,415	78,883	1.11%
Total Revenues	**$75,582,052**	**100.00%**	**$80,574,320**	**100.00%**	**$83,795,360**	**100.00%**	**$86,201,630**	**100.00%**	**$85,152,242**	**100.00%**	**$83,062,496**	**100.00%**	**$7,480,444**	**$1,496,089**	**1.82%**
													Market Value Per Capita	**Property Classification**	**Municipal Tax Rates**
Flexible Rate Tax Roll															
Residential	$3,492,744,799	84.71%	$3,547,721,253	84.61%	$4,410,747,143	84.57%	$4,455,790,816	84.78%	$4,486,891,202	84.95%	$3,700,926,749	81.40%	$117,831	Flexible Rate	**$14.19**
Commercial	445,399,280	10.80%	465,270,457	11.10%	610,608,040	11.71%	611,612,604	11.64%	627,575,623	11.88%	562,849,127	12.38%	17,920	Motor Vehicle	**$18.71**
Industrial	27,950,300	0.68%	28,810,700	0.69%	38,705,100	0.74%	38,323,160	0.73%	38,252,960	0.72%	32,055,700	0.71%	1,021	Business Inv.	**$0.00**
Utilities	32,487,996	0.79%	32,784,972	0.78%	38,439,416	0.74%	40,446,016	0.77%	42,212,820	0.80%	41,483,674	0.91%	1,321		
Total Flexible Tax Roll	**$3,998,582,375**	**97.0%**	**$4,074,587,382**	**97.2%**	**$5,098,499,699**	**97.8%**	**$5,146,172,596**	**97.9%**	**$5,194,932,605**	**98.4%**	**$4,337,315,250**	**95.4%**	$138,092		
Less Exemptions	($12,090,062)	-0.29%	(11,706,398)	-0.28%	(13,695,100)	-0.26%	(12,728,448)	-0.24%	(12,312,284)	-0.23%	(10,191,021)	-0.22%	**(324)**		
Flexible Rate Tax Roll	**$3,986,492,313**	**96.69%**	**$4,062,880,984**	**96.89%**	**$5,084,804,599**	**97.49%**	**$5,133,444,148**	**97.68%**	**$5,182,620,321**	**98.12%**	**$4,327,124,229**	**95.17%**	**$137,768**		
Annual Increase in Flex. Roll	$85,458,924	2.19%	$76,388,671	1.92%	$1,021,923,615	25.15%	$48,639,549	0.96%	$49,176,173	0.96%	($855,496,092)	-16.51%			
Fixed Rate Tax Rolls														US Census -2000	27,921
Business Inventory	$13,543,398	0.33%	$15,560,824	0.37%	$17,486,558	0.34%	$0	0.00%	$0	0.00%	$0	0.00%	$0	10 Years Growth	3,488
Motor Vehicles - Excise	123,012,869	2.98%	114,746,483	2.74%	113,407,563	2.17%	122,061,342	2.32%	99,344,256	1.88%	219,696,414	4.83%	6,995	**2010 Population**	**31,409**
Total Taxable Values	**$4,123,048,580**	**100.0%**	**$4,193,188,291**	**100.0%**	**$5,215,698,720**	**100.0%**	**$5,255,505,490**	**100.0%**	**$5,281,964,577**	**100.0%**	**$4,546,820,643**	**100.0%**	**$144,762**		
Tax Values Increase	**$103,099,346**	**2.56%**	**$70,139,711**	**1.70%**	**$1,022,510,429**	**24.39%**	**$39,806,770**	**0.76%**	**$26,459,087**	**0.50%**	**($735,143,934)**	**-13.92%**			

TOWN OF SOUTH KINGSTOWN
MUNICIPAL BUDGET TRENDS

Fiscal Year Assessment Date	2005-2006 12/31/2004	Percent Share	2006-2007 12/31/2005	Percent Share	2007-2008 12/31/2006	Percent Share	2008-2009 12/31/2007	Percent Share	2009-2010 12/31/2008	Percent Share	2010-2011 12/31/2009	Percent Share	5 Year Increase	Average Annual Inc.	Percent Increase
Property Tax Distribution															
Municipal Share	$10,597,747	19.37%	$10,963,463	19.01%	$11,688,696	19.26%	$12,341,301	19.37%	$13,153,371	20.39%	$14,287,851	21.81%	$3,690,104	$738,021	6.06%
School Share	43,078,662	78.72%	45,513,786	78.93%	47,898,378	78.92%	50,182,592	78.75%	50,070,158	77.62%	49,952,245	76.26%	6,873,583	1,374,717	2.88%
Overlay	1,046,499	1.91%	1,188,396	2.06%	1,105,487	1.82%	1,203,099	1.89%	1,280,645	1.99%	1,259,336	1.92%	212,837	42,567	3.61%
Total Property Tax Levy	**$54,722,908**	**100.00%**	**$57,665,644**	**100.00%**	**$60,692,561**	**100.00%**	**$63,726,992**	**100.00%**	**$64,504,174**	**100.00%**	**$65,499,433**	**100.00%**	**$10,776,525**	**$2,155,305**	**3.53%**
Increase Over Prior Year	$3,583,115	7.01%	$2,942,736	5.38%	$3,026,917	5.25%	$3,034,431	5.00%	$777,182	1.22%	$995,258	1.54%			
Tax Rate Distribution															
Municipal Share	$2.59	19.73%	$2.65	19.41%	$2.26	19.62%	$2.36	19.75%	$2.52	20.81%	$3.16	22.24%			
School Share	10.54	80.27%	11.00	80.59%	9.25	80.38%	9.61	80.25%	9.57	79.19%	11.03	77.76%	**Note: FY 2004-2005 Full Revaluation**		
Total Property Tax Rate	$13.13	100.00%	$13.65	100.00%	$11.51	100.00%	$11.97	100.00%	$12.09	100.00%	$14.19	100.00%	**Note: FY 2007-2008 Statistical Revaluation**		
Tax Rate Increase	**$0.55**	**4.37%**	**$0.52**	**3.96%**	**($2.14)**	**-15.66%**	**$0.46**	**3.98%**	**$0.12**	**0.99%**	**$2.10**	**17.36%**	**Note: FY 2010-2011 Statistical Revaluation**		
Municipal Expenditure Program															
Municipal Program	$17,117,299	26.58%	$18,353,986	26.83%	$19,162,323	26.81%	19,905,880	26.81%	$19,363,407	26.36%	$19,254,033	26.45%	$2,136,734	$427,347	2.27%
School Fund Transfer	40,733,077	63.26%	43,352,497	63.38%	45,628,503	63.84%	47,909,928	64.53%	47,909,928	65.23%	47,909,928	65.83%	7,176,851	1,435,370	3.15%
Capital Budget	1,407,000	2.19%	1,501,000	2.19%	1,525,000	2.13%	1,530,000	2.06%	1,406,000	1.91%	1,221,000	1.68%	(186,000)	(37,200)	-2.60%
School Debt Service	3,880,926	6.03%	3,673,889	5.37%	3,569,697	4.99%	3,512,491	4.73%	3,424,593	4.66%	3,164,869	4.35%	(716,057)	(143,211)	-4.05%
Town Debt Service	1,251,774	1.94%	1,524,421	2.23%	1,591,275	2.23%	1,386,225	1.87%	1,346,279	1.83%	1,233,423	1.69%	(18,351)	(3,670)	-0.26%
General Fund	**$64,390,076**	**100.00%**	**$68,405,793**	**100.00%**	**$71,476,798**	**100.00%**	**$74,244,524**	**100.00%**	**$73,450,207**	**100.00%**	**$72,783,253**	**100.00%**	**$8,393,177**	**$1,678,635**	**2.37%**
Plus 3rd Party School Aid	$11,191,975	14.81%	$12,168,527	15.10%	$12,318,562	14.70%	$11,957,106	13.87%	$11,702,035	13.74%	$10,279,243	12.38%	($912,732)	($182,546)	-1.57%
School/Municipal Cost	**$75,582,051**		**$80,574,320**		**$83,795,360**		**$86,201,630**		**$85,152,242**		**$83,062,496**		**$7,480,445**	**$1,496,089**	**1.82%**

Town of South Kingstown
Outstanding Debt Level

BONDS ISSUED	June 30, 2010	June 30, 2011	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017
Utility Related General Obligation Bonds								
Middlebridge Wastewater - #14								
Issued July 15, 1992	$177,843	$120,465	$61,205	$0	$0	$0	$0	$0
Diane Drive Sewer Program #27								
Issued August 19, 2003	366,000	343,000	319,000	295,000	271,000	246,000	221,000	195,000
Superfund - Rose Hill Landfill #24								
Issued Sept. 3, 2002	1,421,323	1,329,154	1,234,408	1,137,013	1,036,895	933,978	828,183	719,430
Superfund -Plains Road Landfill #30								
Issued November 22, 2005	786,000	743,000	700,000	656,000	611,000	565,000	518,000	471,000
Water Meter System Replacement #33								
Issued June 5, 2008	246,000	166,000	84,000	0	0	0	0	0
Total Utility Department Debt	**$2,997,166**	**$2,701,619**	**$2,398,613**	**$2,088,013**	**$1,918,895**	**$1,744,978**	**$1,567,183**	**$1,385,430**
Municipal Related General Obligation Bonds								
Municipal Refunding Bond #20								
Issued June 15, 1998	$70,000	$30,000	$0	$0	$0	$0	$0	$0
Municipal Refunding Bond #20								
Issued November 12, 2009	196,225	177,238	147,119	117,000	92,250	68,625	45,000	22,500
Municipal Refunding Bond #21								
Issued November 12, 2009	573,262	527,000	458,800	390,600	322,400	254,200	189,100	124,000
G.H. Park, OS, BR Fields #23								
Issued June 15, 2002	1,332,000	1,284,750	1,237,500	1,113,750	990,000	866,250	742,500	618,750
Municipal Refunding Bonds #25								
Issued October 1, 2002	195,500	141,000	87,900	37,400	0	0	0	0
Open Space Program #26								
Issued June 15, 2003	260,000	240,000	220,000	200,000	180,000	160,000	140,000	120,000
Municipal Refunding Bonds #26								
Issued June 15, 2003	90,035	73,687	60,511	44,895	29,523	14,639	0	0
Open Space Program #28								
Issued June 15, 2004	280,000	260,000	240,000	220,000	200,000	180,000	160,000	140,000
Public Works Improvements #28								
Issued June 15, 2004	350,000	325,000	300,000	275,000	250,000	225,000	200,000	175,000
BRMS Fields II #28								
Issued June 15, 2004	420,000	390,000	360,000	330,000	300,000	270,000	240,000	210,000
Neighborhood Guild Addition #29								
Issued July 23, 1996- Refund 6/15/05	300,000	250,000	200,000	150,000	100,000	50,000	0	0
Public Safety Building Bond #29								
Issued August 1, 1996 - Refund 6/15/05	1,460,000	1,200,000	945,000	700,000	465,000	230,000	0	0
Open Space Program #31								
Issued June 15, 2006	2,800,000	2,625,000	2,450,000	2,275,000	2,100,000	1,925,000	1,750,000	1,575,000
Public Works Improvements #31								
Issued June 15, 2006	560,000	525,000	490,000	455,000	420,000	385,000	350,000	315,000
Open Space Program #32								
Issued June 15, 2007	595,000	560,000	525,000	490,000	455,000	420,000	385,000	350,000
Public Works Improvements #32								
Issued June 15, 2007	425,000	400,000	375,000	350,000	325,000	300,000	275,000	250,000
Total Municipal Debt	**$9,907,022**	**$9,008,675**	**$8,096,830**	**$7,148,645**	**$6,229,173**	**$5,348,714**	**$4,476,600**	**$3,900,250**

Town of South Kingstown
Outstanding Debt Level

BONDS ISSUED	June 30, 2010	June 30, 2011	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017
(Continued)								
School Department General Obligation Bonds								
School Refunding Bond - 1998 # 20								
Issued June 15, 1998	$905,000	$375,000	$0	$0	$0	$0	$0	$0
School Refunding Bond - 1998 # 20								
Issued November 12, 2009	626,275	572,762	487,881	403,000	317,750	236,375	155,000	77,500
School Refunding Bond - 1998 # 21								
Issued November 12, 2009	349,238	323,000	281,200	239,400	197,600	155,800	115,900	76,000
BRMS Equip, Fields & SR Roof #23								
Issued June 15, 2002	958,000	810,250	662,500	596,250	530,000	463,750	397,500	331,250
School Refunding Bonds # 25								
Issued October 1, 2002	1,779,500	1,279,000	792,100	327,600	0	0	0	0
School Improvements - #26								
Issued June 15, 2003	650,000	600,000	550,000	500,000	450,000	400,000	350,000	300,000
School Refunding Bonds - #26								
Issued June 15, 2003	1,754,964	1,436,312	1,179,488	875,104	575,476	285,360	0	0
BRMS Fields II #28								
Issued June 15, 2004	223,000	206,000	189,000	172,000	155,000	138,000	121,000	104,000
School Improvements - #28								
Issued June 15, 2004	732,000	679,000	626,000	573,000	520,000	467,000	414,000	361,000
CCMS Playfields Phase 1 #29								
Issued July 23, 1996 - Refund 6/15/05	345,000	285,000	225,000	165,000	110,000	55,000	0	0
BBMS Partial Refunding #29								
Issued July 23, 1996 - Refund 6/15/05	5,415,000	4,835,000	4,260,000	3,695,000	3,135,000	2,585,000	2,045,000	1,520,000
School Improvement Bond #29								
Issued July 23, 1996 - Refund 6/15/05	750,000	700,000	650,000	600,000	550,000	500,000	450,000	400,000
School Improvement Bond #31								
Issued June 15, 2006	640,000	600,000	560,000	520,000	480,000	440,000	400,000	360,000
School Improvement Bond #32								
Issued June 15, 2007	850,000	800,000	750,000	700,000	650,000	600,000	550,000	500,000
General School Building Improvements								
Issued November 12, 2009	1,200,000	1,140,000	1,080,000	1,020,000	960,000	900,000	840,000	780,000
Total School Debt	**$17,177,977**	**$14,641,324**	**$12,293,169**	**$10,386,354**	**$8,630,826**	**$7,226,285**	**$5,838,400**	**$4,809,750**
Gross Bonded Debt Level	**$30,082,165**	**$26,351,618**	**$22,788,612**	**$19,623,012**	**$16,778,894**	**$14,319,977**	**$11,882,183**	**10,095,430**
Total Utility Debt	$2,997,166	$2,701,619	$2,398,613	$2,088,013	$1,918,895	$1,744,978	$1,567,183	$1,385,430
Total Municipal Debt	9,907,022	9,008,675	8,096,830	7,148,645	6,229,173	5,348,714	4,476,600	3,900,250
Total School Debt	17,177,977	14,641,324	12,293,169	10,386,354	8,630,826	7,226,285	5,838,400	4,809,750
Gross Bonded Debt Level	**$30,082,165**	**$26,351,618**	**$22,788,612**	**$19,623,012**	**$16,778,894**	**$14,319,977**	**$11,882,183**	**$10,095,430**

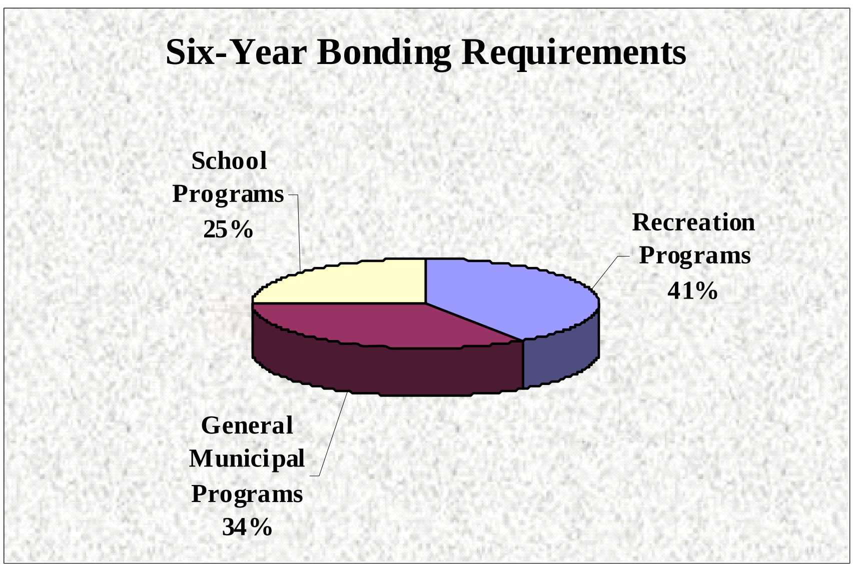
Town of South Kingstown Future Debt Loading							
	June 30, 2011	**June 30, 2012**	**June 30, 2013**	**June 30, 2014**	**June 30, 2015**	**June 30, 2016**	**June 30, 2017**
Municipal Related General Obligation Bonds							
Open Space Acquisition Program							
Referendum 11/06 TBS 5/2014	$0	$0	$0	$500,000	$475,000	$450,000	$425,000
Road Improvement Program							
Referendum 11/04 TBS 5/2014	0	0	0	2,000,000	1,900,000	1,800,000	1,700,000
Neighborhood Guild Improvments							
Referendum 11/06 TBS 5/2014	0	0	0	1,000,000	950,000	900,000	850,000
Open Space Acquisition Program							
Referendum 11/06 TBS 5/2016	0	0	0	0	0	500,000	475,000
Community Gymnasium							
Referendum 11/04 & 06 TBS 5/2015	0	0	0	0	0	3,150,000	2,992,500
Road Improvement Program							
Referendum 11/10 TBS 5/2015	0	0	0	0	0	1,500,000	1,425,000
Total Planned Municipal Debt	**$0**	**$0**	**$0**	**$3,500,000**	**$3,325,000**	**$8,300,000**	**$7,867,500**
School Related General Obligation Bonds							
General School Building Improvements							
Referendum 4/03 TBS 5/15/2014	$0	$0	$0	$1,000,000	$950,000	$900,000	$850,000
General School Building Improvements							
Referendum 11/12 TBS 5/15/2016	0	0	0	0	0	600,000	570,000
General School Building Improvements							
Referendum 11/12 TBS 5/15/2017	0	0	0	0	0	0	1,000,000
Total Planned School Debt	**$0**	**$0**	**$0**	**$1,000,000**	**$950,000**	**$1,500,000**	**$2,420,000**
Planned Future Debt	**$0**	**$0**	**$0**	**$4,500,000**	**$4,275,000**	**$9,800,000**	**$10,287,500**
Existing Bonded Debt Level	**$26,351,618**	**$22,788,612**	**$19,623,012**	**$16,778,894**	**$14,319,977**	**$11,882,183**	**$10,095,430**
Projected Bonded Debt Level	**$26,351,618**	**$22,788,612**	**$19,623,012**	**$21,278,894**	**$18,594,977**	**$21,682,183**	**$20,382,930**

LONG - TERM FINANCIAL PROGRAM

ELEMENT 2

In preparation of this budget document, a comprehensive review was made of all municipal, utility, and school-related capital needs that are presently under development or that are proposed for completion within the next six years. The table presented on the next page entitled "Town Manager Proposed Six-Year Major Projects Element - FY2011-2012 to FY2016-2017" is a summary of all projects and programs that are actively being considered for implementation or are currently under development. This listing of projects also presents the estimated cost to complete each project and potential funding sources. A second display (page 29) entitled "Town Manager Proposed General Obligation Bond Loading Schedule" details the debt-loading schedule necessary to fund the proposed capital program.

The projected cost of completing all noted projects listed in the CIP six-year program is $20,935,260. The municipal bonding program will be the funding source for $11,250,000 or 53.7% of this total program cost. A proportional distribution by program component of the planned bonding program is as follows:



While municipal bonds will be the major source of revenue for program financing, $2,040,000 of all new incurred debt (plus interest associated with the debt principal) shall be paid through non-property tax revenue sources. State aid to local school construction shall pay an estimated $1,040,000 in School Related Bond costs, while $1,000,000 shall be paid through funds held in the Neighborhood Guild's Reinvested Income Reserve.

Element 2

Town Manager Proposed
Six-Year Major Projects Element - FY 2011-2012 to FY 2016-2017

Program Type	Adopted 6-Year Program	Proposed 6-Year Program	Approved Bonds	Proposed Bonds	Secured and Available Funds	Future CIP Income	Other Funding Sources	Municipal Impact Fees
Leisure Services Programs								
Open Space Acquisition Program	$1,300,000	$1,050,000	$1,000,000	$0	$1,050,000	$0	$0	$0
Intermodal Park -Restrooms/Parking	835,000	730,000	0	0	730,000	0	0	0
South County Common Bike Path	750,000	670,000	0	0	169,725	0	300,275	200,000
Neighborhood Guild Renovations	1,000,000	1,000,000	1,000,000	0	0	0	0	0
Community Gymnasium	4,000,000	4,100,000	3,150,000	0	0	0	0	950,000
Marina Park Improvements	65,000	65,000	0	0	45,000	20,000	0	0
Town Beach Program	0	70,000	0	0	40,000	30,000	0	0
Senior Services Program	288,000	200,000	0	0	60,000	140,000	0	0
Leisure Services Programs Total	**$8,238,000**	**$7,885,000**	**$5,150,000**	**$0**	**$2,094,725**	**$190,000**	**$300,275**	**$1,150,000**
General Municipal Programs								
Information Technology Program	$0	$95,000	$0	$0	$30,000	$65,000	$0	$0
Municipal Land Acquisition	700,000	0	0	0	0	0	0	0
Kingston Library Improvements	300,000	300,000	0	0	150,000	50,000	100,000	0
Municipal Planning Program	0	38,000	0	0	38,000	0	0	0
Municipal Energy Conservation Program	0	400,000	0	0	347,027	0	52,973	0
Property Revaluation Program	752,260	752,260	0	0	752,260	0	0	0
Public Works Improvement Program	6,170,000	8,170,000	400,000	3,100,000	855,000	3,815,000	0	0
Public Safety Facilities and Equipment	0	398,000	0	0	125,000	273,000	0	0
Town Hall Improvement Program	303,000	297,000	0	0	169,259	30,000	97,741	0
General Municipal Program Total	**$8,225,260**	**$10,450,260**	**$400,000**	**$3,100,000**	**$2,466,546**	**$4,233,000**	**$250,714**	**$0**
School Department Programs								
Building Improvement Program	$3,000,000	$2,600,000	$1,000,000	$1,600,000	$0	$0	$0	$0
School Department Program Total	**$3,000,000**	**$2,600,000**	**$1,000,000**	**$1,600,000**	**$0**	**$0**	**$0**	**$0**
Total Six Year Program	**$19,463,260**	**$20,935,260**	**$6,550,000**	**$4,700,000**	**$4,561,271**	**$4,423,000**	**$550,989**	**$1,150,000**

Total Proposed Bonding Program		
Authorized Bonds	$7,050,000	$6,550,000
Proposed Bonds	3,100,000	4,700,000
Total Six-Year Program	**$10,150,000**	**$11,250,000**
Percent of Total Planned Program	52.1%	53.7%

Third Party Bond Debt Reimbursement	
Guild Renovation Bond	$1,000,000
School Bonds - 40% of Total	1,040,000
3rd Party Reimbursement	**$2,040,000**
% of Planned New Debt	**18.1%**

Town Manager Proposed
General Obligation Bond Loading Schedule

	2010-2011 Current Year	2011-2012 Year #1	2012-2013 Year #2	2013-2014 Year #3	2014-2015 Year #4	2015-2016 Year #5	2016-2017 Year #6	TOTAL (Six-Years)
Open Space and Recreational Programs								
Open Space Acquisition Program	$0	$0	$0	$500,000	$0	$500,000	$0	$1,000,000
Neighborhood Guild Improvements	0	0	0	1,000,000	0	0	0	1,000,000
Community Gymnasium	0	0	0	0	0	3,150,000	0	3,150,000
General Municipal Programs								
Road/Bridge Improvement Program	0	0	0	2,000,000	0	1,500,000	0	3,500,000
School Department Programs								
School Facilities	0	0	0	1,000,000	0	600,000	1,000,000	2,600,000
Total Long Range Program	**$0**	**$0**	**$0**	**$4,500,000**	**$0**	**$5,750,000**	**$1,000,000**	**$11,250,000**

Future Bonding Sale Schedule	Bond Value	Referendum Date
School Building Improvements	$1,000,000	29-Apr-2003
Open Space Acquisition	500,000	7-Nov-2006
Neighborhood Guild Improvements	1,000,000	7-Nov-2006
Road/Bridge Improvement Program	2,000,000	7-Nov-2006 12-Nov-2012
Total FY 2013-2014	**$4,500,000**	
Open Space Acquisition	$500,000	7-Nov-2006
Community Gymnasium	$3,150,000	27-Apr-2004 7-Nov-2006
Road/Bridge Improvement Program	1,500,000	12-Nov-2012
School Building Improvements	600,000	12-Nov-2012
Total FY 2015-2016	**$5,750,000**	
School Building Improvements	$1,000,000	12-Nov-2012
Total FY 2016-2017	**$1,000,000**	
Total New Debt	**$11,250,000**	

Bonding Referendum Schedule	
Bond Referendum - November 2012	
School Building Improvements	$2,000,000
Road/Bridge Improvement Program	3,100,000
Total Bonding Request	**$5,100,000**

PROGRAM DESCRIPTIONS

ELEMENT 3

The following is a description of the projects that are included in the proposed Six-Year Capital Program Element of the Capital Improvement Program.

I. OPEN SPACE AND RECREATIONAL PROGRAMS

A. Open Space, Farm and Conservation Purpose Land Acquisition Program

Protection of open space is one of the Town's top growth management priorities. In June 1999, (revised 6/25/01 & 8/15/05) the Town Council adopted a formal policy and priority system for open space acquisition and protection.

Since then, the Town has approved funding for 24 open space projects totaling 1,489 acres involving a municipal funding commitment of $7.53 million. Many of these projects have been undertaken in cooperation with the South Kingstown Land Trust through the Community Partnership for Preservation. The Community Partnership for Preservation includes the Town of South Kingstown, South Kingstown Land Trust, Narrow River Land Trust, the Champlin Foundations, Nature Conservancy, RIDEM, and U.S. Fish and Wildlife Service.

In FY 2009-2010 there was one open space acquisition. This purchase of development rights to the Osman (Carpenter Farm) property in Perryville was completed in July 2009. Since then, there has been no open space land acquisition or development rights activity. Total preserved acreage in South Kingstown as of July 2010 amounts to 11,042.5 acres, representing 30.4% of the land area in the Town.

Open Space Acreage Summary

A summary of acreage involved in land acquisitions over the past six years is presented below:

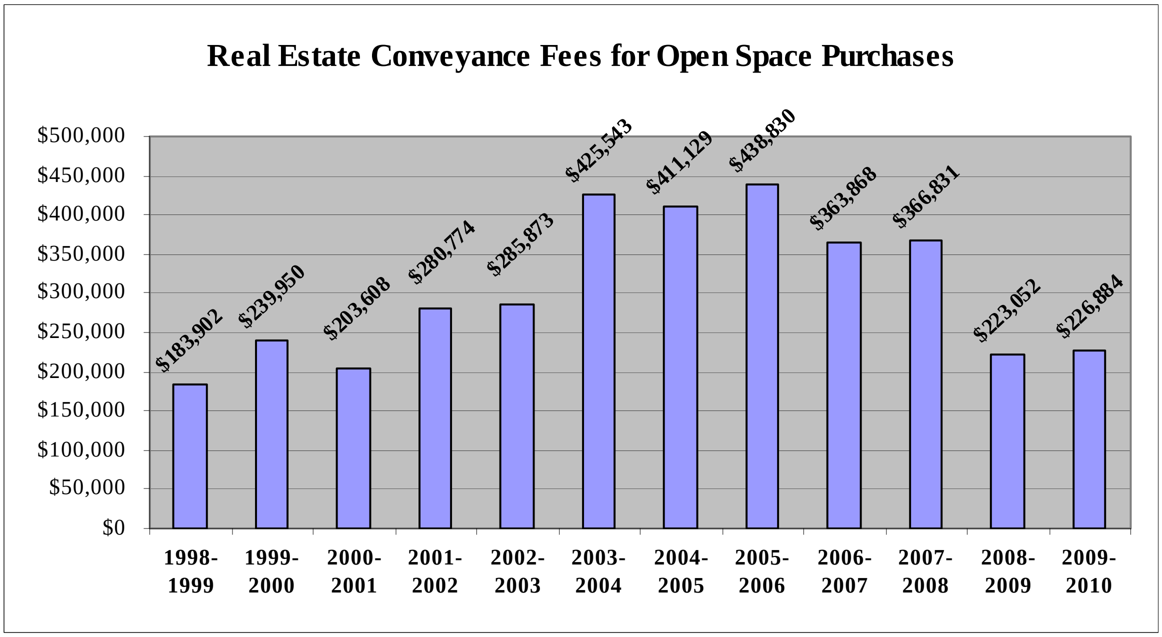
Town of South Kingstown Open Space Acreage

	July 2005	July 2006	July 2007	July 2008	July 2009	July 2010
Agricultural Land Preservation Comm.	878.7	972.0	972.0	972.0	972.0	972.0
Audubon Society of Rhode Island	659.2	659.2	659.2	659.2	659.2	659.2
Cluster / Private	950.8	961.5	949.3	949.3	949.3	949.3
US Fish and Wildlife Service	725.4	725.4	725.4	725.4	798.2	798.2
Girl Scouts of Rhode Island	185.9	185.9	185.9	185.9	185.9	185.9
Narrow River Land Trust	107.9	107.9	107.9	107.9	107.9	107.9
South Kingstown Land Trust	1,983.0	2,038.4	2,072.8	2,088.3	2,172.0	2,172.2
State of Rhode Island	3,721.1	3,595.1	3,642.6	3,642.6	3,642.6	3,642.6
The Nature Conservancy	456.1	456.1	491.9	491.9	527.3	562.2
Town of South Kingstown	663.5	979.9	979.9	979.9	979.9	992.9
Total Acres	**10,331.6**	**10,681.6**	**10,787.0**	**10,802.5**	**10,994.4**	**11,042.5**
% Land Area of Town	**28.4%**	**29.4%**	**29.7%**	**29.7%**	**30.2%**	**30.4%**

Future Open Space Funding Availability

As noted on the spreadsheet presented on the next page, an estimated $230,688 will be available on July 1, 2011 for future purchases through this program. In view of the current state of the local economy, the fact that over 30% of the Town's land area has been preserved from future development and the substantial reduction in annual income from Real Estate Conveyance Fees, the projected use of additional bond revenue has been reduced by $300,000 from $1.3 million to $1.0 million over the next six year term.

A summary of the funding made available to this program over the past twelve years from Real Estate Conveyance Taxes is as follows:



Passive Recreation Management Plan Development

It is important to note that the Town has successfully met its stated goal of preserving open space and protecting land from development. The Town should now broaden the goals of the Open Space Acquisition Program to include development of passive recreation management plans for parcels held by the Town to allow for public use of such properties.

The "Noyes Farm" parcel on the northerly side of Mooresfield Road in Kingston (247 acre tract) is well-suited for limited, passive recreational management and development (i.e. pedestrian trails and wildlife viewing, potentially supported by "rustic" facilities for access to these sites). It is proposed that assets of the Open Space Acquisition Program be made available to engage consulting services to develop a conceptual management and development plan for this site that would allow for defined public access and usage in a manner that is in balance with the rural qualities and environmental characteristics of the property. Such a plan would be developed in consultation with the Town Council, Planning Board, and Conservation Commission, with additional outreach to the general public.

Open Space Acquisition Program

	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Total
Revenue Statement								
Real Estate Conveyance Tax Proceeds	$225,000	$225,000	$225,000	$250,000	$250,000	$250,000	$250,000	$1,450,000
Investment Income	500	500	500	500	500	500	500	3,000
Bonds Issued	0	0	0	500,000	0	500,000	0	1,000,000
Total Revenues	**$225,500**	**$225,500**	**$225,500**	**$750,500**	**$250,500**	**$750,500**	**$250,500**	**$2,453,000**
Expense Statement								
Debt Service - $200,000 - FY99 #21	($9,701)	($13,634)	($13,267)	($12,876)	($12,604)	($11,831)	($11,519)	($75,731)
Debt Service - $800,000 - FY02 #23	(46,790)	(46,040)	(81,770)	(79,510)	(77,179)	(74,806)	(72,377)	(431,682)
Debt Service - $400,000 - FY03 #26	(29,125)	(28,525)	(27,925)	(27,325)	(26,700)	(26,050)	(25,375)	(161,900)
Debt Service - $400,000 - FY04 #28	(32,145)	(31,395)	(30,595)	(29,795)	(28,995)	(28,175)	(27,335)	(176,290)
Debt Service - $3.5 M - FY06 #31	(290,412)	(283,413)	(276,412)	(269,413)	(262,412)	(255,413)	(246,663)	(1,593,726)
Debt Service - $700,000 - FY07 #32	(60,987)	(59,062)	(57,575)	(56,087)	(54,600)	(53,200)	(51,800)	(332,324)
Debt in Permanent Financing	**($469,160)**	**($462,069)**	**($487,544)**	**($475,006)**	**($462,490)**	**($449,475)**	**($435,069)**	**($2,771,653)**
Planned New Bonding Requirements	$0	$0	$0	$0	($50,000)	($48,750)	($97,500)	($196,250)
Planned New OS Debt Service	**$0**	**$0**	**$0**	**$0**	**($50,000)**	**($98,750)**	**($146,250)**	**($295,000)**
Total Debt Service	**($469,160)**	**($462,069)**	**($487,544)**	**($475,006)**	**($512,490)**	**($548,225)**	**($581,319)**	**($3,066,653)**
Transfer to General Fund	($350,000)	($225,000)	($225,000)	($250,000)	($250,000)	($250,000)	($250,000)	($1,450,000)
Less Town Acquisitions	(150,000)	(150,000)	(100,000)	(200,000)	(200,000)	(200,000)	(200,000)	(1,050,000)
Total Expenses	**($500,000)**	**($375,000)**	**($325,000)**	**($450,000)**	**($450,000)**	**($450,000)**	**($450,000)**	**($2,500,000)**
Income to Expense Balance	(274,500)	(149,500)	(99,500)	300,500	(199,500)	300,500	(199,500)	
O S Acquisition Fund Balance	**$230,688**	**$81,188**	**($18,312)**	**$282,188**	**$82,688**	**$383,188**	**$183,688**	

B. Downtown Intermodal Park

In July 1999, the Town was awarded a $427,619 grant from RIDOT for the Downtown Intermodal Facility under DOT's Enhancement Grant Program. The key design element will be a comfort station located on Main Street adjacent to the William C. O'Neill Bike Path for use by downtown Wakefield shoppers and those using the bike path. Other specific design elements include a paved parking area to accommodate forty-one motor vehicles; bicycle racks; and site landscaping.

The Town purchased the property in December 2003 after all DEM required site remediation was accomplished by the prior owners. The 70% building design plans were completed in June 2007. The cost of the project to date is $226,150. Expended funds were used for the land purchase, environmental permits, and Comfort Station design.

RIDOT has also approved the paving of the Intermodal Park parking lot as part of the William C. O'Neill Bike Path - Phase III Project. The bike path is being funded with SAFETEA-LU monies that are specifically earmarked for the completion of the Bike Path Program. This project is under construction and is expected to be completed no later than April 2011.

In August 2010, the Town received notification that the Federal Department of Transportation has awarded the Town (via the RI Department of Transportation) a $360,000 grant through the "Transportation, Community, and System Preservation" (TCSP) Program. This grant is earmarked for funding the construction of the Town's Intermodal Facility along the William C. O'Neill Bike Path at Main Street in Wakefield. In addition, the State Department of Transportation has confirmed that it will release $200,000 in Federal Transportation Enhancement Project funding and $200,000 in earmarked Bike Path funds to allow for construction of the comfort station. Construction is anticipated to begin in the Spring 2011, with completion by the Fall 2011.

A summary of projected revenues and expenditures associated with this project is shown below:

Downtown - Intermodal Park	
Income	
Bike Path Grant - 2010	$200,000
DOT Intermodal Grant FY 2000 - Pending Reauthorization	200,000
Transportation, Community and System Preservation (Federal)	360,000
Total Income	**$760,000**
Expenses	
Comfort Station - FY 2010-2011 and FY 2011-2012	$625,000
Parking Lot Lighting	20,000
Contingency	85,000
Total Expenditures	**$730,000**

C. Bike Path Connector – Broad Rock Playfields to South County Commons

This project involves construction of a bike path connector from Broad Rock Playfields to the South County Commons property located at the Route 1 Special Management District. This connector will provide a scenic pedestrian access from South County Commons to the Broad Rock Playfields, YMCA, Senior Center, and Old Mountain Field. The South Kingstown Greenways Master Plan endorses the connection from the Peace Dale Village Bike Path to the Commons. The Town was awarded a $169,725 grant in May 2006 for the project under the State's Recreation and Development Grant Program, which carries a 50/50 local match requirement. The Town procured a DEM wetland permit for the initial phase of the project in August 2007. The project is presently in the eighty percent design stage with a projected construction cost estimate of $670,000. The estimated cost of this project has increased substantially due to DEM imposed design revisions. Funding participation has been sought from the owners of South County Commons; however, to date no commitment has been received. Without third party funding, the project will either need to be delayed indefinitely or the scope of the program revised.

It is estimated that $395,000 will be needed to provide bike path connector improvements to the property owned by South County Commons. While the connector is envisioned as a municipal asset, with general community benefit, there is also substantial benefit to the owners of South County Commons. Without an appropriate contribution from this property owner, the use of public funds for completion of this project is not appropriate. Other options being considered in reviewing this project is possible use of Town Recreation Impact Fees and the approved RIDOT grant to complete that portion of the bike path connector within the Town property as Phase 1 of the connector project. Such construction would provide a half mile of scenic paved or unpaved bikeway for use and enjoyment of the general public. Unfortunately, this would also create a pathway without a useful final destination. Unless a firm financial commitment is made by the owners of the South County Commons property to fund a substantial portion of the improvements needed to connect safely this bike path spur to their development, no construction plans for this project will be considered; however, the project should be considered "ready for construction" pending third party funding.

Bike Path Connector - Broad Rock to Commons				
Income	**Entire Corridor**		**Town Property Only**	
Surface Condition	**Paved**	**Unpaved**	**Unpaved**	**Paved**
Recreation Impact Fees	$200,000	$200,000	$112,500	$137,500
Third Party Revenues	300,275	200,275	0	0
DEM Grant Greenway Program	169,725	169,725	112,500	137,500
Total Income	**$670,000**	**$570,000**	**$225,000**	**$275,000**
Expenses				
So County Commons Bike Path Spur	$600,000	$515,000	$200,000	$250,000
Contingency	70,000	50,000	25,000	25,000
Total Expenditures	**$670,000**	**$565,000**	**$225,000**	**$275,000**

D. Neighborhood Guild Improvements

The Neighborhood Guild is in need of additional interior and exterior building improvements beyond the rehabilitative work completed in 1995. The scope of work to be conducted in this 100 year-old structure is designed to target improving the building's internal operating efficiency and also providing for general modernization improvements. Specific areas to be addressed include:

- Replacement of all existing windows with a modern, efficient insulated type;
- Restoration of 2nd floor meeting rooms, music rooms, and administrative office space;
- Interior improvements to the attic storage space, including insulation and ventilation;
- Electrical and plumbing utility improvements;
- Accessibility enhancements;
- Installation of air conditioning system to allow for expanded seasonal use;
- Restoration of the interior of the gymnasium space to accommodate more passive, cultural, and educational programs.

The long-range plan for the Neighborhood Guild involves a transition into more of a pure education, arts, and all around community center, with far more emphasis on passive recreation programming. These changes will be integrated into the rehabilitation plans affecting the interior renovations.

The Town is anticipating an annual operating cost savings through improved operational efficiency while allowing for improved year-round use of the facility. All debt service associated with this project shall be reimbursed by funds held in the Neighborhood Guild Trust Fund.

A summary of projected funding source and expense elements for this project is provided below:

Neighborhood Guild Improvements	
Income	
Municipal Bond - May 2014	$1,000,000
Total Income	**$1,000,000**
Expenses	
Window Replacement	$350,000
Air Conditioning Installation	250,000
Interior Renovations	150,000
Exterior Renovations	25,000
Electrical/Plumbing Improvements	50,000
Design and Architectural Services	25,000
Contingency	150,000
Total Expenditures	**$1,000,000**

E. Community Gymnasium

The main focus of the Community Gymnasium Project is to address the present lack of indoor recreational space for both municipal and school programs. This proposed 24,000 square foot facility will be designed to address the present indoor overcrowding problems, allow for program expansion and diversification, and provide a central meeting place for community members to socialize and recreate. The facility will also be designed to accommodate some of the existing needs within the School System’s physical education, health, and interscholastic program areas.

Long-Term Goals

- Maintain the center as an integral part of the community and the daily lives of its residents;
- Maximize utilization of the facility and its revenue generating capacity;
- Maintain the facility's condition and preserve its value as an asset to the community;
- Address the community’s active indoor recreational needs for all population segments.

Proposed Facility Location

In February 2010 the Town purchased 13.44 acres of property known locally as the "Dominic Savio property" from the Roman Catholic Bishop of Providence. This property is located on Broad Rock Road and is adjacent to the Town’s Senior Center and Broad Rock Playfields and abuts the Broad Rock Middle School property to the north. This purchase now provides the Town with the opportunity to site a Community Recreation Center to serve the needs of school sports and municipal recreation programs. A *draft* land use plan has been prepared that illustrates the potential layout of buildings, field space, and parking areas that may be sited on this property. While the cost associated with full use of this property is not programmed into the Town's long term capital planning program at this time, ownership of the property provides the Town with the opportunity and flexibility to determine when and how the plan will be implemented.

Planned Development Schedule

Construction of this facility is tentatively forecast for FY 2016-2017. This date is a placeholder at this time. The delay reflects the need to minimize new debt service requirements, and to provide sufficient public discussion relative to the need for such a facility and the cost of operating such a facility. The state of the local economy, coupled with the impact that declining student enrollments will have on school sports needs, and the fiscal impact associated with operating this facility requires a delay in moving this project forward at this time.

Project Cost Estimate

Although this project continues to be delayed and moved to later years in the Capital Projects schedule due to a need to reduce short term capital spending requirements and the need to determine a specific location for the project, a summary of the proposed funding and expenses is provided on the next page.

Community Gymnasium	
Income	
Municipal Bond #1 11/04 Approval	$650,000
School Bond #1 - 11/04 Approval	900,000
Municipal Bond #2 - 11/06 Approval	1,600,000
Recreation Impact Fees	950,000
Total Income	**$4,100,000**
Expenses	
Building (23,000 Sq. Ft. @ $140/SF Cost)	$3,220,000
Furnishings	200,400
Design Services - (8% of Construction Cost)	257,600
Contingency - (10% of Construction Cost)	322,000
Parking (50 Spaces @ $2,000 per unit cost)	100,000
Total Expenditures	**$4,100,000**

F. Town Beach Program

The Capital Improvement Program proposes to provide $30,000 over the next six years for use in maintaining the Town Beach and its infrastructure. Beach erosion requires periodic regrading of the beachfront. Annual upkeep of the beach pavilion and walkways are also funded through this Capital Reserve Fund.

It is noted that preliminary planning is also underway to determine the feasibility of relocating the existing beach pavilion and septic system to the north of its current location. Discussions with federal and state officials relative to the availability of "pre-mitigation" grant funds for such a project has also been initiated.

Town Beach Improvement	
Revenues	
Funds Held in Reserve - 6/30/10	$42,803
FY 2011 CIP Transfer	15,000
CIP Transfers FY 2012 through FY 2017	30,000
Total Income	**$87,803**
Expenditures	
Beach Improvement Program	$60,000
Pavilion Improvements	10,000
Total Program Cost	**$70,000**

G. Marina Park Improvement Program

The Town is in the process of evaluating future improvements to Marina Park's two parking lots, public boat ramp, and Town dock. Revenue available in the Recreation Improvement Capital Reserve Fund that is specifically dedicated for Marina Park improvements will be used to offset the cost of the proposed program elements. With a continued plan of public and private investment, the Point Judith Pond waterfront continues to evolve in meeting the needs of both seasonal and year-round users.

Planned revenues and expenditures for this program are shown below:

Marina Park Improvement Program	
Income	
Funds Held in Reserve - 6/30/10	$47,335
CIP Transfers FY 2012 through FY 2017	20,000
Total Income	**$67,335**
Expenses	
Resurfacing of Parking Lots- FY 2011	$45,000
Public Dock Reconstruction - FY 2014	10,000
Boat Ramp Reconstruction - FY 2015	10,000
Total Program Cost	**$65,000**

H. Senior Center Program

Senior Center Facility Improvements

The Center was built during the 1999-2000 fiscal year, opening in October 2000. The facility was constructed to service the needs and interests of the growing elderly population of South Kingstown and neighboring communities and serves as a "single point of entry" for access to and information about the various available services and activities for older adults. The Senior Center services an average of 200 seniors per day, providing social services, meals, recreational activities, support groups, special events, health clinics and other programs customized to meet the needs of the elderly.

Funds for Senior Center maintenance and improvements are proposed over the FY2011-2012 to 2016-2017 CIP period to begin recommended maintenance projects on both the interior and exterior of the facility. Proposed interior building maintenance includes painting and wallpaper, replacement of carpeting, and repairs to interior walls. The installation of an additional, accordion divider wall in the main activity area to provide for added activity space is under consideration. Proposed exterior improvements include roof maintenance, as well as installation of additional parking lot lighting which was in the original facility plans. The current overall condition of The Senior Center is very good; however, based on the volume of daily activity and regular use that it receives it is important to establish reserve funding for these improvements.

Senior Center Annex Improvements

The Tetreault Senior Center Annex originally housed the Town's first congregate senior meal site and activity center for senior citizens in South Kingstown and neighboring communities. Following construction of the current Senior Center, the Tetreault Senior Center became the Tetreault Senior Center Annex. Its primary function remains as a site for expanded senior activities and other services for the growing elderly population. The building currently houses several different services and activities, including an emergency food assistance program, a tax assistance program, a volunteer quilting workshop, senior arts and crafts programs, and a gift shop. In 2007, the Town replaced the roof of the Annex and made some cosmetic improvements to the interior as the first phase of restoring and upgrading the facility. The exterior of the building is most in need of rehabilitation in order to maintain a safe, comfortable and energy efficient environment.

It is proposed that CIP funding be appropriated and held in reserve to address these issues. Items to be included in this project include replacement of all exterior windows, replacement of entrance door, and re-shingling of facility exterior with insulation. Additional interior improvements such as new restrooms, interior walls and flooring are identified as a third and final phase of improvements. The Senior Services Department will continue to solicit governmental and philanthropic funds to offset the cost of planned expenditures.

Senior Center Barn Improvements

It is proposed that CIP funds be appropriated and held in reserve for future exterior improvements to the Senior Center Barn located adjacent to the Senior Center Annex. The Barn serves as a necessary storage facility for Senior Center maintenance equipment, furnishings, and program supplies. The facility is in need of exterior improvements, including roof repair, window replacement, replacement of the rear door, and new siding.

Senior Transportation Vehicle Replacement

The Senior Transportation program currently operates with a mini-bus purchased in 2004. The vehicle has been driven over 108,000 miles since it was placed in operation, averaging approximately 1,900 miles per month and in excess of 22,000 miles per year.

Capital Reserve funding was established in FY2009-2010 in the amount of $40,000, and an additional $20,000 was authorized in 2010-2011. FY 2011-2012 funding of $30,000 is proposed as the final installation of a three year funding program to purchase a replacement vehicle in 2012, and maintain the 2004 bus as the program's back-up vehicle.

A summary of the planned income and expense associated with the Senior Services Program over the six-year term of the Capital Improvement Program is presented on the following page.

Senior Services Program	
Income	
Funds Held in Reserve Balance - Facilities	$1,890
Funds Held in Reserve Balance - Vehicles	40,000
FY 2010-2011 Vehicle Transfer	20,000
Future Capital Budget Transfers	140,000
Total Income	**$201,890**
Program Elements	
Adult Day Service Center Improvements	
Interior Rehab	$20,000
Senior Center Facility Improvements	
Interior Painting/Carpets/Wallpaper	$25,000
Addition of Divider Wall in Main Room	10,000
Roof Replacement Reserve	15,000
Senior Center Annex Improvements	
Replacement Windows/Doors	$15,000
Exterior Shingling and Insulation	15,000
Senior Center Barn Improvements	
Exterior Upgrades - Windows/Doors	$5,000
Roof and Siding Replacement	5,000
Senior Transportation	
New Senior Van	$90,000
Senior Services Program	**$200,000**

II. GENERAL MUNICIPAL PROGRAMS

A. Public Works Improvement Program

The Public Services Department manages a comprehensive Town-wide transportation improvement program (TIP). This program evaluates the Town’s transportation and public works infrastructure on an annual basis in order to provide ongoing infrastructure repairs and improvements. Municipal infrastructure includes all Town owned rights of ways (ROW); the structures within the ROW such as pavement, drainage systems, sidewalks, bridges, and dams; and other transportation related enhancements. Municipal infrastructure is prioritized for reconstruction based upon importance to the community, use, condition, and public health and safety concerns. Critical infrastructure that has significant public safety importance, such as bridges and dams, require comprehensive inspection every three years to ensure structural integrity. Bridge inspection report findings are used to update the maintenance schedule and associated repairs for the Town’s twelve local bridges.

Funding for the Public Services infrastructure improvement program is provided by several sources, including General Obligation Bonds, Capital Budget Annual Funding, and Infrastructure Capital Reserve Funds.

Capital transportation projects have been developed based upon the following categories:

- Arterial/ Collector Road Reconstruction
- Drainage Infrastructure
- Bridges and Dams Reconstruction
- Sidewalk Construction
- Public Works Facility Improvements

The Town's arterial and collector road network is in need of major repair and reconstruction. Over the six year term of the CIP it is proposed to accelerate the rate of road reconstruction in an effort to upgrade the quality of the local road network. The current year adopted CIP included a Transportation Improvement Program with a projected cost of $6,170,000; it is proposed that the scope of this program be expanded to $8,170,000 for the CIP period FY2011-2012 through FY2016-2017. This restructured program will require increases of $60,000 in "Pay-as-you-go" funding over the term and municipal bonding of $3.5 million, up from the current year program placeholder of $1.5 million.

A comparison summary of the revised Public Works Transportation Improvement Program income and expenses to the current year adopted program is as follows:

Transportation Improvement Program	**FY 2011 CIP**	**FY 2012 CIP**
Revenues	**Adopted**	**Proposed**
Annual Capital Budget Transfers	$3,755,000	$3,815,000
General Obligation Bonds	1,500,000	3,500,000
Funds Held in Reserve Fund	915,000	855,000
Total Revenues	**$6,170,000**	**$8,170,000**
Expenditures	**Adopted**	**Proposed**
Arterial Road Reconstruction	$3,325,000	$3,825,000
Collector Road Reconstruction	1,700,000	3,303,000
Sidewalk Improvements	30,000	30,000
Environmental Response Program	705,000	630,000
Bridge and Dam Improvements	315,000	335,000
Highway Facility Program	95,000	47,000
Total Expenditures	**$6,170,000**	**$8,170,000**

Presented on the following two pages is a listing of all planned right of way infrastructure improvements planned over the course of the six year term.

Town Manager Proposed Public Works Improvement Program

	Estimated 2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Six Year Total
Arterial Road Program								
Schoolhouse Road (Moonstone to G.H.B. Rd)	$910,000	$0	$0	$0	$0	$0	$0	$0
Schoolhouse Road (Mat. Beach to Moonstone)	0	688,000	0	0	0	0	0	688,000
Schoolhouse Road (GH Beach Rd to Town Line)	0	0	542,000	0	0	0	0	542,000
Moonstone Beach Rd (Mill Pond to GHB Rd)	250,000	0	0	0	0	0	0	0
Moonstone Beach Rd (Rt 1 to Mill Pond Rd.)	0	0	0	0	0	0	350,000	350,000
Torrey Road	0	0	0	365,000	0	0	0	365,000
Old North Road (Flagg Rd to Stoney Fort Rd)	468,300	0	0	0	0	0	0	0
Wordens Pond Road	0	0	0	40,000	700,000	700,000	0	1,440,000
Matunuck Beach Road (Atlantic to Community)	0	0	0	0	0	0	40,000	40,000
Silver Lake Avenue	0	0	0	0	400,000	0	0	400,000
Arterial Roads - Total	**$1,628,300**	**$688,000**	**$542,000**	**$405,000**	**$1,100,000**	**$700,000**	**$390,000**	**$3,825,000**
Collector Road Program								
Jerry Brown Farm Road	$0	$0	$0	$0	$0	$450,000	$450,000	$900,000
Liberty Lane (Fairgrounds to Route 2 Phase 1)	360,000	0	0	0	0	0	0	0
Liberty Lane (Fairgrounds to Route 2 Phase 2)	335,100	0	0	0	0	0	0	0
Indian Trail - South Reconstruction	150,000	0	0	0	0	0	0	0
Arrowhead Trail Reconstruction	140,000	0	0	0	0	0	0	0
Fairgrounds Rd (R-138 to Waites Corner Rd)	0	0	0	265,000	0	0	0	265,000
Stoney Fort Rd (Old North to Slocum Rd)	225,000	0	0	0	0	0	0	0
Stoney Fort Rd (Slocum Rd to Rt 138)	0	0	0	838,000	0	0	0	838,000
Plains Road (Flagg Rd to Stony Fort Rd)	0	0	300,000	300,000	0	0	0	600,000
Green Hill Beach Rd (Sch. House Rd to Ocean)	0	0	0	0	200,000	500,000	0	700,000
Collector Roads - Total	**$1,210,100**	**$0**	**$300,000**	**$1,403,000**	**$200,000**	**$950,000**	**$450,000**	**$3,303,000**
New Sidewalks								
Matunuck Beach Rd (Atlantic to Comm.)	$0	$30,000	$0	$0	$0	$0	$0	$30,000
New Sidewalks - Total	**$0**	**$30,000**	**$0**	**$0**	**$0**	**$0**	**$0**	**$30,000**
Environmental Response Program								
Phase 2 Storm Water Feasibility Study	$55,150	$0	$0	$0	$0	$0	$0	$0
TMDL Implementation Schedule	0	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Bayfield Drive / Jerry Brown Farm Road	0	30,000	0	0	0	0	0	30,000
New Drainage - Total	**$55,150**	**$130,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$630,000**

Town Manager Proposed Public Works Improvement Program

	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Six Year Total
Bridges and Dams								
Bridge Inspection Program	$0	$35,000	$0	$0	$40,000	$0	$0	$75,000
Silver Lake (RIDOT #565)	536,622	0	0	0	0	0	0	0
Saugatucket River Culvert	35,000	0	50,000	50,000	0	0	0	100,000
Church St (RIDOT #564)	0	0	15,000	50,000	0	0	0	65,000
Church St Pedestrian Bridge	0	0	0	0	0	50,000	0	50,000
Middlebridge Bridge	0	0	0	0	0	20,000	0	20,000
Dam Inspection Program	0	0	0	25,000	0	0	0	25,000
Bridges & Dams - Total	**$571,622**	**$35,000**	**$65,000**	**$125,000**	**$40,000**	**$70,000**	**$0**	**$335,000**
Highway Facility & Parking Lot Program								
Building Repair & Upkeep	$0	$0	$17,000	$0	$0	$0	$20,000	$37,000
Motorized Fence Gate Replacement	18,000	0	0	0	0	0	0	0
Fuel Center Upgrade	0	0	0	0	10,000	0	0	10,000
Highway Facility Program - Total	**$18,000**	**$0**	**$17,000**	**$0**	**$10,000**	**$0**	**$20,000**	**$47,000**

Town Manager Proposed Public Works Improvement Program

	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	Total
Program Summary								
Arterial Road Reconstruction	$1,628,300	$688,000	$542,000	$405,000	$1,100,000	$700,000	$390,000	$3,825,000
Collector Road Reconstruction	1,210,100	0	300,000	1,403,000	200,000	950,000	450,000	3,303,000
Sidewalk Improvements	0	30,000	0	0	0	0	0	30,000
Environmental Response Program	55,150	130,000	100,000	100,000	100,000	100,000	100,000	630,000
Bridge and Dam Improvements	571,622	35,000	65,000	125,000	40,000	70,000	0	335,000
Highway Facility Program	18,000	0	17,000	0	10,000	0	20,000	47,000
Projected Expenses - Total	**$3,483,172**	**$883,000**	**$1,024,000**	**$2,033,000**	**$1,450,000**	**$1,820,000**	**$960,000**	**$8,170,000**
"Pay As You Go" Capital Budget Funding								
CIP - Road Improvement Program Transfers	$550,000	$610,000	$625,000	$660,000	$640,000	$640,000	$640,000	$3,815,000
Federal ARRA Funding	907,704	0	0	0	0	0	0	0
Public Service Bonds Issued – June Sale	0	0	0	2,000,000	0	1,500,000	0	3,500,000
Projected Income - Total	**$1,457,704**	**$610,000**	**$625,000**	**$2,660,000**	**$640,000**	**$2,140,000**	**$640,000**	**$7,315,000**
Projected Fund Balance - June 30th	**$857,955**	**$584,955**	**$185,955**	**$812,955**	**$2,955**	**$322,955**	**$2,955**	

Public Works Improvement Fund	
Funds Available 6-30-10	**$2,883,423**
Less 2010-20011 Expense	(3,483,172)
Plus 2010-2011 Revenue	1,457,704
Funds Available 6-30-11	**$857,955**

Public Works Bonding Requirements	**2006 Bond**	**2012 Bond**	**Referendum**
Public Works Bond 5/2014	$400,000	$1,600,000	13-Nov-2012
Public Works Bond 5/2016	0	1,500,000	13-Nov-2012
Six-Year Bonding Requirements	**$400,000**	**$3,100,000**	**$3,500,000**

B. Municipal Land Bank Reserve

The Town Council established a Municipal Land Bank Reserve Fund with adoption of the FY2004-2005 Capital Improvement Program. Initial funding of this program was approved at the April 2004 Financial Town Meeting, with voter authorization for the issuance of $750,000 in general obligation bonds to support this program. The Municipal Land Bank will provide for the purchase of undeveloped land for other than land conservation purposes. Advanced planning for meeting future municipal needs has also become more important as the number of large undeveloped parcels decreases.

As previously noted, the Town in February 2010 purchased the St. Dominic Savio property (13.4 acre parcel of land on Broad Rock Road) at a cost of $702,432, to hold in reserve for future municipal service needs. Funding for this acquisition was provided as follows: $250,000 from a DEM Recreation Land Acquisition Grant, $100,000 from a Champlin Foundation Grant, $311,385 in Town-held Land Dedication Funds and $41,058 in Recreation Impact Fees. With the purchase of this property, no additional land bank acquisitions are anticipated during the six year term of the Capital Improvement Program. Should additional land purchases be directed by the Town Council, use of recreation impact fees and/or proceeds from the sale of a municipal bond (up to $750,000) may be directed.

Municipal Land Acquisition Program	
Income -Available	
2004 - FTM Bond Authorization	$750,000
Total Income	**$750,000**
Expenses	
No Purchases Anticipated	$0
Total Expenditures	**$0**

C. Library Facilities Renovations Program – Kingston Free Library

The Kingston Free Library, last renovated in 2000, is in need of building repairs. The exterior paint is peeling, nails are popping out, and the shingles are cupping and breaking. Additionally, rain regularly leaks into the building through the shingles covering the belfry. The repairs will consist of removing and replacing all shingles on the belfry and mansard roof, repairing rotted wood, furnishing and installing new shingles to match the existing look, staining the shingles, and caulking, scraping and painting the trim and clapboards.

The project is proposed to take place in two phases over a three year period at an estimated total cost of $300,000. Phase 1 will consist of replacing and staining the shingles on the belfry and mansard roof, with the trim and clapboards being painted during the second phase. Funding sources for this project include $152,000 available in the Library Capital Reserve Fund, a grant request of $100,000 to the Champlin Foundations submitted in May 2010, and “Pay-as-you-go” proposed funding of $50,000 over the next two years.

A program budgetary summary is projected as follows:

Kingston Library Improvements	
Income	
Funds Held in Library Cap. Resv. Plus FY 2011 Transfer	$152,000
Champlin Foundation Grant Request	100,000
Future CIP Funding	50,000
Total Income	**$302,000**
Expenses	
Belfry Roof Replacement - FY 2011-2012	$80,000
Exterior Painting - FY 2012-2013	220,000
Total Expenditures	**$300,000**

D. Property Revaluation Program

Beginning in 1997, with the enactment of RIGL §44-5-11.6 all cities and towns in Rhode Island are required to revalue property on a nine-year schedule, including two statistical updates at three-year intervals. A full revaluation program is a complete re-examination and reappraisal of all classes of property (i.e., real estate and tangible personal property) whether the class is taxable or tax exempt. The process requires a physical measurement and listing of all properties, with the goal of setting property values current to the date of value. A statistical update reviews the last three years of property sales, with emphasis placed on the year of the revaluation, to establish new values for all properties in the community.

Property values must be determined in accordance with Title 45, Chapter 5 of the Rhode Island General Laws which states "All property liable to taxation shall be assessed at its full and fair cash value or at a uniform percentage thereof, not to exceed one hundred percent (100%), to be determined by the assessors in each town or city…"

South Kingstown completed its first statistical update effective December 31, 2000. A full mass appraisal (revaluation) program was completed as of December 31, 2003, and statistical updates were completed in December 2006 and 2009. The next required full mass appraisal (revaluation) is scheduled for December 2012. The estimated cost of this required mass appraisal is $752,260. The Property Revaluation Capital Reserve has adequate funding for the 2012 revaluation. Therefore, no additional Capital Improvement Program transfers shall be necessary.

The planned costs and funding schedules for the mass appraisal activities are presented on the following page.

Property Revaluation Program	
Revenues	
Funds Held in Reserve Balance	$747,808
2010-2011 - CIP	4,452
Total Revenues	**$752,260**
Mass Appraisal - 12/31/12	**FY 2013**
Property Appraisal	
(14,000 parcels @ $50)	$700,000
Tangible Property Account Review	$30,000
Computer Hardware	22,260
Total Expenditures	**$752,260**

E. Town Hall Parking and Facility Improvements

Maintenance and upkeep of the Town Hall is an ongoing program. Over the past five years, sections of the roof have been replaced and exterior painting has been completed. A list of potential improvements is presented below. It is noted that the Town anticipates receipt of Federal Energy Conservation funding that may offset the need for local funding associated with window and heating system replacement projects planned for Town Hall upkeep and improvements.

Town Hall Renovation and Improvements	
Income	
Reserve Funds Available June 30, 2010 plus FY 2011	$169,259
Operational Maintenance Forwarded	97,741
CIP Transfers FY 2012 through FY 2017	30,000
Total Income	**$297,000**
Expenses	
Council Chambers Dormer Repair	$7,000
Planning Department Heating Sys. Replacement	8,000
Council Chambers Painting & Window Repair	20,000
Window Replacement - Planning & Personnel	20,000
Carpeting - As Needed	37,000
Parking Lot Improvements - Existing Lot	125,000
Generator Installation	40,000
Sprinkler System - Basement	40,000
Total Expenditures	**$297,000**

F. Municipal Planning Program

The Municipal Planning Services Reserve Fund contains $108,900 as of June 30, 2010. It is proposed to utilize a portion of these funds to conduct longitudinal surveys of public satisfaction and attitudes toward government services and functions during the Fiscal Period 2011-2012 to 2016-2017. It is proposed to utilize the services of the "ICMA (International City Managers Association)/National Citizen Survey (NCS)" to accomplish this effort. The National Citizen Survey is recognized as a leader in citizen satisfaction surveys for local government applications. The program has been developed by ICMA in cooperation with the National Research Center, Inc. This trademarked product is a "unique service to administer, analyze and report results from a customizable citizen survey. National Research Center, Inc., (NRC) and ICMA are able to provide this service at a relatively low cost through careful standardization and automation of the survey process. Each participating jurisdiction can make important customizations for its locale and the report can compare results from your jurisdiction with results from other jurisdictions across the United States." *(Source: National Citizen Survey)*

The NCS can be used to measure performance, benchmark service quality rankings, evaluate potential policies, assess community needs and provide the statistical background for the preparation of short or long-term strategic plans. More than 350 communities across the country have utilized this service to date. Each application of the program requires approximately 18 weeks from start to completion.

It is proposed to conduct two such surveys during the six-year capital improvement program term. The first survey would be conducted in FY 2011-2012, the second in FY 2015-2016. The estimated cost of the program is $38,000 ($19,000 per survey instrument). The initial survey application is viewed as being particularly useful in that the 2010 Census data set rollout should be coincident with the survey. Having both data resources to utilize in municipal policy and budget development is seen as having a very high utility value, particularly in a constrained economy. The second survey would allow comparisons to the first (longitudinal review) and thus provide an opportunity to shape, adjust, and fine-tune municipal programs and budget priorities. This survey goes well beyond the traditional surveys associated with land use planning and the preparation of Comprehensive Community Plans and represents a significant next step in sophistication concerning government assessment and outreach to citizens about services, programs, issues and concerns.

Municipal Planning Reserve	
Income	
Reserve Balance - Net of FY 11 Encumbrance	$108,900
FY 2010-2011 CIP Funding	0
Future Year CIP Funding	0
Total Income	**$108,900**
FY 2011-2012 - Community Survey #1	$19,000
FY 2015-2016 - Community Survey #2	19,000
Total Expenditures	**$38,000**

G. Municipal Energy Conservation Program

This proposal is a new addition to the CIP for the Fiscal Period 2011-2012 through 2016-2017, with the program concept to develop a comprehensive approach to energy conservation and management using targeted capital improvements to municipal facilities (including the School Department). The result of such a program would be to reduce energy usage and costs, reduce the “carbon footprint” of Town facilities, and improve the function and utility of such facilities. This program will utilize Federal ARRA (American Recovery and Reinvestment Act) funding granted to the Town via the RI Office of Energy Resources (RIOER) under a program entitled the “Energy Efficiency and Conservation Block Grant” (EECBG). The Town is the recipient of two grants under this program, with the Capital Budget proposed as the vehicle to administer the overall Municipal Energy Conservation Program. It is noted that the program relies on Federal grant monies and in-kind services to provide energy conservation benefits to the Town. While no local tax dollars are proposed to support the program’s development, this effort is viewed as leveraging other resources (non-Town) and complementing other aspects of the Town’s Capital Improvement Program. The following components comprise the major activities under this program.

Activity 1: Energy Performance Contracting

This program component consists of a plan for the Town to enter into a contract with an Energy Service Company (ESCO) to perform energy audits of municipal and school buildings and facilities. The audits would establish baseline use and cost of energy for various municipal facilities. The ESCO would then provide a suggested program for energy savings; specifies and installation improvements per the contractual agreement lead to savings to the municipal energy budget. Generally, the ESCO’s compensation comes from savings derived (below the baseline established by the audit) from the installation of upgrades to facilities and equipment. The EECBG grant funds awarded to the Town to support these activities will be used to engage “measurement and verification” consulting services (independent of the ESCO) to ensure that the Town achieves the savings projected and that the contractual arrangement protects the community’s interests generally. Under the grant formula for this activity the Town is receiving $18,960. The grant time frame extends to September 13, 2012. *(Note: any funds not expended by the Town for this activity will be folded into resources available under Activity 2 described below).*

Town professional staff has met with several ESCO representatives to discuss the process of energy performance contracting and services that might be provided to the Town using this technique. Staff is also working with the School Department’s administration regarding the development of a joint municipal and school program. It is expected that the services of a certified Energy Service Company will be secured during FY 2010-2011. Completion of the ESCO performance contract is anticipated by June 2011.

Activity 2: Base Grant Allocations

This program component involves a variety of capital improvement type projects, programs and improvements relating to energy conservation including, but not limited to: development of a strategic municipal energy plan, building and facility system retrofits, energy efficiency and conservation programs for buildings and facilities, source reduction and recycling, and use of renewable technologies on government buildings. In general, grant funds under the EECBG may be used to augment and compliment improvements that an ESCO performance contract may provide. For example, the ESCO contract may provide and install an upgraded HVAC system for a building and funds under this activity could provide for the installation of energy efficient windows and doors. Under this category of EECBG funds, the Town is receiving $273,067. The grant time frame extends to September 13, 2012.

Activity 3: Competitive Grants

The RIOER has also established a competitive funding pool for cities and towns under the EECBG program using federal ARRA funds. Under this grant program, the Town of South Kingstown is eligible (along with 28 other smaller cities and towns) to access a funding pool comprised of $1.3 million**.** The State has also established a second program for the 10 largest communities in the State. This program consists of an allocation of $1.7 million. Earlier this year the Town, in cooperation with the School Department, submitted an initial application under this grant aspect in the amount of $47,000 to install “solar” panel parking lot lighting at the Intermodal Park in Wakefield and for the Hazard School. The Town was recently informed that these applications were not funded under this round of the grant; however, staff will continue to monitor this program to ascertain possible future grant submittal opportunities.

Activity 4: Building Local Capacity for Clean Energy and Climate Change Initiatives: An Intergovernmental Partnership

This program is a cooperative venture of the Town in conjunction with the URI Energy Center, USEPA and three other RI communities (Warwick, East Greenwich, and North Providence). It is a grant funded through the US Environmental Protection Administration intended to assist communities in lowering greenhouse gas emissions (carbon footprint) and reducing dependence on imported fuels, thus reducing municipal energy costs and improving sustainability. Through this program University personnel and student “energy fellows” will assist the Town in the ESCO process noted above and in the development of a Municipal Strategic Energy Plan; such a plan may also provide an energy education/training component geared to local residents to assist energy conservation on a broad community basis. The program will also provide training for facility managers on energy conservation and technical assistance concerning use of new equipment and technologies to reduce consumption and costs.

This grant will provide a budget award to the Town in the amount of $55,000 to be used over the next three years. No dollar matching is required on the part of the Town; the required in-kind match (50% of grant award) will be met through URI and Town staff participation in the program. This program is now getting underway and URI will be forwarding a MOA (memorandum of agreement) to structure the Town's participation and role over the next three years. A summary of the program is shown on the following page.

Municipal Energy Conservation Program	
Income	
Federal ARRA Grants	$292,027
USEPA Training Grant	55,000
Demonstration Grants	52,973
Total Income	**$400,000**
Energy Performance Contract	$18,960
Energy Related Infrastructure Improvements	273,067
Energy Conservation Demonstration Projects	52,973
University Of RI and USEPA Training and Education	55,000
Total Expenditures	**$400,000**

H. Information Technology Program

Over the next four years, major changes are proposed in the manner in which information is managed processed and stored within the Town's Information systems. Planned upgrades and replacements include the following:

Server Virtualization - Phase 1 (FY2011-2012)

Server virtualization is a technology for partitioning one physical server into multiple virtual servers. Each of these virtual servers can run its own operating system and applications, and perform as if it is an individual server. It is a way of maximizing physical resources to maximize the investment in hardware. This decreases the majority of hardware acquisition and maintenance costs, resulting in significant savings for the Town. The purchase of a new server and virtualization software will provide the ability to setup 5 to 6 more servers utilizing the same piece of hardware, with no need to purchase any additional Windows Server Licensing.

Directory Services Implementation -Active Directory (FY2011-2012)

Active Directory (AD) is a Microsoft technology to unify the management of an organization's users, computers, departments, and IT resources. AD is used to manage user and system access to the overall network. Some key benefits are:

- Improved services through centralized management capabilities
- Improved workstation security
- Provides foundation for Microsoft Exchange Email services

Town-Wide Email Upgrade (FY2012-2013)

The Town's current e-mail system is currently hosted by a third party vendor. It is proposed to bring this system in-house in FY 2012-2013, as the current system is not able to be managed or modified by Town staff and also lacks important communication features such as Out of Office E-mail access and file management, employee calendar sharing, and public folder sharing capability.

Server Virtualization - Phase 2 (FY2012-2013)

The second phase of upgrading the Town's integrated data management system is the purchase a second core server that can operate in tandem with the principal server. By adding a second physical server and a storage area network, any hardware failure on any individual machine will not affect any system utilized by staff.

Email Archiving (FY2013-2014)

The Federal Rules of Civil Procedure require that public entities be able to produce electronically stored information from staff members, such as e-mail communications, during the "discovery process" in legal proceedings. An email archive appliance will provide the Town with a record of all email sent in to or out of the Town system over a seven-year period, and also would allow the Town's management to retrieve these e-mails at any given time.

Voice Over IP Phone System (FY2014-2015)

Voice over Internet Protocol (VOIP) is a fast emerging technology that allows organizations to make telephone calls using their existing computer data network. By doing this, organizations do not need to maintain two separate infrastructures for data and voice. Benefits of a VOIP system include:

- *Cost* - The most important benefit of VOIP technology is the cost efficiency. With a VOIP system the need for multiple phone lines running into each Town facility is eliminated, and long distance rates are significantly lower. Savings of 30% to 50% of the traditional phone bills are projected.

- *Flexibility* - VOIP telephony enables a user to integrate computer applications like email, fax and web conferencing, with their telephone. Users have the ability to listen to voicemails through traditional email applications. It is also possible for a user to take their VOIP phone to any office, plug into the network and continue to receive calls at their extension.

A summary of planned expenditures and revenue sources for this program is presented below:

Information Technology Program	
Income	
Reserve Balance - Net of FY 11 Encumbrance	$38,313
FY 2010-2011 CIP Funding	10,000
Future Year CIP Funding	65,000
Total Income	**$113,313**
FY 2011-2012 - Server Virtualization Phase 1	$10,000
FY 2011-2012 - Directory Service - Active Directory	10,500
FY 2012-2013 - E-Mail In-House Upgrade	18,000
FY 2012-2013 - Server Virtualization Phase 2	20,000
FY 2013-2014 - E-Mail Archiving	6,500
FY 2014-2015 - Voice Over IP System - (VOIP)	30,000
Total Expenditures	**$95,000**

I. Public Safety Program

The Public Safety Capital Reserve Fund consists of three program elements: *Public Safety Computer Systems, Public Safety Communications Systems, and Public Safety Building Reserve – Facility Wide Improvements*. These are ongoing programs for the maintenance and upkeep of equipment and facilities.

Public Safety Computer Systems

In FY2002-2003, the Police Department established a reserve fund for computer equipment replacements and upgrades. For long term planning purposes, the projected replacement schedule is formulated based on the life expectancy of each piece of equipment in relation to service task performed. In practice, actual equipment replacements are strictly done only as warranted.

Public Safety Communications Systems

The Department's original CCTV system, radio communications/dispatch control center, and telephone system were placed in service in 1998 when the Public Safety Complex was built. Recognizing the equipment was ten years old in 2008, the Department implemented a plan in FY2007-2008 to establish reserve funding for the gradual upgrade/replacement of this equipment over several years. Through a combination of reserve funds and grant resources, all of the old equipment has been replaced, except for the telephone system, which is scheduled in FY2011-2012. Future installments to the reserve fund will support general equipment upgrades as needed.

Public Safety Building Reserve – Facility Wide Improvements

Since the facility's construction in 1998, improvements have been made to the operational controls relating to the building heating, ventilation and air conditioning systems. Given that the mechanical systems that support the building have reached over ten years of age, it is prudent to continue to reserve funding in the event of a major equipment failure (i.e. chiller system, etc.).

Over the next six years, the Police Department estimates income and expenses within the Public Safety Program as presented on the next page.

Public Safety Computer Systems	
Income	
Reserve Balance - Net of FY 11 Encumbrance	$4,296
FY 2010-2011 CIP Funding	10,000
Future Year CIP Funding	153,000
Total Income	**$167,296**
FY 2011-2012 Expenses - Per Schedule	$20,000
FY 2012-2013 Expenses - Per Schedule	11,000
FY 2013-2014 Expenses - Per Schedule	30,000
FY 2014-2015 Expenses - Per Schedule	35,000
FY 2015-2016 Expenses - Per Schedule	70,000
Total Expenditures	**$166,000**

Public Safety Communication Systems	
Income	
Reserve Balance - Net of FY 11 Encumbrance	$62,680
FY 2010-2011 CIP Funding	30,000
Future Year CIP Funding	40,000
Total Income	**$132,680**
FY 2011-2012 Expenses - Telephone System	$50,000
FY 2012-2013 Expenses - General Equipment	20,000
FY 2013-2014 Expenses - Equipment Replacement	15,000
FY 2014-2015 Expenses - Equipment Replacement	15,000
FY 2015-2016 Expenses - Equipment Replacement	20,000
Total Expenditures	**$120,000**

Public Safety Building Reserve - Facility-Wide	
Income	
Reserve Balance - Net of FY 11 Encumbrance	$27,425
FY 2010-2011 CIP Funding	5,000
Future Year CIP Funding	80,000
Total Income	**$112,425**
FY 2011-2012 Expenses - Basement HVAC	$12,000
FY 2013-2014 Expenses - Chiller Replacement	100,000
Total Expenditures	**$112,000**

III. SCHOOL PROGRAMS

This section details the projects proposed by the School Department for completion during the next six year period. It is based on the facility audit completed in July 2001. This year's submission includes changes from prior plans based on a reapplication of the facility study in accordance with current conditions. The following priorities guided the development of this document:

- Protect building envelopes
- Maintain and improve core operational systems
- Maintain and improve interior environments
- Protect educational program spaces

In order to address these priorities, the following systems were reviewed:

- Roofs, floors, and window systems
- Air handling, heating, cooling, water, and electric systems
- Roadways
- Building access and security

The capital plan is now reflective of a more restrictive revenue environment. The reduction in available revenue results from a combination of the local property tax cap, restrictions in state aid, and lesser impact fees to repay the costs of capital programs.

- The amount of dollars allocated to school facilities to be supported by the municipal bond program is proposed for reduction from $3 million in the adopted CIP to $2.6 million in this proposed plan. Building envelopes are in better shape and catch-up work nears completion.
- Projects for South Road School were removed from the plan since they are supported by a separate funding source, the restricted account in which rental receipts are placed.

A. District-wide 6-year plan

Roof Replacement

Roofs are scheduled for replacement on a 20-year schedule. All flat roofs will be replaced with built up modified bitumen roofs. This design is vandal resistant, provides added protection from the weather and the life expectancy is much greater than the single ply. Actual life of roofs can vary, and the actual time of replacement can be adjusted as the scheduled time approaches depending on roof condition. All current roofs are in good condition or better and there are none in need of immediate replacement.

Roofing Summary	FY 2014	FY 2016	Total Program
West Kingston	$300,000	$0	$300,000
Wakefield	75,000	0	75,000
Matunuck	300,000	0	300,000
Total Annual	**$675,000**	**$0**	**$675,000**

Flooring Replacement

This program replaces worn out flooring throughout the district, including carpets and VAT (vinyl asbestos tile). Included in this project is asbestos abatement work and moisture sealant where necessary. All flooring will be replaced with VCT or a hybrid that is a cross between tile and carpet (fuzzy tile). The application will be determined by the location and use of the area. The hybrid tile product is solid backed and seals out moisture and dirt from penetration. This product carries a 20 year guarantee. This work will improve indoor air quality and avoid potential allergic reactions.

Flooring Summary	FY 2014	FY 2016	Total Program
Curtis Corner	$80,000	$0	$80,000
West Kingston	0	200,000	$200,000
Matunuck	0	200,000	$200,000
Administration	0	30,000	$30,000
Total Annual	**$80,000**	**$430,000**	**$510,000**

WKES and MES Heating/Electrical Systems

The electrical systems and heating plants at Matunuck and West Kingston are currently functional, with some components having been in use for more than thirty years. The administration is concerned that the control systems to operate both the electrical and heating infrastructure are becoming obsolete and principal components of these systems are no longer being manufactured. Replacement parts are currently available from suppliers; however inventory is not being replenished. Consequently, planning for system upgrade/replacement is a necessary requirement. A $1 million bond placeholder is included in the proposed bond schedule for heating/electrical system upgrade/replacement in FY 2016-2017. The Town will engage a building energy conservation consultant in FY 2010-2011 as part of the municipal Energy Conservation Program *(see page 48)* to review all municipal and school buildings, thereby providing preliminary recommendations and cost estimates to address the heating plants at both school buildings. Should the need arise that heating system improvements are necessary prior to FY 2016-2017, revisions to the planned capital projects and bonding schedules may be required.

B. Fiscal Period 2011-2012 to 2016-2017 Projects

FY 2013-2014 ($1,000,000)

Curtis Corner Middle School

Replace Flooring ($80,000) - This project replaces the VAT flooring in the 100, 200 and 300 wings of the building.

West Kingston School

Roof Replacement ($300,000) - This will replace the roofs on the original and second additions to the school.

Matunuck School

Roof Replacement ($300,000) - This will replace the roofs on the original and second additions to the school.

Wakefield School

Replace Single Pane Windows ($245,000) - This will replace the single pane windows installed in the original building.

Roof Replacement ($75,000) - This project will replace the original roof on the addition to the school.

FY 2015-2016 ($600,000)

Administration

Replace Rooftop AC Units ($90,000) - This will replace the original HVAC units with digitally controlled gas fired units for maximum energy efficiency.

Replace Flooring ($30,000) - This project will replace the original carpeting in the administration building.

Peace Dale School

Replace Rooftop AC Units ($80,000) - This will replace the original HVAC units with digitally controlled gas fired units for maximum energy efficiency.

West Kingston School

Replace Flooring ($200,000) - This project will replace flooring in the entry, corridors and other remaining isolated spaces. It completes the replacement program.

Matunuck School

Replace Flooring ($200,000) - This project will replace flooring in the entry, corridors and other remaining isolated spaces. It completes the replacement program.

FY 2016-2017 Projects ($1,000,000)

West Kingston School

Heating Plant Replacement ($500,000) - This project will replace the heating system within this building.

Matunuck School

Heating Plant Replacement ($500,000) - This project will replace the heating system within this building.

School Department Proposed Six-Year Bonding Program								
Facility	**Fiscal Year 2010-2011**	**Fiscal Year 2011-2012**	**Fiscal Year 2012-2013**	**Fiscal Year 2013-2014**	**Fiscal Year 2014-2015**	**Fiscal Year 2015-2016**	**Fiscal Year 2016-2017**	**Six Year Total**
High School								
Subtotal	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Curtis Corner Middle School								
Replace flooring -100, 200 & 300 wings	$0	$0	$0	$80,000	$0	$0	$0	$80,000
Subtotal	**$0**	**$0**	**$0**	**$80,000**	**$0**	**$0**	**$0**	**$80,000**
South Road School								
Subtotal	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Administration/District								
HVAC Replacement	$0	$0	$0	$0	$0	$90,000	$0	$90,000
Replace flooring	0	0	0	0	0	30,000	0	30,000
Subtotal	**$0**	**$0**	**$0**	**$0**	**$0**	**$120,000**	**$0**	**$120,000**
Hazard School								
Subtotal	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Broad Rock Middle School								
Subtotal	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

School Department Proposed Six-Year Bonding Program

Facility	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Six Year Total
West Kingston School								
Replace heating system	$0	$0	$0	$0	$0	$0	$500,000	$500,000
Roof replacement - addition	0	0	0	300,000	0	0	0	300,000
Flooring replacement entry & corridor	0	0	0	0	0	200,000	0	200,000
Subtotal	**$0**	**$0**	**$0**	**$300,000**	**$0**	**$200,000**	**$500,000**	**$1,000,000**
Peace Dale School								
Replace rooftop ventilators	$0	$0	$0	$0	$0	$80,000	$0	$80,000
Subtotal	**$0**	**$0**	**$0**	**$0**	**$0**	**$80,000**	**$0**	**$80,000**
Wakefield School								
Replace roof - addition	$0	$0	$0	$75,000	$0	$0	$0	$75,000
Replace single pane windows	0	0	0	245,000	0	0	0	245,000
Subtotal	**$0**	**$0**	**$0**	**$320,000**	**$0**	**$0**	**$0**	**$320,000**
Matunuck School								
Replace roof - addition	$0	$0	$0	$300,000	$0	$0	$0	$300,000
Flooring replacement entry & corridor	0	0	0	0	0	200,000	0	200,000
Replace heating system	0	0	0	0	0	0	500,000	500,000
Subtotal	**$0**	**$0**	**$0**	**$300,000**	**$0**	**$200,000**	**$500,000**	**$1,000,000**
TOTAL - School Program	**$0**	**$0**	**$0**	**$1,000,000**	**$0**	**$600,000**	**$1,000,000**	**$2,600,000**

PROJECTED DEBT SERVICE SCHEDULES

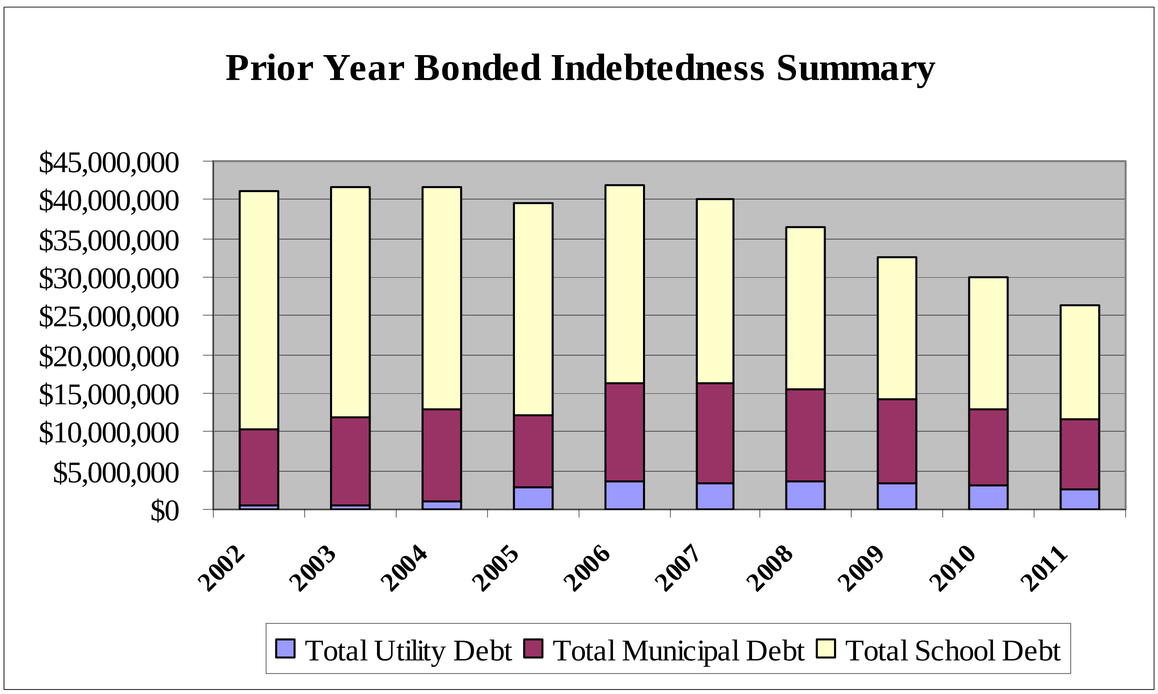
ELEMENT 4

Debt Schedules

The accompanying financial schedule presents important information on the long-term projected debt structure of the Town. The schedule entitled Required Debt Service Cost Schedule FY2011-2012 through FY2017-2018, shown on pages 71 and 72, presents the debt repayment structure for all general obligation bonds in place as of June 30, 2011. This schedule provides a detailed listing of all existing bond issues, their debt service requirements, and the debt level impact that these bonds generate.

The Gross Bonded Debt Level of the Town of South Kingstown as of June 30, 2010 is $30,082,165 or $958 per capita. Over the seven-year term June 30, 2010 through June 30, 2017 the existing debt level of the Town will decrease by $19,986,735 or 66.4% to $10,095,430 an estimated $305 per capita reduction by June 30, 2017, provided no additional municipal debt is incurred (see pages 24 and 25).

A summary of the Town's Gross Bonded Debt Level over the past ten years is as follows:



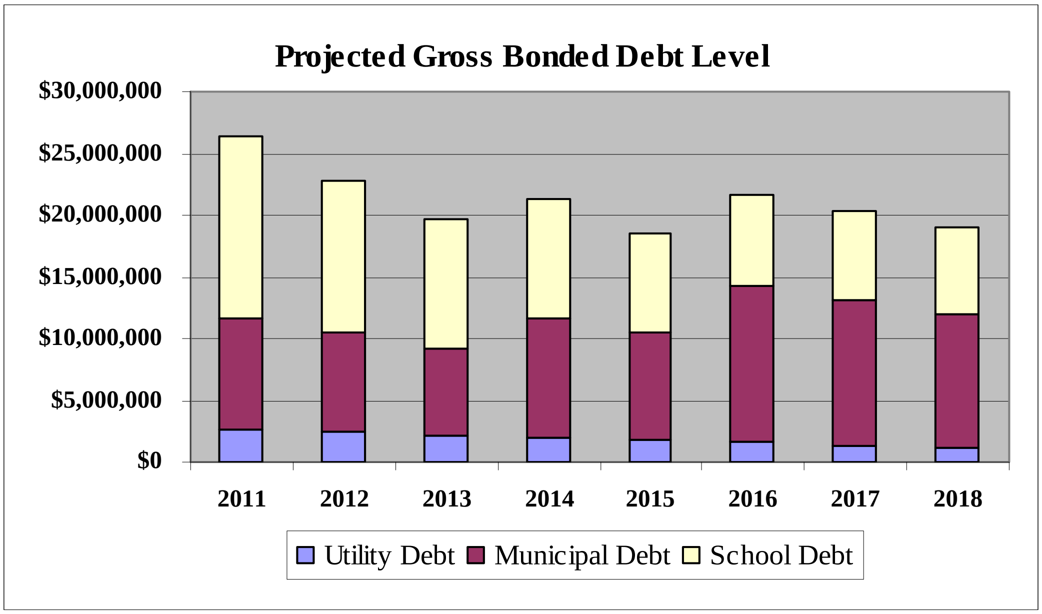
The second debt schedule, presented on page 73 and entitled, "Future Debt Service Cost Schedule FY2011-2012 through FY2017-2018" documents the impact of the proposed borrowing of an additional $11,250,000 over the next six-year period. It is noted that no new bond issues are proposed for sale until May 2014.

The table below summarizes the proposed capital projects spending program by major function:

	Total Program Cost	Percent of Total	Bonding Required	Percent of Total
Open Space Programs	$1,050,000	5.0%	$1,000,000	8.9%
Recreation Programs	6,835,000	32.6%	4,150,000	36.9%
General Municipal Programs	10,450,260	49.9%	3,500,000	31.1%
School Programs	2,600,000	12.4%	2,600,000	23.1%
Total Six Year Program	**$20,935,260**	**100.0%**	**$11,250,000**	**100.0%**

The third schedule entitled "Combined Debt Service Schedule – FY 2011-2012 to FY2017-2018" shown on page 74 provides a summary of the anticipated debt level and debt service position that will result from implementation of the planned six-year term borrowing program and its impact on the Town's existing debt structure, program and property tax burden.

A summary of the Town's Projected Gross Bonded Debt Level for the next seven year term is as follows:



Third-Party Revenue Sources

The development of the proposed debt loading structure is based on a detailed review of individual project urgency, municipal borrowing capacity, and an evaluation of non-property tax financial resources. A critical consideration in the development of the debt schedule is the identification of third-party revenue sources. Without these non-property tax-generated revenues, the planned debt-loading schedule may need to be restructured. A summary of third-party revenues considered for incorporation into the debt schedule and those currently in use to pay-down debt service costs are presented on the following three pages.

A. <u>State Library Aid.</u> The State Library Service, in accordance with State statute, reimburses municipalities for fifty percent of all approved capital costs related to library building development for all projects undertaken before July 1, 1991. Approved costs include both principal and interest on long-term bonds, other third-party grants, and capital budget transfers. State library funding is provided on a declining principal basis over the term of the bonds issued for a library project.

B. <u>State School Aid.</u> The State of Rhode Island, by statute, reimburses a municipality for thirty percent (30%) of the principal and interest costs associated with the borrowing of funds for the renovation, construction, or expansion of all school facilities for all bonds issued prior to July 1, 2010. The General Assembly in 2010 revised the reimbursement formula for all future approved school construction projects whereby the 30% minimum school housing aid ratio will increase by 5% in FY 2011-2012 to 35% and to 40% in FY 2012-2013.

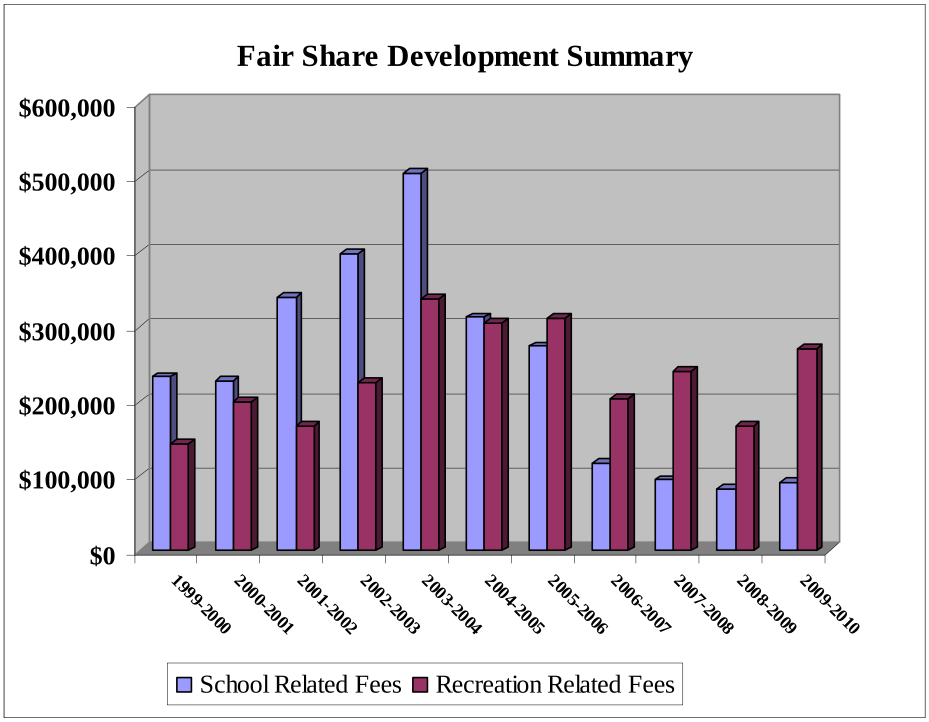
C. <u>Fair Share Development Fees.</u> The use of school and recreation fair share development fees collected on new residential construction has been incorporated into the proposed debt service schedule. The planned use of these funds is to lessen the impact of new debt service payments on the property tax rate.

Fair Share Development Fees are collected for two specific and independent purposes. The first is an educational facility component. These fees are used to offset debt service requirements related to the cost of school facilities expansion. The second component is for meeting municipal costs associated with the purchase and development of new recreational facilities, or the expansion of existing facilities. Fair share development fees are assessed for all new residential dwelling construction within the Town. Fees are paid at the time of building permit issuance.

The undesignated fund balance value of the Fair Share Development Fee Program is shown as follows:

Fair Share Development Fees	Education Fees	Recreation Fees	Total Fees
Available June 30, 2010	**$82,339**	**$1,377,147**	**$1,459,486**
Projected Income 2010-2011			
Fair Share Recreation Fee	$0	$206,976	$206,976
Fair Share School Fee	70,000	0	70,000
Committed to 2010-2011			
School Debt Service Paydown	($80,000)	$0	($80,000)
Recreation Projects	0	0	0
Recreation Debt Service Paydown	0	(128,485)	(128,485)
Estimated June 30, 2011	**$72,339**	**$1,455,638**	**$1,527,977**

The collection of Fair Share Development Fees has decreased in recent years as illustrated in the chart on the next page. The reduction in fee collection has also reduced the income that is available to offset debt service costs associated with the construction of the Broad Rock Road Middle School and to pay down capital costs associated with future recreational projects.



See Element 5 of this Section (pages 75-81) for an explanation of the methodology used to establish the Fair Share Development Fee revenue projected to be collected during FY2011-2012.

D. **<u>Neighborhood Guild Reinvested Income.</u>** The Trustees of the South Kingstown School Trust Funds manage a Trust Fund for the operation, maintenance, and expansion of the Neighborhood Guild. The market value of the funds held in trust for the Guild as of June 30, 2010 was $11,172,505. Income of approximately $320,000 from this trust fund is forwarded to the Neighborhood Guild Special Revenue Fund to offset operational and maintenance costs of this recreational facility. In the past, all income generated in excess of operational needs was held in a separate account for reinvested income to be used for program or facilities improvements. As of June 30, 2010, this fund had assets of $573,283. Funds from this reinvested income account pay all debt service costs on the 1996 $1 million bond issue used for major renovations of the Guild. Annual debt service payments associated with the planned sale of $1 million in May 2014 will also be reimbursed with Neighborhood Guild Reinvested Income. Future transfers of funds from the Neighborhood Guild Trust Fund to the “Reinvested Income Account" will be made on an as need basis to properly service all future debt service costs associated with the Guild.

E. **<u>Middlebridge Wastewater Expansion.</u>** In October 1992, the Town Council established a Middlebridge Wastewater Connection Fee of $1,659.31 for each residential unit in the Middlebridge Wastewater District. This fee is payable by the property owners over a twenty-year period with annual installments of $114.27. The Middlebridge Wastewater System cost

$2.55 million to construct. The project received $1.44 million in State grants and municipal program support of $570,000. The total debt incurred by the Town for construction of this sewer project was $920,000. Of this amount, Middlebridge property owners are responsible for $532,638, and general property taxpayers will be responsible for the repayment of $387,363. The total annual debt service payment for Middlebridge property owners is $36,681.

F. **Diane Drive Wastewater Expansion.** In September 2003, the Town Council authorized the construction of sewers in the Diane Drive area (including Berth and Altin Avenues). The cost of this project was $552,530. Of this sum, the road repaving costs of $100,799 will be paid from public funding sources and the remaining $451,731 shall be paid by the 25 properties obtaining service by the sewer system expansion. A lien of $18,069 was assessed against each property owner receiving sewer service from this project.

G. **Real Estate Conveyance Tax Program.** During the 1998 session of the General Assembly, legislation was enacted that increased the local share of the Statewide Real Estate Conveyance Tax Program from $.50 per $1,000 of purchase value to $2.20 per $1,000. The Town Council has established a policy whereby all new revenue generated from this program shall be transferred to a capital reserve fund for open space acquisition and critical resources protection. Funds held in this reserve fund may be used for direct acquisition projects or to pay down debt service costs associated with general obligation bonds used for open space lands purchases.

Open Space Acquisition Fund	
Available June 30, 2010	$505,188
FY2010-2011 Revenues	$225,500
FY2010-2011 Expenditures	(500,000)
Available June 30, 2011 (Estimate)	$230,688

H. **Water Fund Reimbursement.** All debt service payments related to the purchase and installation of the 2007 Water Meter Replacement Program shall be paid from user fees generated from the South Shore and Middlebridge Water Systems.

I. **School Department Energy Savings Program.** In FY 2008-2009 the School Department entered into an energy efficiency program whereby $331,048 was expended for a lighting system upgrade at several school building. This project was financed at an interest rate of 3.925%, with repayment over a five year term. The School Fund reimburses the General Fund for the cost of all debt service related to this capital project.

J. **Superfund Program Reimbursement**. Debt service payments related to the Rose Hill Landfill Remediation Program ($2 Million borrowed in 2002) and the Plains Road Town Dump/URI Superfund Site ($950,000 borrowed in 2005) shall be paid from income held in the Superfund Capital Reserve Fund.

Impact of Non-Property Revenues on Long Term Municipal Borrowing Program

On the basis of available non-property tax revenues, the true impact that new long-term borrowing will have on the property tax base is as follows:

Municipal Bonding Requirements	Third Party	Tax Base	Total Bonding
Recreation Bonds	$1,000,000	$3,150,000	$4,150,000
General Municipal Bonds	0	3,500,000	3,500,000
School Bonds	1,040,000	1,560,000	2,600,000
Total Borrowing	**$2,040,000**	**$9,210,000**	**$11,250,000**

Debt-Related Property Tax Burden

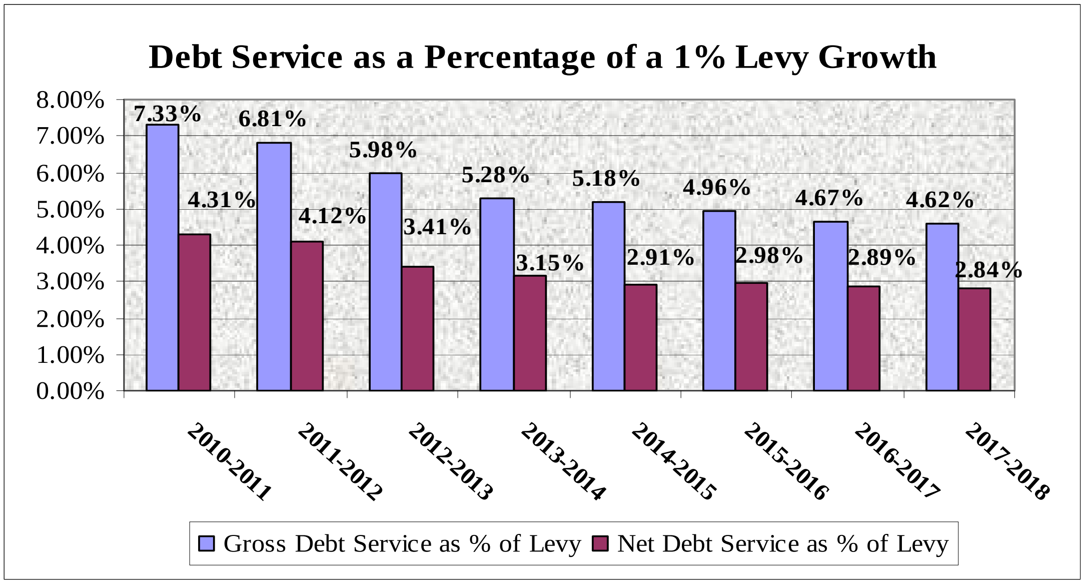
The projected debt-related property tax rate will remain at or below the current year rate of $0.66 per thousand (assessed valuation) over the next six-year term. Municipal and School Related Debt Service is forecast to decrease to $0.45 per thousand by FY 2016-2017.[1]

Property Tax Related To Debt Service		2010-2011	2016-2017
Average House Assessment		$346,376	$367,685
Fiscal Year 2010-2011			
Tax Rate of	$0.66		
Tax Due		$230.25	
Fiscal Year 2016-2017			
Tax Rate of	$0.45		
Tax Due			$163.93
Decrease in Cost Per Household			**($66.33)**

As previously noted, the proposed FY 2011-2012 Capital Improvement Program has limited the number of new general obligation bonds in an effort to reduce the community's property tax effort associated with debt service payments. The impact of increasing restrictions on property tax levy growth, the potential for continued reductions in general and school related state aid, projected loss of third party income from impact fees, and declining revenue estimates generated from real estate sales make such planning efforts necessary.

[1] Average Assessment Value and Projected Tax Roll are projected to increase at a rate of 1% per annum. Property Tax Levy is forecast to increase 1% percent annually. All new debt service estimates have been calculated on a 20-year repayment schedule at 5% percent interest, with equal annual principal payments and semi-annual interest payments.

The chart below illustrates the relationship between a one percent (1%) annual growth rate in the property tax levy and the portion of the levy that will be required to meet debt service costs. As noted, base year FY 2010-2011 indicates that 7.33% of the property tax levy is needed to meet gross debt service debt payments and 4.31% of the levy is needed to meet net debt service requirements. For each of the next seven years it is anticipated that the percentage share of the tax levy required to service debt payments will decline each year of the forecast period.



Credit Industry Benchmarks

Credit industry standards used as benchmarks for analyzing long-term debt include the following:

A. Overall debt should not exceed 4.5 percent of assessed valuation.

Debt as a percentage of taxable property valuation is a measure often cited by rating agencies as an indication of a community's ability to incur additional debt. The outstanding debt level (inclusive of Bonds, Leases and Notes Payable), as a percentage of "Equalized Assessment Value" (EAV) for Rhode Island municipalities in 2008 is documented at 1.55%.[2] South Kingstown's EAV ratio is 0.66%. Moody's Investors Service documents the 2008 median range for municipalities in the under 50,000-population group for Net Direct Debt as a percentage of a community's taxable full value at 1.60%[3] for Aaa rated communities and 1.95% for Aa rated municipalities. Standard & Poor's (S&P's) 2008 Public Finance Benchmark for General Obligation Ratios[4] for Tax-supported Debt as a Percent of Property Valuation established the benchmark at a range of 3% (Low) to 10% (High).

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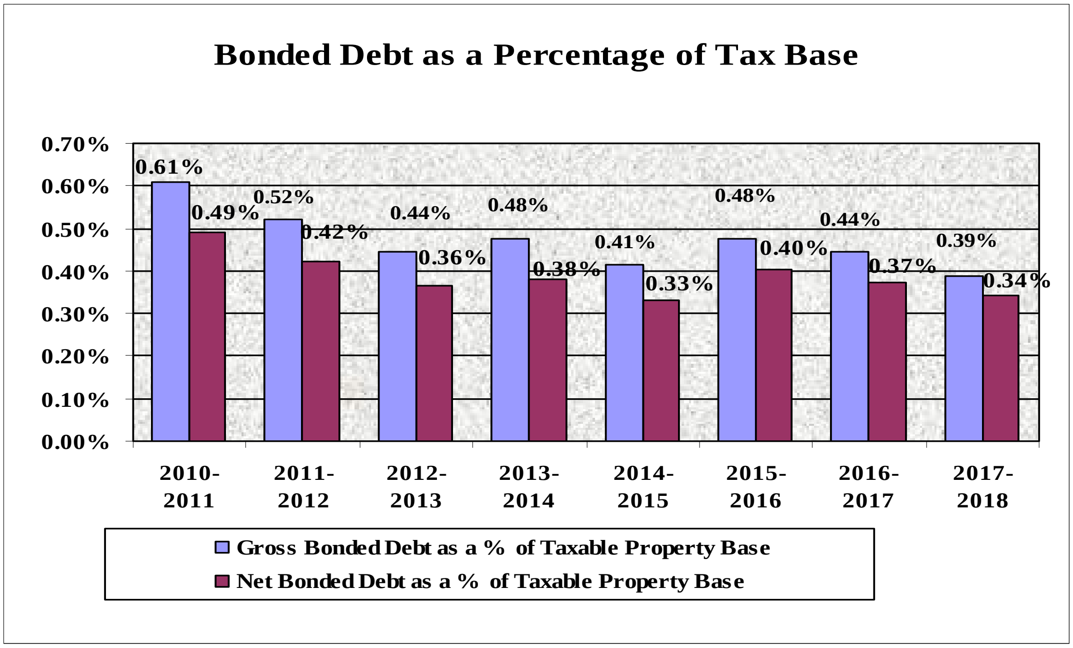
[2] Report entitled "2009 Report on RI Local Government Debt to the Public Finance Management Board" prepared by the Office of the General Treasurer, dated December 2009.

[3] Report entitled "2008 Local Government National Medians" prepared by Moody's Investors Service, Inc., 99 Church Street, New York, New York 10007, dated January 2009.

[4] Report entitled "Public Finance Criteria: Key GO Ratio Credit Ranges Analysis Vs. Reality" prepared by Standard & Poor's, 25 Broadway New York, New York 10004, dated April 2, 2008.

South Kingstown's *gross* debt level as a percentage of the Town's Assessed Valuation, (December 31, 2009 Assessment) is 0.61% and is projected to decline to 0.39% in FY 2017-2018. The Town's *net* debt level, currently at 0.49%, is expected to drop to 0.34% in FY 2017-2018.



B. Market Value Per Capita should exceed $150,000.

The market value of the Town's taxable property roll as of December 31, 2009 was $4,546,820,643 (including Motor Vehicle Values). The Town's 2010 population is estimated at 31,409. The resultant market value per capita is $144,762. The RI Department of Municipal Affairs documented the South Kingstown per capita value of taxable property as of December 2007 at $201,718. The Town value was listed as 38.2% above the State average of $145,890. *(Note: the value reduction noted above is directly related to the 2009 revaluation of property in South Kingstown that resulted in a 17% taxable value reduction from the prior year's certified tax roll.)* Moody's reports an average assessment value per capita of $161,934[5] for communities with less than a 50,000 population while Standard and Poor's set the value at over $100,000 as "Extremely High".[6]

S&P also indicates that in Aa rated communities, the median for what share of the tax base the top ten (10) taxpayers represent is 8.1%, while Moody's reports the median at 5.94% for Aaa communities. In South Kingstown the ratio is 4.8%.

C. Property Tax Burden should not exceed 2% of Taxable Property Roll.

The property tax levy (net of motor vehicles excise taxes) for FY2011 is $61,388,913. The market value of the tax roll (net of motor vehicle value) is $4,327,124,229. Therefore, the ratio of the property tax levy to the net tax roll is 1.1%.

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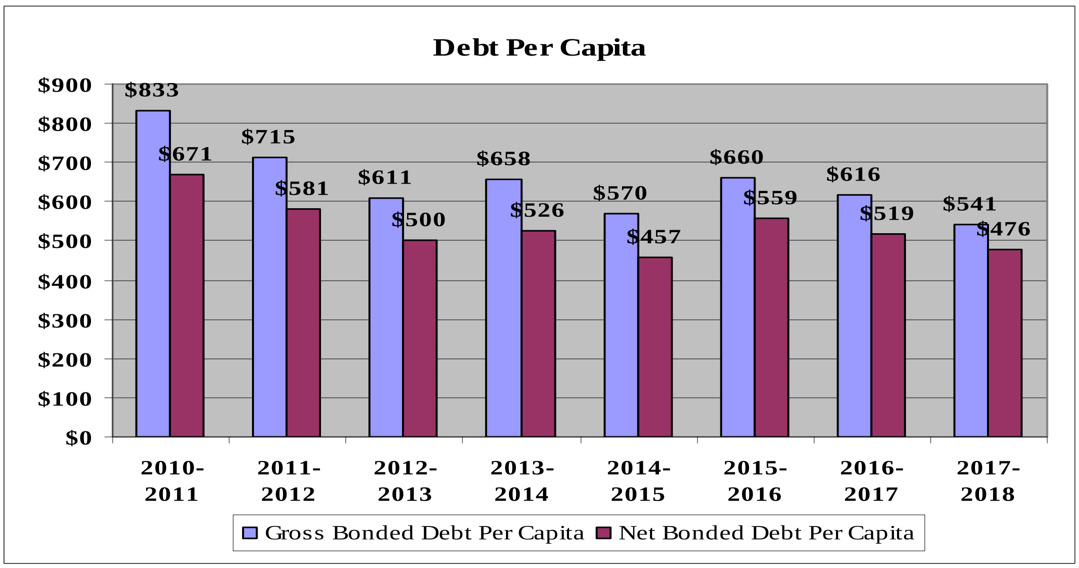
[5] See Footnote #3.

[6] See Footnote #4.

D. Gross Debt should not exceed $2,500 Per Capita.

Gross debt is forecast to decrease from its highest level of $26,351,618 ($833 per capita) in FY2010-2011 to a low of $18,044,637 ($541 per capita) in FY2017-2018. Net debt is forecast to decrease from its highest level of $21,223,809 ($671 per capita) in FY2010-2011 to a low of $18,044,637 ($476 per capita) in FY2017-2018. The RI Office of the General Treasurer reports that the Average Debt per Capita for all Rhode Island local governments in 2008 was $1,595. South Kingstown's average debt per capita listed in this report was $1,106.[7] Standard and Poor's set the 2008 Overall Debt Per Capita medium at $1,999 for municipalities under 50,000 population.

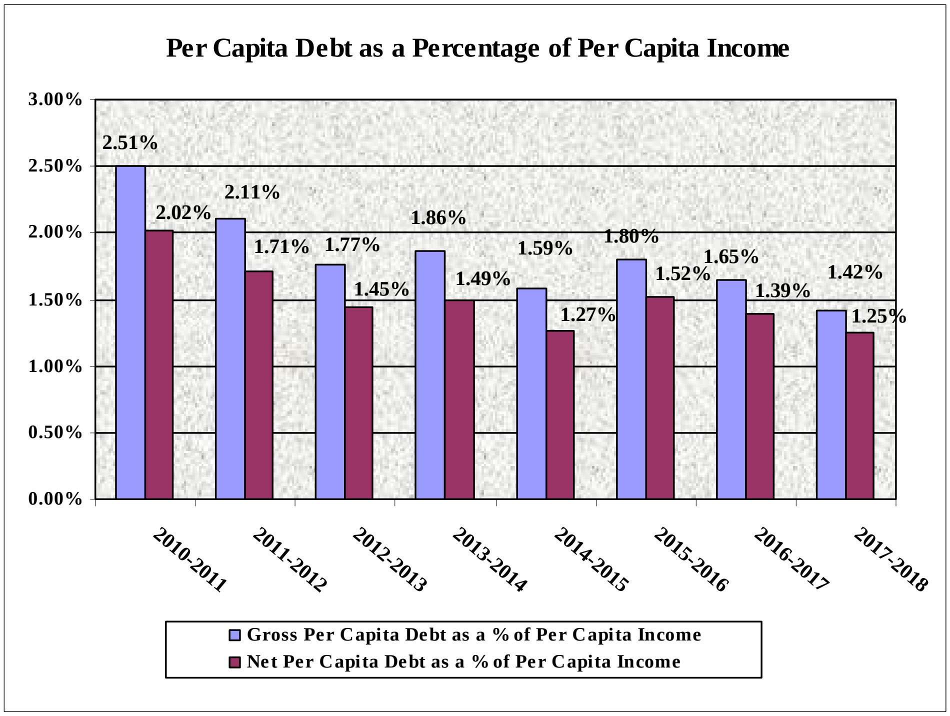


E. Per capita debt as a percentage of per capita income should not exceed 5 percent.

The RI General Treasurer reports that in 2009, Municipal Long Term Debt for all RI communities as a percentage of Adjusted Gross Income (for 2008) amounted to 5.65%. South Kingstown's ratio was reported at 3.65%.[8] South Kingstown's gross per capita debt as a percentage of per capita income as of June 30, 2011 is projected at 2.51%. Gross per capita debt as a percentage of projected per capita income is estimated to decrease to 1.42% as of June 30, 2018.

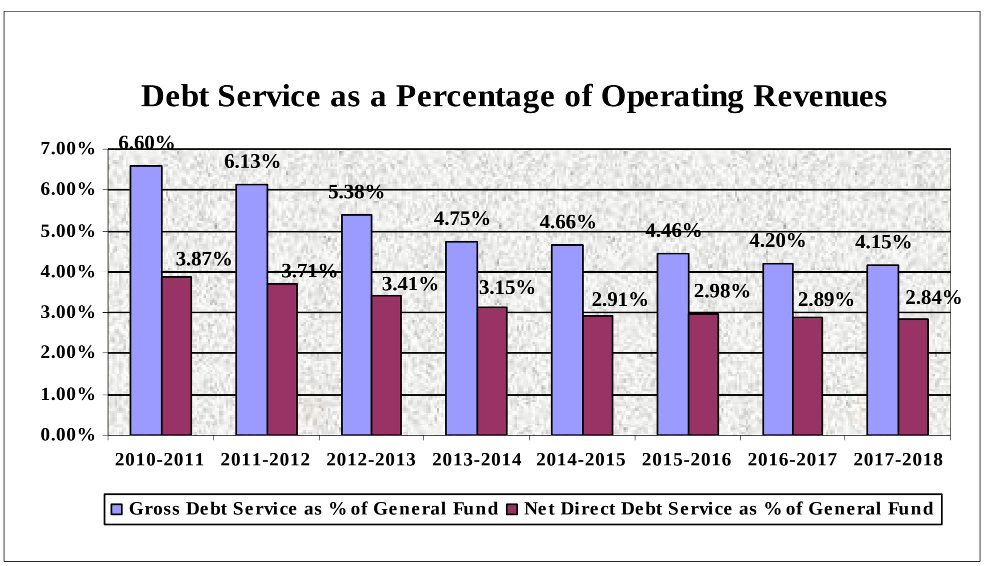
[7] See Footnote #2.

[8] See Footnote #2



F. Debt service should not exceed 10 percent of operating revenues.

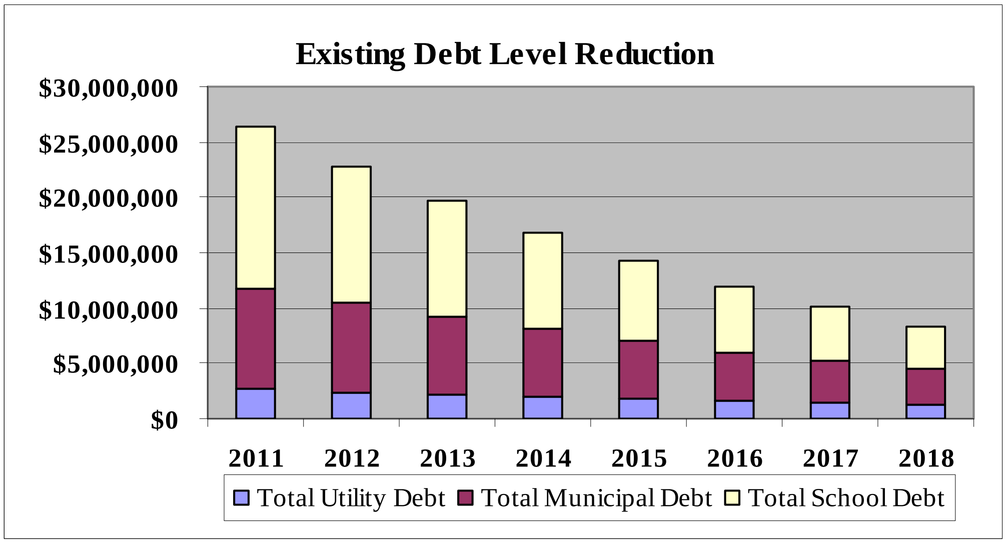
South Kingstown's gross debt service payment is 6.60% of the Town's FY 2010-2011 General Fund Budget Program. This percentage is projected to decrease to 4.15% in the 2017-2018 fiscal year. The S&P benchmark[9] for debt service as a percent of operating revenue is presented as a range starting at 7% and Moody's medium for an Aaa community is 8.19%.



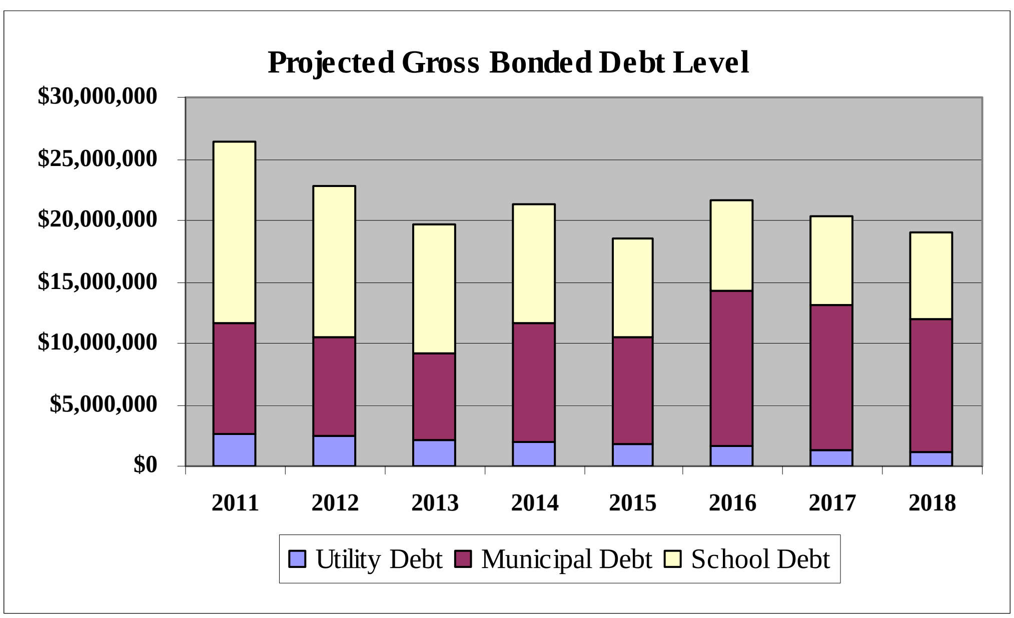
[9]See Footnote #4.

G. Debt Amortization of 50 percent over first 10 years of Bond Repayment.

The Town's existing debt level, as of June 30, 2011, is projected at $26,351,618. Over the next seven years $18,031,981 or 68.4% of this debt will be retired. The Town's outstanding debt as of June 30, 2018 (assuming no additional debt is incurred) is estimated at $8,319,637. The following chart documents the scheduled existing debt amortization anticipated over this forecast period.



As previously noted, implementation of the proposed Capital Improvement Program will require the Town to incur an additional $11,250,000 in long-term general obligation bonds over the next seven years. Even as a result of this action, the Town's Projected Bonded Debt Level is still expected to decline over the next seven years. Were the Town to incur the new debt proposed within this document, the Town's projected outstanding debt level as of June 30, 2018 would be $18,044,637.



H. General Fund Undesignated Fund Balance should be maintained at no less than two months of General Fund Operating Revenues or Expenditures.

The General Fund closed the 2009-2010 Fiscal Year with an undesignated fund balance of $9,286,545 or 12.76% of the Adopted General Fund Budget for FY 2010-2011 of $72,783,253. The Governmental Finance Officers Association (GFOA) in October 2009 issued a "Best Practices" memorandum entitled "Appropriate Level of Unrestricted Fund Balance in the General Fund". The memorandum states in part "GFOA recommends, at minimum, that general-purpose governments, regardless of size, maintain unrestricted fund balance in their general fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures (16.67%)." To meet this best management guideline, an unrestricted fund balance of $12,130,542 would be necessary. The value of undesignated fund balance is a key indicator used by rating agencies in evaluating the financial status of a community.

Undesignated Fund Balance June 30, 2008	**$9,951,623**
Fund Balance as a % of 2008-2009 General Fund	**13.40%**
2008-2009 Projected Operating Surplus	$580,088
Change in Prepaid Expenses	4,068
Funds Forwarded to Finance 2009-2010 Program	(1,200,000)
Undesignated Fund Balance June 30, 2009	**$9,335,780**
Fund Balance as a % of 2009-2010 General Fund	**12.71%**
2009-2010 Projected Operating Surplus	$1,150,765
Funds Forwarded to Finance 2010-2011 Program	(1,200,000)
Undesignated Fund Balance June 30, 2010	**$9,286,545**
Fund Balance as a % of 2010-2011 General Fund	**12.76%**
2010-2011 Projected Operating Surplus	$250,000
Funds Forwarded to Finance 2011-2012 Program	(1,200,000)
Undesignated Fund Balance June 30, 2011	**$8,336,545**
Fund Balance as a % of 2011-2012 General Fund	**11.23%**

Moody's Investors Service reports that the average Unreserved, Undesignated Fund Balance for a Municipal General Fund in a community of less than 50,000 people with an "Aa1 Bond Rating" is 11.13%, and 26.03% for Aaa rated communities.[10] **The Town of South Kingstown is one of only four Rhode Island municipalities with an "Aa1 Bond Rating."**

The above noted review of various industry standards in relation to South Kingstown's debt level reveals no material financial weakness. Careful and prudent fiscal management must be maintained to ensure that the Town can continue to meet its long-term capital improvements needs.

[10] See Footnote #4

REQUIRED DEBT SERVICE COST SCHEDULE FY 2011-2012 THROUGH FY 2017-2018

Debt Issue	Issue Date	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Middlebridge Bond	Aug-92	$62,247	$62,225	$62,204	$0	$0	$0	$0	$0
Diane Drive Sewer Project	Aug-03	29,777	30,399	29,991	29,569	30,128	29,668	30,188	29,690
Rose Hill Landfill Remediation -2002	Sep-02	114,832	115,869	116,935	118,031	119,157	120,315	121,505	122,728
Plains Road Landfill Remediation - 2005	Nov-05	57,413	56,679	56,922	57,133	57,311	57,457	56,585	56,695
Water System Metering Program	Nov-07	85,931	85,731	85,281	0	0	0	0	0
Total Utility Debt Service	**100,719.00**	**$350,200**	**$350,903**	**$351,333**	**$204,733**	**$206,596**	**$207,440**	**208,278**	**209,113**
Town Refunding Bond	Jun-98	$42,355	$30,713	$0	$0	$0	$0	$0	$0
Parks Development Bond - Refunded 2009 #20	Jun-98	24,942	35,679	34,761	28,413	26,623	25,988	24,102	23,316
Senior Ctr & Open Space - Refunded 2009 #21	Jun-99	63,858	84,779	82,472	80,008	78,294	73,479	71,515	66,287
Green Hill Park, O. S., Broad Rock Fields - 2002	Jun-02	106,188	104,416	179,097	174,147	169,043	163,845	158,524	153,079
Refunding Bond - Municipal Projects	Oct-02	61,340	58,169	53,764	38,896	0	0	0	0
Refunding Bond - Municipal Projects	Jun-03	18,712	15,171	17,212	16,503	15,561	14,867	0	0
Open Space Purchase	Jun-03	29,125	28,525	27,925	27,325	26,700	26,050	25,375	24,675
BRMS Fields, Open Space & Road Impovements	Jun-04	120,544	117,731	114,731	111,731	108,731	105,656	102,506	99,281
Neighborhood Guild Renovations Refunding	Jan-96	60,637	58,888	57,187	55,438	53,687	51,875	0	0
Public Safety Building Refunding	Jul-96	311,714	297,614	278,944	260,369	252,144	238,625	0	0
Open Space Purchase	Jun-06	290,412	283,413	276,412	269,413	262,412	255,413	246,633	239,662
Road Improvements	Jun-06	58,083	56,682	55,283	53,882	52,483	51,082	49,362	47,933
Open Space Purchase	Jun-07	60,987	59,062	57,575	56,087	54,600	53,200	51,800	50,356
Road Improvements	Jun-07	43,563	42,188	41,125	40,063	39,000	38,000	37,000	35,969
Total Municipal Debt		**$1,292,460**	**$1,273,030**	**$1,276,488**	**$1,212,275**	**$1,139,278**	**$1,098,080**	**$766,817**	**$740,558**
School Refunding Bond - 1998	Jun-98	$560,135	$383,906	$0	$0	$0	$0	$0	$0
School 1998 Refunding - 2009	Jun-98	72,189	102,321	99,439	96,737	90,777	88,787	82,523	80,059
School 1999 Refunding - 2009	Jun-99	36,861	51,809	50,416	48,929	47,894	44,959	43,773	40,588
BRMS Equip, Fields & South Road Roof	Jun-02	188,609	183,069	95,880	93,230	90,498	87,715	84,866	81,951
High School Addition Refunding	Oct-02	562,682	532,816	493,862	340,704	0	0	0	0
School Improvements Bond	May-03	72,812	71,312	69,812	68,313	66,750	65,125	63,438	61,687
General School Refunding Bond	Jun-03	364,726	295,704	335,488	321,672	303,314	289,783	0	0
School Improvements Bond	Jun-04	111,354	108,709	105,909	103,109	100,309	97,437	94,499	91,489
Refunding Bond - BRMS (Partial)	Jul-00	781,213	755,912	726,363	701,587	671,988	642,050	606,800	575,800
Refunding Bond - CCMS Fields	Jun-96	72,221	70,121	68,081	60,981	59,056	57,063	0	0
School Improvements Bond	May-05	79,075	77,325	75,625	73,875	72,125	70,312	68,438	66,438
School Improvements Bond	Jun-06	66,380	64,780	63,180	61,580	59,980	58,380	56,380	54,780
School Improvements Bond	Jun-07	87,125	84,375	82,250	80,125	78,000	76,000	74,000	71,938
School Improvements Bond	Nov-09	104,505	101,655	99,030	96,855	95,055	93,390	91,725	89,925
Existing School Debt Service		**$3,159,887**	**$2,883,814**	**$2,365,335**	**$2,147,697**	**$1,735,746**	**$1,671,001**	**$1,266,442**	**$1,214,655**
Gross Debt Service - All Bonds		**$4,802,547**	**$4,507,747**	**$3,993,156**	**$3,564,705**	**$3,081,620**	**$2,976,521**	**$2,241,537**	**$2,164,326**

Debt Issue	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Gross Debt Service - All Bonds	**$4,802,547**	**$4,507,747**	**$3,993,156**	**$3,564,705**	**$3,081,620**	**$2,976,521**	**$2,241,537**	**2,164,326**
Third Party Revenue Sources								
State Library Construction Aid	$17,378	$10,593	$9,208	$8,811	$0	$0	$0	$0
State School Construction Aid	942,637	906,615	848,640	710,892	688,478	518,184	422,770	402,450
South Road School Debt Service Transfer	26,942	10,864	10,667	10,468	10,161	9,845	9,519	9,187
School Related Fair Share Development Fees	80,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
Recreation Related Fair Share Development Fees	128,485	125,141	121,654	118,124	114,540	110,869	107,086	103,216
Real Estate Conveyance Tax Transfer	350,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
Neighborhood Guild Debt Payments	60,637	58,888	57,187	55,438	53,687	51,875	0	0
Diane Drive and Middlebridge User Payments	66,458	67,080	66,672	66,250	66,809	66,349	66,869	66,371
Superfund Debt Reimbursement	172,245	172,548	173,857	175,164	176,468	177,772	178,090	179,423
Energy Saving Transfer to Debt Service	51,804	49,985	48,166	0	0	0	0	0
Water System Meter Purchase	85,931	85,731	85,281	0	0	0	0	0
Total Third Party Revenues	**$1,982,517**	**$1,782,445**	**$1,716,332**	**$1,440,147**	**$1,405,142**	**$1,229,894**	**$1,079,333**	**$1,055,647**
Percent of Debt Service	41.3%	39.5%	43.0%	40.4%	45.6%	41.3%	48.2%	48.8%
Net Direct Debt Service Cost	**$2,820,030**	**$2,725,301**	**$2,276,824**	**$2,124,558**	**$1,676,478**	**$1,746,627**	**$1,162,204**	**$1,108,679**
Projected Property Tax Rate for Debt Service	**$0.65**	**$0.62**	**$0.52**	**$0.48**	**$0.37**	**$0.38**	**$0.25**	**$0.24**
Gross Bonded Debt Level as of June 30th	**$26,351,618**	**$22,788,612**	**$19,623,012**	**$16,778,894**	**$14,319,977**	**$11,882,183**	**$10,095,430**	**$8,319,637**
less: State School Aid For Debt Retirement	$5,153,393	$4,392,397	$3,687,951	$3,115,906	$2,589,248	$2,167,886	$1,751,520	$1,442,925
less: Wastewater Fund Debt Retirement	463,465	380,205	295,000	271,000	246,000	221,000	195,000	169,000
less: Water Fund Debt Retirement	166,000	84,000	0	0	0	0	0	0
less: State Library Aid For Debt Retirement	21,947	13,954	6,977	0	0	0	0	0
less: Neighbor Guild Debt Retirement	250,000	200,000	150,000	100,000	50,000	0	0	0
Net Bonded Debt Level - Retired from Tax Base	**$20,296,813**	**$17,718,056**	**$15,483,084**	**$13,291,988**	**$11,434,729**	**$9,493,298**	**$8,148,910**	**$6,707,712**
Gross Bonded Debt Per Capita	$833	$715	$611	$518	$439	$362	$305	$250
Net Bonded Debt Per Capita	$641	$556	$482	$411	$351	$289	$246	$201
Gross Per Capita Debt as a Percent of Per Capita Income	2.51%	2.11%	1.77%	1.47%	1.22%	0.99%	0.81%	0.65%
Net Per Capita Debt as a Percent of Per Capita Income	1.93%	1.64%	1.39%	1.16%	0.97%	0.79%	0.66%	0.53%
Gross Bonded Debt as % of Taxable Property Base	0.61%	0.52%	0.44%	0.38%	0.32%	0.26%	0.22%	0.18%
Net Bonded Debt as % of Taxable Property Base	0.47%	0.41%	0.35%	0.30%	0.25%	0.21%	0.18%	0.14%
Gross Debt Service as % of Projected Tax Levy	7.33%	6.81%	5.98%	5.28%	4.52%	4.32%	3.22%	3.08%
Net Debt Service as % of Projected Tax Levy	4.31%	4.12%	3.41%	3.15%	2.46%	2.54%	1.67%	1.58%
Per Capita Income - 2008 Bureau of Econ. Analysis + 2.0%	$33,236	$33,901	$34,579	$35,270	$35,976	$36,695	$37,429	$38,178
Flexible Tax Base - 1.0% Annual Growth	$4,327,124,229	$4,370,395,471	$4,414,099,426	$4,458,240,420	$4,502,822,824	$4,547,851,053	$4,593,329,563	$4,639,262,859
Property Tax Levy - 1.0% Annual Growth	$65,499,433	$66,154,427	$66,815,971	$67,484,131	$68,158,972	$68,840,562	$69,528,968	$70,224,257
Net Revenues - General Fund - 1.0% Growth	$72,783,253	$73,511,086	$74,246,197	$74,988,659	$75,738,545	$76,495,931	$77,260,890	$78,033,499
Population - 0.075 % Annual Growth	31,644	31,882	32,121	32,362	32,604	32,849	33,095	33,344

FUTURE DEBT SERVICE COST SCHEDULE FY 2011-2012 THROUGH FY 2017-2018										
Debt Issue	**Bond Amount**	**Issue Date**	**2010-2011**	**2011-2012**	**2012-2013**	**2013-2014**	**2014-2015**	**2015-2016**	**2016-2017**	**2017-2018**
Future Municipal Bond Program										
Road Improvement Program	$2,000,000	05/15/14	$0	$0	$0	$0	$200,000	$195,000	$190,000	$185,000
Open Space Program	500,000	05/15/14	0	0	0	0	50,000	48,750	47,500	46,250
Neighborhood Guild Renovations	1,000,000	05/15/14	0	0	0	0	100,000	97,500	95,000	92,500
Community Gymnasium	3,150,000	05/15/16	0	0	0	0	0	0	315,000	307,125
Open Space Program	500,000	05/15/16	0	0	0	0	0	0	50,000	48,750
Road Improvement Program	1,500,000	05/15/16	0	0	0	0	0	0	150,000	146,250
Total New Municipal Debt Service	**$8,650,000**		**$0**	**$0**	**$0**	**$0**	**$350,000**	**$341,250**	**$847,500**	**$825,875**
Future School Bond Program										
School Building Improvements	$1,000,000	05/15/14	$0	$0	$0	$0	$100,000	$97,500	$95,000	$92,500
School Building Improvements	600,000	05/15/16	0	0	0	0	0	0	60,000	58,500
School Building Improvements	1,000,000	05/15/17	0	0	0	0	0	0	0	100,000
Total School Debt Service	**$2,600,000**		**$0**	**$0**	**$0**	**$0**	**$100,000**	**$97,500**	**$155,000**	**$251,000**
Gross Debt Service Cost - All G. O. Bonds	**$11,250,000**		**$0**	**$0**	**$0**	**$0**	**$450,000**	**$438,750**	**$1,002,500**	**$1,076,875**
Third Party Revenue Sources										
Neighborhood Guild - Reinvested Income Account			$0	$0	$0	$0	$100,000	$97,500	$95,000	$92,500
State School Construction Aid - 40% of Prior Yr. Debt Service			0	0	0	0	40,000	39,000	62,000	100,400
Total Third Party Revenues			**$0**	**$0**	**$0**	**$0**	**$140,000**	**$136,500**	**$157,000**	**$192,900**
Percent of Debt Service				0.0%	0.0%	0.0%	31.1%	31.1%	15.7%	17.9%
Net Direct Debt Service Cost			**$0**	**$0**	**$0**	**$0**	**$310,000**	**$302,250**	**$845,500**	**$883,975**

Combined Debt Service Schedule - FY 2011-2012 to FY 2017-2018

	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
Existing Debt Service Requirement	$4,802,547	$4,507,747	$3,993,156	$3,564,705	$3,081,620	$2,976,521	$2,241,537	$2,164,326
Recommended New Debt Service	0	0	0	0	450,000	438,750	1,002,500	1,076,875
Projected Gross Debt Service Requirement	**$4,802,547**	**$4,507,747**	**$3,993,156**	**$3,564,705**	**$3,531,620**	**$3,415,271**	**$3,244,037**	**$3,241,201**
Existing Debt Third Party Revenue Sources	$1,982,517	$1,782,445	$1,716,332	$1,440,147	$1,405,142	$1,229,894	$1,079,333	$1,055,647
Future Debt Third Party Revenue Sources	0	0	0	0	140,000	136,500	157,000	192,900
Projected Third Party Revenues Servicing Debt	$1,982,517	$1,782,445	$1,716,332	$1,440,147	$1,545,142	$1,366,394	$1,236,333	$1,248,547
Projected Net Debt Service Requirement	**$2,820,030**	**$2,725,301**	**$2,276,824**	**$2,124,558**	**$1,986,478**	**$2,048,877**	**$2,007,704**	**$1,992,654**
Projected Property Tax Rate for Debt Service	**$0.66**	**$0.64**	**$0.53**	**$0.49**	**$0.45**	**$0.46**	**$0.45**	**$0.44**
Gross Debt Level for Existing Debt	$26,351,618	$22,788,612	$19,623,012	$16,778,894	$14,319,977	$11,882,183	$10,095,430	$8,319,637
Recommended New Debt	0	0	0	4,500,000	4,275,000	9,800,000	10,287,500	9,725,000
Projected Gross Debt Level	**$26,351,618**	**$22,788,612**	**$19,623,012**	**$21,278,894**	**$18,594,977**	**$21,682,183**	**$20,382,930**	**$18,044,637**
Less 30% of School Debt - State Aid Reimbursement	$4,392,397	$3,687,951	$3,115,906	$2,889,248	$2,452,886	$2,201,520	$2,168,925	$1,195,770
Less State Library Aid For Debt Retirement	21,947	12,000	0	0	0	0	0	0
Less Debt Retired by Wastewater Fund	463,465	380,205	295,000	271,000	246,000	221,000	195,000	169,000
Less Debt Retired by Neighborhood Guild Fund	250,000	200,000	150,000	1,100,000	1,000,000	900,000	850,000	800,000
Projected Net Debt Level	**$21,223,809**	**$18,508,456**	**$16,062,106**	**$17,018,646**	**$14,896,092**	**$18,359,663**	**$17,169,004**	**$15,879,865**
Gross Bonded Debt Per Capita	$833	$715	$611	$658	$570	$660	$616	$541
Net Bonded Debt Per Capita	$671	$581	$500	$526	$457	$559	$519	$476
Gross Per Capita Debt as a % of Per Capita Income	2.51%	2.11%	1.77%	1.86%	1.59%	1.80%	1.65%	1.42%
Net Per Capita Debt as a % of Per Capita Income	2.02%	1.71%	1.45%	1.49%	1.27%	1.52%	1.39%	1.25%
Gross Bonded Debt as a % of Taxable Property Base	0.61%	0.52%	0.44%	0.48%	0.41%	0.48%	0.44%	0.39%
Net Bonded Debt as a % of Taxable Property Base	0.49%	0.42%	0.36%	0.38%	0.33%	0.40%	0.37%	0.34%
Gross Debt Service as % of Property Tax Levy	7.33%	6.81%	5.98%	5.28%	5.18%	4.96%	4.67%	4.62%
Net Direct Debt Service as % of Property Tax Levy	4.31%	4.12%	3.41%	3.15%	2.91%	2.98%	2.89%	2.84%
Gross Debt Service as % of General Fund	6.60%	6.13%	5.38%	4.75%	4.66%	4.46%	4.20%	4.15%
Net Direct Debt Service as % of General Fund	3.87%	3.71%	3.41%	3.15%	2.91%	2.98%	2.89%	2.84%
Per Capita Income - 2008 Bureau of Econ. Analysis + 2.0%	$33,236	$33,901	$34,579	$35,270	$35,976	$36,695	$37,429	$38,178
Taxable Property Base - 1.0% Annual Growth	$4,327,124,229	$4,370,395,471	$4,414,099,426	$4,458,240,420	$4,502,822,824	$4,547,851,053	$4,593,329,563	$4,639,262,859
Property Tax Levy - 1.0% Annual Growth	$65,499,433	$66,154,427	$66,815,971	$67,484,131	$68,158,972	$68,840,562	$69,528,968	$70,224,257
Net Revenues - General Fund - 2.0% Growth	$72,783,253	$73,511,086	$74,246,197	$74,988,659	$75,738,545	$76,495,931	$77,260,890	$78,033,499
Population - 0.75 % Annual Growth	31,644	31,882	32,121	32,362	32,604	32,849	33,095	33,344
Average Assessed Value - Single Family Unit	$346,376	$349,840	$353,338	$356,872	$360,440	$364,045	$367,685	$371,362
Tax per Single Family Dwelling - Net Debt Service	$230.25	$222.52	$185.90	$173.47	$162.19	$167.29	$163.93	$162.70

FAIR SHARE DEVELOPMENT FEES

ELEMENT 5

I. INTRODUCTION

This element establishes the basis for determination of the amount of “Fair Share Development Fees”. The specific requirements for payment of these fees are provided in Article 11 of the Zoning Ordinance and Article III, Section D, of the Subdivision and Land Development Regulations. The values of “Fair Share Development Fees” are updated on an annual basis through the Capital Improvement Program. Revenue generated from these development fees is earmarked for two specific types of facilities:

A. EDUCATIONAL FACILITIES

An Educational Fair Share Fee, which provides limited reimbursement of capital costs associated with the development of new school facilities, is imposed at the time of issuance of building permits for all new residential structures. Revenues from Fair Share Fees are used to pay down the cost of debt service associated with general obligation bonds issued for new or expanded school facilities.

B. OPEN SPACE, CONSERVATION, PARK, AND RECREATIONAL LAND

This component provides for the acquisition of open space and/or conservation land to meet Town open space standards as described in the Comprehensive Community Plan. Fees collected are also used to acquire land for active recreation facilities and the development of these properties.

Also presented in this element is documentation for the establishment of “In-Lieu of Affordable Housing Fees” as required in Section 502.6 of the Zoning Ordinance, “Inclusionary Zoning,” Section H, as adopted by the Town Council in October 2007 *(see page 83)*.

II. DETERMINATION OF FISCAL YEAR 2011-2012 FEES

A. Educational Facilities

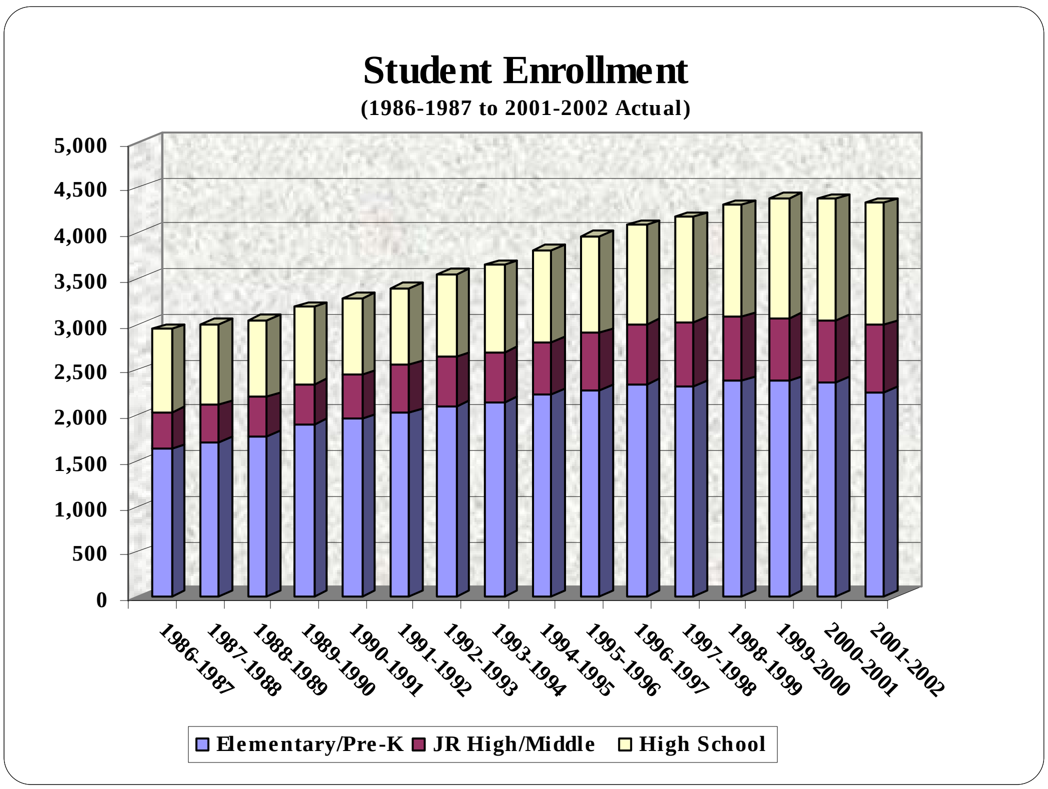
The South Kingstown School system experienced unprecedented growth in its student population from the mid 1980’s to 2000. During this term, student enrollment grew from 2,942 students in 1986 to 4,383 in 1999. This 48.9% growth in student enrollment required the construction of multiple school building additions and had a profound impact on operational costs associated with the school system.

The discussion to construct a new school building, the first since the mid-1970’s when the Matunuck and West Kingston Elementary Schools went on line, began in 1997. At this time, the Curtis Corner Junior High School housed over 700 students with an optimal operational capacity of 675 students. Additional school enrollment growth was forecast and the community was also debating the need to consider implementation of a “Middle School” grade configuration.

The School Committee, with voter approval of a $10 million bond issue (approved November 3, 1998), directed the construction of a new school facility that could facilitate the implementation of a middle school program. The development of a middle school program, to be housed at both the Curtis Corner Road School and the new Broad Rock Road facility allowed for redistribution of grades 6, 7, and 8 at the two locations. The implementation of the middle school program also alleviated overcrowding in the Town's elementary school buildings by removing the 6th grade population from the elementary school buildings and provided a large gymnasium that was to be used for both school and recreational purposes.

Construction of the Broad Rock Road Middle School began in the Fall 1999 and opened in September 2001. The facility was developed with an optimal seating capacity of 600 students. The cost of this facility is documented on page 78. It is noted that in addition to the purchase of land for the new school building, a portion of the costs associated with the athletic fields that were constructed in conjunction with the new school facility were also considered a component of this major school construction project.

The chart below documents the dramatic growth in student enrollment between FY 1986-1987 and FY 2001-2002, the year that Broad Rock Middle School opened.



School enrollments have been declining since the 1999-2000 Fiscal Year. Enrollment forecasts for the next five years suggest that this trend will continue. The chart on the following page documents annual student enrollment declines over the past ten (10) year period.

Ten-Year Student Enrollment History					
Year	**Students**	**(Decrease)**	**Year**	**Students**	**(Decrease)**
2001-2002	4,321	(44)	2006-2007	3,853	(61)
2002-2003	4,238	(83)	2007-2008	3,708	(145)
2003-2004	4,175	(63)	2008-2009	3,599	(109)
2004-2005	4,072	(103)	2009-2010	3,546	(53)
2005-2006	3,914	(158)	2010-2011	3,523	(23)
Five-Year Decrease					(391)
Average Annual Decrease					(78)

The New England School Development Council (NESDEC) last updated future enrollment estimates in November 2009. A summary of NESDEC's annual enrollment forecast is as follows:

Five Year Student Enrollment Forecast		
Year	**Students**	**(Decrease)**
2010-2011	3,523	
2011-2012	3,399	(124)
2012-2013	3,327	(72)
2013-2014	3,284	(43)
2014-2015	3,263	(21)
2015-2016	3,238	(25)
Projected Five-Year Decrease		(285)
Average Annual Decrease		(57)

In light of existing enrollment counts and those forecast for the next five years, no additional school building expansion projects are anticipated within the Town's Capital Improvement Program schedule. While the School Department will not have to address new facility construction demands, the department will need to diligently evaluate the physical condition of existing school assets to insure proper maintenance and upkeep. Capital projects addressing school facilities renovation and improvements are documented on pages 57 and 58 of this document.

Methodology for Computing Education-Related Fair Share Development Fees

The methodology used to set the Education-Related Fair Share Development Fee was revised in FY 2010-2011. In prior years, establishing the value of the fee required detailed analysis of existing and projected student populations and forecasting the need for additional school building construction associated with predicted space needs. This method was a valid exercise when school enrollments were increasing and the planning and financing of additional school buildings was critical to the long term economic viability of the Town's Capital Improvement Program. Subsequent to the construction of Broad Rock Middle School, enrollment began to decline and the size of the school system's facilities are now believed to be more than adequate to meet anticipated future enrollments over the next ten years.

Recognizing that seated enrollment space requirements will no longer require additional school construction and the capital costs associated with such construction, the method of calculating Education-Related Fair Share Fees was revised to reflect more accurately the cost per student seat housed at the Broad Rock Middle School over the useful life of the facility.

The cost of land acquisition and facility construction for Broad Rock Middle School is summarized below. The methodology establishes the cost allocation to be recovered from Fair Share Fees at 50% of the net program costs. The remaining program cost is required to be recovered through the property tax levy. In addition, the net cost to be recovered from fees is proposed to be discounted by 20%.

Middle School Construction Program			
Middle School Program	**Middle School Construction Cost**	**Recovered Cost by Fees - 50%**	**Recovered Cost by Taxes - 50%**
Land Acquisition	$406,382	$203,191	$203,191
Facility Construction	10,570,000	5,285,000	5,285,000
Athletic Fields Phases 1 & 2	1,040,000	520,000	520,000
Building Equipment/Supplies	599,203	299,602	299,602
Total Facility Cost	**$12,615,585**	**$6,307,793**	**$6,307,793**
Plus Bond Interest Expense	4,143,505	2,071,753	2,071,753
Less: Bond Investment Income	(65,359)	(32,680)	(32,680)
Less: Bond Refunding Premium	(576,382)	(288,191)	(288,191)
Less: Power Company Rebate	(11,365)	(5,683)	(5,683)
Recoverable Capital Cost	**$16,105,984**	**$8,052,992**	**$8,052,992**
Less State School Construction Aid	(4,831,795)	(2,415,898)	(2,415,898)
Net Facility Cost to Community	**$11,274,189**	**$5,637,094**	**$5,637,094**
20% Discount and Cost Transfer		**($1,127,419)**	**$1,127,419**
Net Cost Share	**$11,274,189**	**$4,509,676**	**$6,764,513**

The proposed method for determining Educational Related Fair Share Fees for FY2011-2012 is as follows:

Fair Share Development Fees - Education Related Cost Recovery: Broad Rock Middle School	
Middle School Building Capacity (Seats)	600
Less 50% Students from Housing Constructed Prior to 1990	(300)
Students from Housing Constructed after 1990 - Use Maximum - Per Year	300
Assumes 15 year use before Major Renovations	4,500
Individual Student Years in Middle School Program	3
Maximum # of Students over Expected Use Term	1,500
Recoverable Cost	$4,509,676
School Related Fair Share Development Fee	**$3,006**

The method noted above recognizes that Broad Rock Middle School has a maximum seating capacity of 600 students. It also accounts for a 50% discount (300 seats) for students using the facility that reside in housing that was constructed prior to a rolling 20 year term. This factor is used since approximately 50% of the 2010 student enrollments reside within housing constructed prior to 1990. Having deducted the values of these seats, the model assumes that the school building can accommodate 300 students that reside in housing that will be or has been subject to the payment of an impact fee. The model also forecasts that the facility will have an initial useful life, prior to renovations, of fifteen (15) years. Based on these factors, the building will service 4,500 students over the 15 year period (15 years * 300 seats). Since a middle school program serves a typical student for a three (3) year period only 1,500 unique students will be served over the defined useful life period (4,500 seats divided by 3 year seating terms).

The proposed Education Related Fair Share Fees will be levied as follows:

Educational Fair Share Fee - FY 2011-2012	**Adopted 2010-2011**	**Proposed 2011-2012**	**Decrease in Fee**
All Single & Duplex Household Units	$3,361	$3,006	($355)
Multi-Household Units - With 2 Bedrooms or less	$1,681	$1,503	($177)
Accessory Apartments & Multi-Household Units - With one bedroom	$840	$752	($89)

Over the ten-year period since debt service payments began to retire bonds sold to pay for construction of Broad Rock Middle School (BRMS), the Town has collected $2,442,785 (through June 30, 2010) in School Related Fair Share Fees. The estimated income from School Related Fair Share Fees for FY 2010-2011 is $70,000. Since FY 2000-2001 the Town has expended $3,370,325 (inclusive of FY 2010-2011 funding) in Education-Related Fair Share Fees to offset a portion of the Town's debt service payments for Broad Rock Middle School related General Obligation Bonds. (Fair Share Fees collected in years prior to the construction of the Broad Rock Middle School were also used to pay down a portion of the annual debt service payments associated with the BRMS bonds.)

A summary of School-Related Fair Share Fees income and debt service transfers is as follows:

School Related - Fair Share Fees Collection/Expenditures		
10 Year Term	**Income**	**Expended**
2000-2001	$226,961	($700,000)
2001-2002	339,750	(250,000)
2002-2003	397,354	(360,325)
2003-2004	505,515	(400,000)
2004-2005	312,907	(400,000)
2005-2006	273,976	(400,000)
2006-2007	116,738	(400,000)
2007-2008	94,846	(200,000)
2008-2009	83,282	(100,000)
2009-2010	91,456	(80,000)
2010-2011 -Estimated	70,000	(80,000)
	$2,512,785	**($3,370,325)**

B. Open Space, Conservation, Park, and Recreational Land

For the FY2011-2012 Capital Improvement Program, it is proposed to modify the methodology for calculation of the fee per dwelling unit for open space, conservation, park, and recreation land and/or facilities. The modifications to the method would establish a two-tiered fee based on occupancy type and expected average household size. The two-tiers of the fee would be a base fee for a typical single-household, detached structure (average household size of 2.56 persons) and a fee with a reduced occupancy basis for elderly housing and units with two bedrooms or fewer (average household size of 1.92 persons per unit). As is documented herein, structuring the fee in this regard would be reflective of recent residential construction trends whereby there have been significant increases in the percentage of projects targeted to elderly only and/or multi-household construction. These units have smaller average occupancy characteristics and place lesser demands on the Town's existing and future recreational land and facilities. This approach is viewed as providing a more equitable basis for the calculation and payment of the fee.

Based on the foregoing, the FY2011-2012 fee per dwelling unit for open space, park, and recreational land and /or facilities is proposed at $2,957 (base fee), with an elderly-only unit, or unit with two bedrooms or fewer, proposed at $2,218. This represents a decrease of $806 from the current year base fee and a decrease of $1,546 for the elderly occupancy unit.

This tiered-fee structure is based on the following assumptions:

- The purchase and development of new municipal parkland will cost on average $110,000 per acre. This cost per acre is based on the estimated "Market Value" for all vacant lots of at least 10,000 sq. ft. that have sold in Town over the past year.

- The Comprehensive Community Plan identifies the Town-wide need for recreation land to be 10.50 acres per 1,000 persons.

- For a typical single household detached structure, the average occupancy is 2.56[1] persons per unit. For household units that are age restricted (elderly occupancy only) or include two bedrooms or fewer, the expected occupancy is 1.92 persons per household (75% of single household average).

Recreational/Open Space Fees	**Single Household**	**2 Bedroom or Less Units**
Estimated Value of Land Per Acre	$110,000	$110,000
Land (Acre) Needed per 1,000 persons	10.50	10.50
Persons Per household Unit	2.56	1.92
Proposed Recreation Fee for FY 2011 -2012	**$2,957**	**$2,218**
FY 2010-2011 Recreation Fee	$3,763	$3,764
Decrease in Fee	($806)	($1,546)
Percentage Decrease	-21.4%	-41.1%

[1] US Census Bureau, Profile of General Demographic Characteristics 2000 – South Kingstown, Rhode Island, May 2001.

III. FEE EXEMPTION FOR AFFORDABLE HOUSING

For the purpose of determining fee exemption for affordable housing as provided in Article 11, Section 1101 D.1 of the Zoning Ordinance, the cost and income basis presented below:

Sample calculation – 2011 - 2012 Fiscal Year

A sample calculation to be used in determining the maximum sales price of a residential dwelling for the purpose of fee exemption is shown below.

Assumptions	**RI Housing**	**RI Housing**
Median Family Income	**80% of MFI**	**120% of MFI**
Single Family Dwelling	3 Bedrooms	3 Bedrooms
Interest Rate:	**4.80%**	**4.80%**
Term in Years:	30	30
Hazard & Mortgage Insurance:	variable	variable
2010-2011 Tax Rate Per $1000 of Property Assessment	$14.19	$14.19
Wash. County Median Household Income - 2009	72,500	72,500
Percent of Median Household Income - (80%, 120%)	58,550	87,000
30 percent Available for Housing	17,565	26,100
Monthly Housing Expense 1/12 of above	**1,464**	**2,175**
Property Taxes (monthly)	234	355
Hazard & Mortgage Insurance (monthly)	190	250
Available for Mortgage Payment	**$1,040**	**$1,570**
Maximum Total Sales Price	**$198,000**	**$300,000**
Mortgage Payment - 30 Year Term	**$1,039**	**$1,574**

The two sample calculations provided above are intended to illustrate that the determination of housing affordability may vary depending upon variations in mortgage interest rates, assumptions about hazard and mortgage insurance, and household income in relation to the median area income. For the purpose of the Town's definition of affordable housing, such housing must be affordable to persons or households that earn no more than 80% of the area median income. This 80% ceiling defines the income criteria for the fee exemption for affordable housing available under Section 1101.D.1 of the Zoning Ordinance.

It is also noteworthy that RI State Law permits housing units that are affordable to persons or households earning up to 120% of the area median income to be part of the official count of affordable units in a community (provided such units meet other relevant criteria). This scenario is illustrated in the far right column in the Table above. Such units would not qualify for a fee exemption under 1101.D.1 but, as noted, could be considered as part of the Town's stock of affordable housing.

IV. IN LIEU FEE REQUIREMENTS FOR AFFORDABLE HOUSING

Background

Pursuant to amendments adopted by the Town Council on October 22, 2007, Section 502.6 of the Zoning Ordinance, "Inclusionary Zoning," Section H "Off-site exactions" outlines the methodology and determines the amount that would be required where the Planning Board permits a fee to be paid in-lieu of providing affordable housing units in a major subdivision or land development project.

Under the Town's inclusionary zoning requirements, a developer of a major subdivision or land development project (≥6 units) would be required to provide 20% of such units as "affordable" under RIGL §45-53-3. In consideration of this requirement, the developer is afforded a zoning incentive of 20% over the basic maximum number of units that would be permitted under the development parcel's zoning classification.

The "fee in lieu" requirements under Section H of the ordinance are listed as a progression of options that would be used by the Planning Board where constructing the affordable units on the development site is determined to be infeasible. The ordinance outlines off site options to construct required units that would have to be exhausted before a fee in lieu of providing the units is considered.

Fee Calculation Methodology

Section 502.6 H. 5. (a.) details the methodology for calculation of the in-lieu fee as follows: "The in-lieu fee per affordable unit required shall be the difference between the median sales price for a single-family home in South Kingstown and the maximum affordable sales price of a single-family home for a South Kingstown family of four earning 80% of the area median income (AMI)." The ordinance requires that the fee be updated annually in the Capital Improvement Program (CIP) using data sets from the Town of South Kingstown Department of Assessment, the Warren Group (for median sales price data) and RI Housing and Mortgage Finance Corporation (for determining the maximum sales price of a single-family home for a family of four (4) at 80% AMI).

Calculation of In-lieu Fee – 2011 – 2012 Fiscal Year

South Kingtown Average Sale Price*	$300,000
Maximum Purchase Price for Affordable Unit	198,000
In-Lieu Fee Requirement (Per Unit)	$102,000

* Average Price for Single Household Unit - Jan-Jul 2010 The Warren Group

SECTION III

FISCAL YEAR 2011-2012

CAPITAL BUDGET

PROGRAM

DESCRIPTIONS

PROPOSED CAPITAL BUDGET
FY 2011-2012

GENERAL FUND

This section provides a summary description of all projects, program elements, equipment acquisitions, and/or professional services proposed for inclusion in the capital budget account for the 2011-2012 fiscal year.

I. RECREATION PROGRAM

A. Park Improvements/Rehabilitation
FY2011-2012 Element - $80,000

Park Improvements and Rehabilitation is an ongoing program providing for the development, maintenance, and repair of the Town's existing park system, recreation facilities, athletic fields, and playground components. FY 2011-2012 funding in the amount of $80,000 is proposed for a series of projects as shown below:

Capital Budget Funding	Location	Estimated Cost
1. Landscaping / Retaining Wall / Fencing	Broad Rock Playfields	$15,000
2. Restroom Bldg. Improvements	Curtis Corner Playfields	5,000
3. Softball Field Lighting Improvements	Old Mountain Field	30,000
4. Playground Upgrade	Town Beach	10,000
5. Road / Parking Improvements	Tuckertown Park	10,000
6. Bike Path Asphalt Sealing / Repairs	William C. O'Neill Bike Path	10,000
Sub Total		**$80,000**
Parks Capital Reserve Funding	**Location**	**Estimated Cost**
7. Stairway access	Broad Rock Playfields/Dog Park	$5,000
Program Total		**$85,000**

BROAD ROCK PLAYFIELDS

Landscaping/ Retaining Wall/ Fencing - $15,000

This project involves the expansion of the existing retention wall along the slope which leads down to the Broad Rock softball field from the parking lot. Increased foot traffic and overuse has caused the sloping ground adjacent to the walkway to begin to deteriorate, thereby compromising the structural integrity of the walkway. Expansion of the retention wall and fence along the edge of the walkway will ensure pedestrian safety and provide a defined entrance via the stairway to the field below. This project entails work by in-house Town resources as well as outsourcing.

Stairway Access to Dog Park - $5,000

The South Kingstown Dog Park opened on May 2, 2010 and has quickly become a very popular and well-used park. Currently, access to the Dog Park is via the Broad Rock Playfields walking path, however most users navigate the steep hill adjacent to the parking lot for a more direct route to the park entrance. This $5,000 expenditure will allow for the installation of a concrete stairway from the parking lot down the slope towards the park entrance. The project involves work that will be both outsourced and completed in house by Town personnel. Funding for this project shall be from the Parks Capital Reserve Fund that currently has $9,646 available for Dog Park improvements.

CURTIS CORNER PLAYFIELDS

Restroom Building Improvements - $5,000

This project is part of the Department's annual building maintenance program. Improvements will be made to the Curtis Corner Playfields restrooms, including the replacement of various fixtures, installation of automatic valves, automatic locking exterior doors, and new partitions. This is an unheated, seasonal facility available for public use from April through October of each year. Various community organizations, Town managed programs, special events, and passive users of the park are serviced daily by this facility. The total project cost is estimated at $10,000 utilizing $5,000 in available reserve funding and $5,000 proposed for FY2011-2012. Work will be both outsourced and completed in-house by Town personnel.

OLD MOUNTAIN FIELD

Softball Field Lighting Improvements - $30,000

The Old Mountain Field softball field is one of the oldest in the Town's park inventory, and the lighting fixtures and infrastructure support system have deteriorated over time, preventing the Department from achieving energy efficient lighting standards. The project involves replacing five of six wooden upright poles, as well as completely replacing all lighting fixtures. The total project cost is estimated at $60,000 utilizing $30,000 in FY2010-2011 reserve funding and $30,000 proposed for FY2011-2012.

TOWN BEACH AT MATUNUCK

Playground Equipment Upgrade - $10,000

This project involves the replacement of the climbing structure at the playground at the South Kingstown Town Beach at Matunuck at an estimated cost of $20,000. The current play structure is seventeen years old, beyond its recommended life cycle and showing signs of wear and tear. Funding sources to purchase a new system would include $10,000 proposed for FY2011-2012 combined with $10,000 in reserve funding ($3,905 remaining from the Town Beach Restroom Improvement project and $6,095 from the Town Beach Improvement Fund).

TUCKERTOWN PARK

Road/Parking Improvements - $10,000

This project involves the repair, seal coating, and line striping of the access road and parking areas at Tuckertown Park. This facility is extremely well used by various local leagues and organizations, including South County Youth Soccer, South County Youth Lacrosse, South Kingstown Little League, interscholastic athletic practices and events, recreational tennis and basketball, as well as seasonal camp programs, while also being well utilized by the general community. The project cost for the 2011-2012 fiscal year is projected at $10,000.

WILLIAM C. O'NEILL BIKE PATH

Asphalt Sealing / Repairs - $10,000

This program involves the continued maintenance of Phases I & II as well as all future phases of the William C. O'Neill Bike Path. Currently, the existing asphalt surfacing is in need of repair in various locations on both Phases I and II of the bike path. Also requiring attention are deficiencies in various drainage systems designed to manage routine as well as storm water run-off along the path. As part of the Department's preventative maintenance program, it is proposed that portions of Phase II receive a new seal coating and striping in those areas that have shown increased deterioration due to weather and increased use. Funding in the amount of $10,000 is proposed for FY2011-2012 and will be combined with funding reserved in FY2009-2010 and involves work that will be both outsourced and completed in-house by Town personnel.

B. Equipment Acquisition/ Replacement

FY2011-2012 Element - $96,000

The Parks and Recreation Department's equipment acquisition/replacement program ensures that the Town has the necessary equipment to maintain public buildings and park facilities in an effective and cost efficient manner. Proposed purchases for FY 2011-2012 are shown below:

Equipment	Use	Estimated Cost
Dump Truck	Parks Division	$37,000
Tilt Dump Truck	Parks Division	37,000
Multi-Use Vehicle	Parks Division	15,000
Equipment Trailer	Parks Division	7,000
	Total	**$96,000**

Dump Truck - $37,000

As part of the Department's vehicle replacement program, it is proposed to replace a 2003 dump truck presently in use with a recommended 5-year turnover cycle. This vehicle is used in towing one of the Parks Division's 21 foot long landscape trailers, with equipment. It also provides general park and building maintenance support and is used for seasonal snow plowing by the Public Services and Parks Departments.

Tilt Dump Truck - $37,000

It is proposed to replace a 2004 tilt dump truck presently in use with a recommended 5-year turnover cycle. This vehicle is used in towing one of the department's 21 foot long landscape trailers, with equipment. It also is used for seasonal snow plowing by the Public Services Department. The tilt cab is considerably shorter than a traditional dump truck cab allowing for a larger truck body. This vehicle is equipped with a stake body and is used for hauling bulky material such as leaves and seaweed.

Multi-Use Vehicle - $15,000

Replacement of a 2003 multi use vehicle with a recommended 8-year turnover cycle is proposed for FY2011-2012. This equipment is used in support of daily beach and bike path maintenance and provides access to park locations and terrain where larger trucks or vehicles cannot gain access.

Trailer - $7,000

It is proposed to replace a 1995 21 ft. mowing trailer that has a recommended 8-year turnover cycle. This equipment is used in support of grounds maintenance operations in transporting equipment throughout the park system for daily maintenance support and specialized projects.

II. PUBLIC WORKS INFRASTRUCTURE PROGRAM

Transportation projects such as arterial and collector road reconstruction, drainage infrastructure, bridge and dam reconstruction, and sidewalk construction are financed through capital budget annual appropriations, reserve funding, and general obligation bonds.

Road, drainage, dam, and bridge improvements for the six year CIP FY2011-2012 through FY2016-2017 in the amount of $8,170,000 will be funded by $3,815,000 in capital budget annual appropriations and public services bonds totaling $3,500,000 and $855,000 in reserve funding *(see page 41)*.

An appropriation of $610,000 to the Road Improvement Program Reserve Fund is proposed for the 2011-2012 fiscal year. Projects proposed for the 2011-2012 fiscal year are shown below:

A. Road Improvement Program

FY 2011-2012 Element - $610,000

Road Reconstruction

Matunuck Schoolhouse Road (Matunuck Beach Road to Moonstone Beach Road)

Other than US Route 1, Matunuck Schoolhouse Road serves as the primary/ arterial road for east/ west vehicular traffic in the South Shore area. Given the significant length of the road (4.2 miles), the project has been broken up into three funding years. The majority of funding for Phase I construction (Moonstone Beach Road to Green Hill Beach Road) will be paid with Federal Roadway Investment- Local Equity Aid Program (RI-LEAP) funding ($757,704) during FY 2010-2011. FY 2011-2012 reconstruction efforts (Moonstone Beach Road to Matunuck Beach Road) will be similar to that performed for the first phase. Work will include pulverizing and reclaiming the existing asphalt road surface and integrating the material with the top eight inches of gravel sub-base. The reclaimed material will be reshaped on the road and compacted with a vibratory roller. A 2½" binder and 1½" bituminous concrete finish course will be placed over the compacted sub-base.

Replacement Sidewalks

Matunuck Beach Road (Community Drive to Atlantic Avenue)

In October 2000, new concrete sidewalks were constructed along Matunuck Beach Road from Prospect Road to Community Drive. These sidewalks provide a safe walking corridor for pedestrians, especially during the summer months. A segment of replacement and new sidewalks remains from Community Drive to Atlantic Avenue, which will provide pedestrians a dedicated walking corridor to local businesses. However, construction of these sidewalks will require the consent of abutting property owners (i.e.: Matunuck Surf Shop).

Stormwater and Environmental Response

Total Maximum Daily Load (TMDL) Implementation

Beginning in 2001, the RI Department of Environmental Management issued six- (6) TMDLs for six- (6) impaired surface water bodies in South Kingstown. Each TMDL identifies specific pollutants and establishes a threshold for necessary pollutant reductions in order for the surface water body to meet water quality standards. Given the complexity and permitting necessary to construct structural best management practices (BMPs) to existing stormwater outfalls, no specific project schedule has been finalized. However, it is proposed that reserve funding be established in FY2011-2012 for TMDL implementation, with initial funding of $100,000.

Jerry Brown Farm Road Drainage

Areas along Jerry Brown Farm Road are subject to localized drainage problems during heavy precipitation events. Stormwater drainage improvements, which meet new stormwater design standards are necessary to mitigate ponding in the paved travel way. Any drainage improvements would be subject to either additional right-of-way acquisition or drainage easements from abutting property owner(s).

Bridges and Dams

Town Bridge Inspection Program

The last Town-wide inspection program was performed in June 2008. Generally accepted engineering practices recommend that bridge inspections be done every 2-3 years. As such, a comprehensive inspection of Town bridges is proposed for the 2011-2012 fiscal year.

III. PUBLIC WORKS EQUIPMENT AND FACILITIES

The purpose of the Public Works equipment acquisition/replacement and facility improvements program is to ensure that vehicles and equipment are replaced, and garage improvements occur, in a timely and cost-efficient manner. Each year, the Highway Division equipment procurement schedule is reviewed and amended with the objective of retaining certain equipment for longer periods before replacement is necessary. Heavy rolling stock equipment such as excavating (i.e.

payloader, backhoe) and grading equipment are used fewer hours than smaller equipment such as pickups and small dump trucks.

With regular preventative maintenance, excavating and grading equipment should provide cost-effective, reliable service for 6,000- 7,000 hours. The Highway Division's dump truck fleet is primarily used for hauling operations, in addition to winter storm sanding and snow plowing routes. The fleet of Highway Division pickup trucks is replaced on a more frequent basis than large dumps and excavating/ grading equipment.

Public Works equipment acquisitions in the amount of $292,000 are proposed in the 2011-2012 fiscal year as shown below. Capital Equipment Reserve funding of $77,500 and Capital budget funding of $215,000 will be used to meet projected program costs.

A. Equipment Acquisition / Replacement

FY 2011-2012 Element - $215,000

Medium Dump Truck- $135,000

The proposed truck will replace a 1998 Ford dump truck with 75,100 miles, which has suffered heavy rusting and electrical harness damage due to the corrosive nature of winter salt. A new six-wheel dump truck with a snowplow and articulating dump body/ sander is proposed for procurement.

Roadside Flail Mowing Tractor- $85,000

The Highway Division uses articulating flail mower head tractors to maintain vegetation encroachment along the road shoulders of Town roads. Beginning in 2009, the tractors also perform annual mowing for each of the two- (2) Superfund landfill caps. As a result of budget constraints, the Highway Division reduced the number of roadside mowing tractors from three- (3) to two- (2) beginning in 2008. Of the three- (3) roadside mowing tractors, only one- (1) tractor is in good condition. As such, a new tractor will replace a 1995 New Holland/Alamo tractor with 4,850 hours and a 1994 Tiger with 4,987 hours.

Debris Management Grapples- $36,000

During significant storm events, the Highway Division's capability to manage debris is currently compromised due to a lack of specialized debris management equipment. In order to properly handle storm debris, mechanized grapples are proposed for the Highway Division's John Deere payloader and Bobcat skid steer. Although these attachments have limited use, they are invaluable during significant storm events and will be available for many years to come.

Pickup/ Utility Truck - $36,500

A 3/4-ton pickup truck equipped with four-wheel drive and a snowplow is proposed for acquisition during FY2011-2012. The proposed truck will replace a 2002 GMC pickup truck with 85,400 miles.

IV. PUBLIC SAFETY PROGRAM

A. Police Computer System/Equipment Upgrades

FY2011-2012 Element - $18,000

The Police Department continues to promote the use of the latest computer technology to increase productivity and streamline records management. The computer system is fully integrated in the daily activities of both public safety officers and support staff. The Department is able to proficiently conduct public safety activity while maintaining accurate accounts of police, fire and rescue calls. Efficient communication is possible through the use of E-mail, computerized case management and wireless/voiceless communication with police and rescue vehicles. An intranet connection between the Public Safety Complex and Town Hall was installed in FY2008-2009 to allow connectivity between the two networks. This allows data and shared resources to be readily available between the two buildings.

In FY2002-2003, the Department established a reserve fund to cover equipment replacements and upgrades. For planning purposes, the projected replacement schedule is formulated based on the life expectancy of each piece of equipment in relation to the service task performed. The actual equipment replacements are strictly done only as warranted. Workstations usually have a life expectancy of five to six years, while laptops are normally in the five year range due to exposure to harsher environmental conditions. Starting in FY2010-2011 and carrying into the next fiscal year, the majority of anticipated expenses will be for replacement workstations, notebook computers, and peripherals (printers and scanners). Of the thirty-eight units in service, thirty-two of them will have reached the five year service mark over the next two years. As the units show signs of age and degraded reliability, they will be replaced as necessary.

To maintain the current level of technology, it is proposed that $18,000 be appropriated in FY2011-2012 to provide reserve funding which will allow the Department to continue to plan for the future maintenance and upgrade of the Public Safety computer network system.

B. Public Safety Building - General

FY2011-2012 Element - $15,000

The Public Safety Complex was built in 1998. Since that time improvements have been made to the operational controls relating to the building heating, ventilation, and air conditioning systems. Anticipated expenses include the eventual replacement of the controllers that service the HVAC system, which are starting to reach the point of maximum life expectancy. There are a total of seven units, three of which have been replaced, leaving four additional units still in service that will need replacing as they show signs of failure. The replacement cost is estimated at $4,500 per unit. In addition, given that the mechanical systems that support the building have reached over ten years of age, it is prudent to maintain a reserve in the event of a major equipment failure.

Proposed in FY2011-2012 is the installation of a stand-alone air conditioning unit, at an estimated cost of $12,000, for the Department's newly created computer server room located on the basement level of the building. In 2009, the Department began the process of moving the network computer equipment (servers, back-up units, networking components) to a centralized location in the basement. This move was necessary in order to address the excess heat and noise generated from the volume of equipment that was previously housed in an occupied office. It originally appeared the cooling system in the new computer room would provide sufficient environmental conditions for the equipment; however, as more computer equipment has been added to the room (CCTV, Voice Recorder), it has become evident the existing system is only able to maintain the temperature levels in the room at a borderline level. To correct this issue, the room needs to be outfitted with a temperature and humidity control system to ensure the efficient operation of the equipment housed in that room. This renovation is proposed prior to the replacement of the phone system also scheduled in FY2011-2012, since the telephone related server and associated equipment will be installed in the computer room.

The current balance in the Public Safety Construction Reserve Fund is $44,425. It is proposed $15,000 be added to the reserve in FY2011-2012 to provide adequate funding for future facility maintenance and improvements.

C. Harbor Patrol – Engine Replacement

FY2011-2012 Element - $20,000

The current harbor patrol boat, a 19’ Boston Whaler, was placed in service in the Summer 2000. It was re-powered in 2004 with a 2005 model year Yamaha 225hp four stroke outboard motor, which has a normal life expectancy of 2,000 service hours. The motor has logged over 2,000 hours of service use, and has reached the point where there is an increased potential for major repairs and maintenance costs. While originally recommended for reserve funding in FY2009-2010, the replacement date was deferred. Based on a current evaluation, the Harbormaster is recommending replacement in FY2011-2012 at an estimated cost of $20,000, which includes controls, gauges, batteries, and installation. It is anticipated there will be a minimal trade-in value, if any, on the old unit.

V. EMERGENCY MEDICAL SERVICES PROGRAM

A. Vehicle Replacement

FY2011-2012 Element - $75,000

The EMS Division currently utilizes two ambulances and one utility (first responder) vehicle. All three are licensed by the RI Department of Health and are custom built emergency vehicles. As part of the vehicle replacement cycle, the Division also maintains two reserve vehicles, one transporting reserve, and one utility vehicle.

It is proposed that $75,000 be transferred to the EMS Vehicle Replacement Program in FY 2011-2012. The planned EMS vehicle replacement schedule and annual funding transfers projected for the term of the Capital Improvement Program is presented below:

EMS Vehicle Replacement Program	
Income	
Reserve Balance - Net of FY 10 Encumbrance	($30,381)
FY 2010-2011 CIP Funding	125,000
Future Year CIP Funding	445,000
Total Income	**$539,619**
FY 2011-2012 Expenses - Vehicle #1	$150,000
FY 2013-2014 Expenses - Vehicle #2	70,000
FY 2015-2016 Expenses - Vehicle #3	160,000
FY 2016-2017 Expenses - Vehicle #1	158,000
Total Expenditures	**$538,000**

B. EMS Facilities Improvements

FY2011-2012 Element - $35,000

The EMS Facilities Improvement Fund's balance at the beginning of the current fiscal year is $26,086. For FY2011-2012, it is proposed that $35,000 be placed in the reserve fund toward the facility improvement projects described below, with the first priority being the South Station renovations.

South Station - EMS currently has an office and a garage at the Public Services building located at 509 Commodore Perry Highway. Currently, the EMS crew at the south station is in service 12 hours a day, during day time hours only. Beginning this year, kitchen and bathroom facilities will be upgraded. Within the next five years, the current garage will also need upgrades to its lighting and ceilings, due to vehicle clearance concerns. Also planned are upgrades to a currently underutilized portion of the second garage located at that facility. The ultimate plan is to move EMS from the second floor of the Public Services building to the first floor. For FY2011-2012, it is proposed that $25,000 be placed in this reserve fund for this on-going project with a total final cost of $95,000.

Public Safety Building Reserve - EMS South Station	
Income	
Funds Held in Reserve Balance	$21,086
FY 2010-2011 CIP Funding	10,000
Future Year CIP Funding	65,000
Total Income	**$96,086**
FY 2011-2012 Expenses	$25,000
FY 2012-2013 Expenses	30,000
FY 2013-2014 Expenses	30,000
FY 2016-2017 Expenses	10,000
Total Expenditures	**$95,000**

North Station - The North station kitchen is over eleven years old and the cabinets, stove, sink and refrigerator are worn and beyond being cost effective to simply repair. It is expected that by FY2012-2013 the kitchen will be replaced. The current balance for this fund is $5,000. It is proposed to provide two additional years of capital project funding in the amount of $10,000 per year in FY2011-2012 and FY2012-2013.

Public Safety Building Reserve - EMS Suite	
Income	
Funds Held in Reserve Balance	$5,000
Future Year CIP Funding	20,000
Total Income	**$25,000**
FY 2012-2013 Expenses - Kitchen/Entry Upgrades	$25,000
Total Expenditures	**$25,000**

VI. LIBRARY PROGRAM

A. Facilities Renovations Program – Kingston Free Library

FY2011-2012 Element - $25,000

The Kingston Free Library, last renovated in 2000, is in need of building repairs. The exterior paint is peeling, nails are popping out, and the shingles are cupping and breaking. Additionally, rain regularly leaks into the building through the shingles covering the belfry. The repairs would consist of removing and replacing all shingles on the belfry and mansard roof, repairing rotted wood, furnishing and installing new shingles to match the existing look, staining the shingles, and caulking, scraping and painting the trim and clapboards.

It is proposed that this project take place in two phases over a three year period at an estimated total cost of $300,000 Phase one will consist of replacing and staining the shingles on the belfry and mansard roof, with the trim and clapboards being painted during the second phase. Funding sources for this project include $152,000 available in the Library Capital Reserve Fund, a pending grant request of $100,000 to the Champlin Foundations, as well as transfers of $25,000 from the Capital Improvement Program budgets in FY2011-2012 and FY2012-2013.

VII. SENIOR SERVICES PROGRAM

A. Transportation Vehicle

FY2011-2012 Element - $30,000

The Senior Transportation program's existing 2003 mini-bus has been driven over 108,000 miles since it was placed in full time operation in February 2004. The vehicle averages approximately 1,900 miles per month and in excess of 20,000 miles per year. It is estimated that at the time of trade-in the vehicle will have logged over 125,000.

Reserve funding was established in FY2009-2010 with an initial $40,000 appropriation and in FY2010-2011 $20,000 was appropriated. It is proposed to allocate $30,000 in FY2011-2012 for the purchase a replacement vehicle at a total estimated cost of $90,000. The existing mini-bus will be placed in back-up status for use on an as need basis.

VIII. GENERAL GOVERNMENT

A. GIS Equipment Reserve Fund

FY2011-2012 Element - $5,000

The Town has two WebGIS Internet mapping sites using *ArcIMS* software - a public site hosted by Camp, Dresser and McKee (CDM) of Cambridge, MA and a Town staff-only site maintained by the Town's GIS Department. The Town's in-house GIS server that stores all GIS data sets and operating software is now seven years old and in need of replacement.

It is proposed to replace this computer hardware in FY 2011-2012 at a cost of $5,000.

B. Information Technology Program
FY2011-2012 Element - $10,000

Over the next four years, major changes are proposed in the manner in which information is managed processed and stored within the Town's Information systems. Reserve funding in the amount of $10,000 is proposed in FY2011-2012. A detailed explanation of the planned program is provided on pages 50 and 51 of this document.

C. Town Hall Facility Improvements
FY2011-2012 Element - $5,000

Substantial renovations to the Town Hall have been completed using capital budget funding provided annually. It is proposed that the Town continue to provide an annual funding transfer to the Town Hall Renovation and Improvement Reserve Fund for future maintenance and facility upkeep *(see page 46).* A transfer of $5,000 is proposed for the 2011-2012 fiscal year.

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UTILITY FUNDS

The Utility Funds consist of three principal operations - water supply and distribution; wastewater collection and treatment; and solid waste disposal. The proposed schedule of capital improvements for the 2011-2012 fiscal year is as follows:

I. WATER FUND

A. SCADA UPGRADE
FY2011-2012 Element - $27,000

The Water Division's supervisory controlled and data acquisition (SCADA) hardware and software was procured in 2000. The SCADA equipment controls automated feed back control system that monitors tanks levels, which in turn controls altitude valves and pumps in the South Shore water system. The SCADA system also has operational and intrusion alarms for various water system infrastructure. Given the age of the SCADA system, both hardware and software components are in need of replacement.

B. Capital Infrastructure Plan
FY 2011-2012 Element - $15,000

As required by the RI Department of Health (RIDOH), each large water utility must have an approved capital infrastructure plan (CIP). This plan integrates information from the water system's Water System Supply Management Plan (WSSMP) to establish a long-term capital improvement program for the utility to ensure a continuous and uninterrupted supply of water to its users.

Funding in the amount of $15,000 is proposed to update the Town's Capital Infrastructure Plan as required by the RIDOH.

C. Water System Supply Management Plan
FY 2011-2012 Element - $19,000

As required by the RI Water Resources Board (RIWRB), each large water utility must have an approved Water System Supply Management Plan (WSSMP). This plan serves as an operational, maintenance and planning document for water suppliers to determine short and long term water system needs. Fiscal Year 2011-2012 funding in the amount of $19,000 is proposed in order to update the Town's WSSMP.

D. Leak Detection Equipment
FY2011-2012 Element - $30,000

The Town replaced all water meters in the South Shore and Middlebridge Water Systems in FY2007-2008. The new meters with new radio read meter technology can now be read within a three- (3) hour period. This compressed meter reading capability allows the Water Division to track non-metered water loss. Presently, more than 10% of water purchased for distribution within the two water systems is unaccounted for due to pipeline leaks. To address this problem, it is proposed to purchase leak detection equipment to assist in locating infrastructure deficiencies.

The equipment consists of "correlators" that are placed throughout the water system to detect leaks in either the water main distribution system or individual private service lines. Once detected, leaks to the Town-owned distribution system would be repaired by the Water Division. Leaks to privately owned service lines would require property owners to replace the service line from the curb stop shut-off to the water meter at their cost. Since the potential for new leaks can occur at any time, a leak detection program will be an on-going process from this point forward.

II. WASTEWATER FUND

Plant Operations & Equipment Replacement

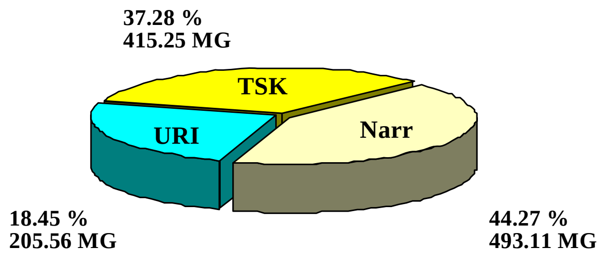
In order to ensure smooth and efficient Wastewater Treatment Facility (WWTF) process operations, the Wastewater Division uses a scheduled equipment maintenance and repair program for major WWTF plant components. Within the past twelve (12) years, major plant components replaced and/or repaired include improvements to the solids handling, Phase I hydraulic upgrade, and the headworks and disinfection infrastructure.

Given the complexity of the WWTF, various major plant components can be expected to fail in the future and will require replacement. The proposed replacement schedule is based on in-house assessments; however, the order and time of equipment failure could vary from these projections.

Since commencement of Regional WWTF operations in 1976, capital related improvements to the facility are proportionately shared between South Kingstown, Narragansett and the University of Rhode Island, based upon each regional partner's respective flow contribution.

Flow apportionment to the WWTF for the 2009-2010 fiscal year is shown on the following page:

FY 2009-2010 Regional WWTF Partner Flow Shares



Local collection system and pump station improvement expenditures, where applicable are paid proportionately by the Town of South Kingstown and URI based upon flow contribution to the Kingston (FY2009-2010: SK=13.79%; URI=86.21%) and Silver Lake (FY2009-2010: SK=66.89%; URI=33.11%) pump stations. South Kingstown assumes all total costs associated with the remaining ten- (10) local pump stations.

A. WWTF Building Infrastructure

FY2011-2012 Element - $50,000

Funds will be used to replace the flat roof on the Operations Building, which was previously replaced in 1989 with a 20-year membrane roofing material. Once the flat portion of the roof is repaired, the standing seam sloped roofs are schedule for replacement in future years. The total cost for this project during FY 2011-2012 will be $50,000, with WWTF regional partner costing used to apportion costs.

Total Projected Cost	$50,000
T.S.K. Regional Partner Share (37.28%)	$18,640

B. Telemetry Control Upgrade

FY2011-2012 Element - $30,000

Funds will be used to replace the mainframe computers at the regional WWTF. These computers run 24 hours per day and are used for data storage, process control and wastewater alarm systems, including the outlying pump stations. The current computers were installed in 2008, whereby mainframe replacement is recommended every three to four years.

In addition, supervisory controlled and data acquisition (SCADA) software will also be upgraded to improve the operating system. The total cost for this project during FY 2011-2012 will be $30,000, with WWTF regional partner costing used to apportion costs.

Total Projected Cost	$30,000
T.S.K. Regional Partner Share (37.28%)	$11,184

C. Local Pump Station Improvements

FY2011-2012 Element - $30,000

Funds will be used to install sludge grinders at the Salt Pond and Hospital pump stations. The existing comminutors were installed in 1978 and are in need of replacement. In-house personnel will be responsible for the removal of the existing units and the installation of the replacement units. Total cost to replace the comminutors for both stations will be $30,000.

Since wastewater flow through each pump station is specific to South Kingstown, all project related costs will be paid by South Kingstown users.

Total Projected Cost	$30,000
T.S.K. Regional Partner Share (100.00%)	$30,000

D. Silver Lake Pump Station Improvements

FY2011-2012 Element - $170,000

This will be a two-year funded project to install a fourth pump at the Silver Lake Pump Station. The original pump station design incorporated a blind flange provision for a fourth pump; however, consulting engineering services will be required to design the pump and its electrical supply requirements. With an expected increase in wastewater flow from South Kingstown and the University of Rhode Island, a fourth pump is needed as a back up for when maintenance of the existing three pumps is needed. Unlike pump replacement work performed by Wastewater Division staff in the past, this project will be contracted out due to its complexity. At a projected cost of $320,000 first year funding for this project in the amount of $170,000 is proposed for FY 2011-2012 with an additional $150,000 anticipated for the 2012-2013 fiscal year.

Total Projected Cost	$170,000
T.S.K. Regional Partner Share (66.89%)	$113,713

E. Influent Headworks Repairs Primary Treatment Upgrade

FY2011-2012 Element - $30,000

Funding is proposed in FY2011-2012 for repair of the concrete inside the headworks influent structure. The headworks structure is an enclosed area of the treatment plant that receives the wastewater influent from Narragansett and South Kingstown. This confined area is a very corrosive environment due to the hydrogen sulfide in the waste stream, whereby the structure is showing signs of concrete deterioration. As such, repairs to the concrete and a protective coating are proposed to prevent further corrosion. The total cost for this project during FY 2011-2012 will be $30,000, with WWTF regional partner flows used to apportion costs.

Total Projected Cost	$30,000
T.S.K. Regional Partner Share (37.28%)	$11,184

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SCHOOL FUND

It is proposed that all funds appropriated in the School Fund for projects identified in the School Fund's Account #5200 Capital Budget be held in a "School Facilities Improvement Capital Reserve Fund."

Project descriptions provided below were prepared by the School Department. While presented as a component of the Town's comprehensive Capital Improvement Program, Town Administration has not evaluated these projects for need or cost estimation.

I. TECHNOLOGY

Computer Labs - $70,000

The District Technology Plan provides for computer labs in each school, in addition to computers placed in the classrooms. There are 14 labs -1 at each elementary school, 2 at each middle school, and 6 at the high school. As the labs are on a 7-year replacement cycle, it is proposed to update the labs at the middle schools and high school that have reached that threshold.

Administrative Computers - $10,000

As part of the District Technology Plan, administrative computers will be replaced, based on age and need. For the 2011-2012 fiscal year, an appropriation of $10,000 is proposed.

Computer Equity/Replacement - $115,000

Over the last several years, funds have been used to create equipment equity throughout the school system, with the district's goal to provide equitable access to technology for all students and teachers. Most classrooms now have computers in place and it is necessary to continue with a scheduled replacement cycle. It is proposed that $115,000 be appropriated during FY2011-2012 to replace school computers as needed.

Network Hardware - $25,000

The School system is a networking environment, with each school having a local area network and using a wide area network to connect to the Internet and the District's student data system. It is necessary to support and upgrade the networks to maintain reliability and support the IP telephone system. FY2011-2012 funding in the amount of $25,000 is proposed for the purchase servers, routers, switches, fiber cabling, and to upgrade existing servers.

Telecommunications Program - $20,000

Over the past several years, the district has replaced its aging telephone system with IP service. Funding in the amount of $20,000 is proposed for FY2011-2012 to be used to maintain the hardware supporting this system and continue to place telephones into classrooms currently without service.

II. DISTRICT-WIDE PROJECTS

Vehicle Replacement Program - $30,000

As part of the district's vehicle replacement program, it is proposed to continue the planned replacement of aging maintenance vehicles. The vehicles are used for day to day maintenance work and for snow removal during the winter season. FY 2011-2012 funding in the amount of $30,000 is proposed.

SECTION IV

TOWN MANAGER

PROPOSED

FY 2011-2012 TO 2016-2017

CAPITAL IMPROVEMENT PROGRAM

Town Manager Proposed
Capital Improvement Program

General Fund	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Six Year Total
Recreation Program								
Park Rehabilitation/Improvements	$60,000	$80,000	$105,000	$115,000	$110,000	$114,000	$111,000	$635,000
Equipment Purchase/ Replacement	90,000	96,000	107,000	127,000	126,000	124,500	126,500	707,000
Marina Park Improvements	0	0	0	10,000	10,000	0	0	20,000
Recreation Depart. - Subtotal	**$150,000**	**$176,000**	**$212,000**	**$252,000**	**$246,000**	**$238,500**	**$237,500**	**$1,362,000**
Public Services Program								
Road Improvement Program	$550,000	$610,000	$625,000	$660,000	$640,000	$640,000	$640,000	$3,815,000
Equipment Acquisition	146,000	215,000	257,000	257,500	278,000	213,500	275,000	1,496,000
Public Services Dept. - Subtotal	**$696,000**	**$825,000**	**$882,000**	**$917,500**	**$918,000**	**$853,500**	**$915,000**	**$5,311,000**
Public Safety Program								
Computer System Equipment	$10,000	$18,000	$20,000	$20,000	$25,000	$35,000	$35,000	$153,000
Harbor Patrol - Engine Replacement	0	20,000	0	0	0	0	0	20,000
Animal Control Vehicle Replacement	0	0	35,000	0	0	0	0	35,000
Communications Equipment	30,000	0	0	10,000	10,000	10,000	10,000	40,000
Public Safety Building - General	5,000	15,000	20,000	45,000	0	0	0	80,000
Public Safety Dept. - Subtotal	**$45,000**	**$53,000**	**$75,000**	**$75,000**	**$35,000**	**$45,000**	**$45,000**	**$328,000**
Communications Department								
Cable Purchase	$0	$0	$10,000	$0	$10,000	$0	$10,000	$30,000
Communications Dept. - Subtotal	**$0**	**$0**	**$10,000**	**$0**	**$10,000**	**$0**	**$10,000**	**$30,000**
Emergency Medical Services								
Medical Diagnostics	$0	$0	$30,000	$45,000	$0	$0	$0	$75,000
Facilities Improvements - South	10,000	25,000	20,000	20,000	0	0	0	65,000
Facilities Improvements - North	0	10,000	10,000	0	0	0	0	20,000
Mobile Computing Upgrade	0	0	8,000	0	0	0	0	8,000
EMS Vehicle Replacement #1	75,000	75,000	0	0	0	60,000	80,000	215,000
EMS Vehicle Replacement #2	0	0	35,000	35,000	0	0	0	70,000
EMS Vehicle Replacement #3	50,000	0	0	0	80,000	80,000	0	$160,000
Emergency Medical Services - Subtotal	**$135,000**	**$110,000**	**$103,000**	**$100,000**	**$80,000**	**$140,000**	**$80,000**	**$613,000**

Town Manager Proposed Capital Improvement Program								
General Fund	**Fiscal Year 2010-2011**	**Fiscal Year 2011-2012**	**Fiscal Year 2012-2013**	**Fiscal Year 2013-2014**	**Fiscal Year 2014-2015**	**Fiscal Year 2015-2016**	**Fiscal Year 2016-2017**	**Six Year Total**
Library Program								
Library Facilities Renovations Program	$30,000	$25,000	$25,000	$0	$0	$0	$0	$50,000
Library Depart. - Subtotal	**$30,000**	**$25,000**	**$25,000**	**$0**	**$0**	**$0**	**$0**	**$50,000**
Senior Services Program								
Adult Day Services Center Improvements	$0	$0	$0	$10,000	$0	$10,000	$0	$20,000
Senior Center Facility Improvements	0	0	15,000	5,000	10,000	15,000	5,000	50,000
Senior Center Annex Improvements	0	0	5,000	10,000	5,000	5,000	5,000	30,000
Senior Center Barn Improvements	0	0	0	0	5,000	0	5,000	10,000
Senior Transportation Vehicle	20,000	30,000	0	0	0	0	0	30,000
Senior Services Depart - Subtotal	**$20,000**	**$30,000**	**$20,000**	**$25,000**	**$20,000**	**$30,000**	**$15,000**	**$140,000**
General Government								
GIS Municipal Mapping Program	$10,000	$0	$0	$0	$0	$0	$0	$0
GIS Equipment Reserve Fund	0	5,000	0	0	0	0	0	5,000
Information Technology Program	10,000	10,000	15,000	10,000	10,000	10,000	10,000	65,000
Property Appraisal Program	120,000	0	0	0	35,000	35,000	0	70,000
Town Hall - Renovations and Upkeep	5,000	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Pool Car Replacement	0	0	20,000	0	20,000	0	20,000	60,000
General Government - Subtotal	**$145,000**	**$20,000**	**$40,000**	**$15,000**	**$70,000**	**$50,000**	**$35,000**	**$230,000**
General Fund Total	**$1,221,000**	**$1,239,000**	**$1,367,000**	**$1,384,500**	**$1,379,000**	**$1,357,000**	**$1,337,500**	**$8,064,000**

Town Manager Proposed Capital Improvement Program								
Water Fund	**Fiscal Year 2010-2011**	**Fiscal Year 2011-2012**	**Fiscal Year 2012-2013**	**Fiscal Year 2013-2014**	**Fiscal Year 2014-2015**	**Fiscal Year 2015-2016**	**Fiscal Year 2016-2017**	**Six Year Total**
Water Storage								
SCADA/Telemetry Upgrades	$0	$27,000	$0	$0	$0	$25,000	$0	$52,000
Water Supply								
RIDOH Capital Infrastructure Plan	0	15,000	0	0	0	0	20,000	35,000
RIDOH Vulnerability Assessment Plan	0	0	0	0	0	0	0	0
Water Supply Mgmt Plan Reaffirmation	0	19,000	0	0	0	0	25,000	44,000
Pump Station Repairs	0	0	20,000	0	0	0	0	20,000
Factory Pond Dam Repair	60,000	0	0	0	0	0	0	0
Water Distribution								
Leak Detection Equipment	0	30,000	0	0	0	0	0	30,000
Water Main Replacement Program	0	0	0	20,000	25,000	25,000	25,000	95,000
Water Meter Replacement Program	0	0	0	25,000	25,000	25,000	25,000	100,000
Equipment & GIS								
DPS Office Building Contribution	0	0	0	20,000	0	0	0	20,000
Rolling Stock Equipment Replacement	0	0	80,000	0	0	25,000	0	105,000
Future Bonding Program								
Water Filtration Plant- Engineering	0	0	0	0	0	0	50,000	50,000
Water Fund Total	**$60,000**	**$91,000**	**$100,000**	**$65,000**	**$50,000**	**$100,000**	**$145,000**	**$551,000**

Town Manager Proposed
Capital Improvement Program

Wastewater Fund	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Six Year Total
WWTF, Telemetry & Pump Stations								
WWTF Building Infrastructure Upgrade	$0	$50,000	$0	$20,000	$40,000	$40,000	$0	$150,000
WWTF Telemetry and Control Upgrade	0	30,000	0	0	0	30,000	0	60,000
WWTF Standby Generator Replacement	0	0	0	100,000	100,000	100,000	0	300,000
WWTF Outfall Diffuser Repair	100,000	0	0	0	0	0	0	0
Pump Station Improvements	40,000	200,000	150,000	0	0	0	50,000	400,000
Kingston P. S. Generator Replacement	0	0	100,000	125,000	0	0	0	225,000
Solids Handling								
Solids Handling Upgrade	0	0	0	40,000	0	0	30,000	70,000
Waste Sludge Pumps	0	0	0	0	0	0	0	0
Septage Holding Tank	0	0	0	0	0	50,000	0	50,000
Primary Treatment								
Influent Headworks	0	30,000	0	0	50,000	0	0	80,000
Primary Treatment Upgrade	0	0	0	0	40,000	30,000	30,000	100,000
Primary Grease & Sludge Pumps	30,000	0	0	0	0	0	0	0
Secondary Treatment								
Aeration Equipment Upgrade	0	0	0	40,000	40,000	50,000	0	130,000
Collection System								
Interceptor Repair and Cleaning	90,000	0	0	0	0	0	100,000	100,000
Equipment & GIS								
Collection System Maint. Equipment	0	0	40,000	0	0	0	40,000	80,000
Rolling Stock Equipment Replacement	40,000	0	30,000	30,000	30,000	0	30,000	120,000
Geographic Information System Upgrade	0	0	0	0	10,000	0	0	10,000
Wastewater Fund Total	**$300,000**	**$310,000**	**$320,000**	**$355,000**	**$310,000**	**$300,000**	**$280,000**	**$1,875,000**

School Department Proposed Capital Improvement Program								
School Fund	**Fiscal Year 2010-2011**	**Fiscal Year 2011-2012**	**Fiscal Year 2012-2013**	**Fiscal Year 2013-2014**	**Fiscal Year 2014-2015**	**Fiscal Year 2015-2016**	**Fiscal Year 2016-2017**	**Six Year Total**
Technology								
High School Computer Labs	$0	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$210,000
Middle Schools Computer Labs	0	35,000	35,000	0	0	0	35,000	105,000
Elementary Schools Computer Labs	0	0	0	0	35,000	45,000	0	80,000
Telecommunications Program	0	20,000	25,000	0	0	25,000	20,000	90,000
Administrative Computers	15,000	10,000	15,000	15,000	15,000	15,000	10,000	80,000
Computer Equity/Replacement	65,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000
Network Hardware	20,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Subtotal	**$100,000**	**$240,000**	**$250,000**	**$190,000**	**$225,000**	**$260,000**	**$240,000**	**$1,405,000**
District-wide Projects								
Painting Program	$0	$0	$50,000	$0	$50,000	$0	$50,000	$150,000
Vehicle Replacement Program	0	30,000	0	30,000	0	35,000	0	95,000
Track Resurfacing	0	0	85,000	0	0	0	0	85,000
Refurbish HS Gym Floor	10,000	0	0	0	0	0	0	0
Subtotal	**$10,000**	**$30,000**	**$135,000**	**$30,000**	**$50,000**	**$35,000**	**$50,000**	**$330,000**
School Fund Total	**$110,000**	**$270,000**	**$385,000**	**$220,000**	**$275,000**	**$295,000**	**$290,000**	**$1,735,000**
Capital Improvement Program Total	**$1,691,000**	**$1,910,000**	**$2,172,000**	**$2,024,500**	**$2,014,000**	**$2,052,000**	**$2,052,500**	**$12,225,000**

Town Manager Proposed
Capital Improvement Program
Long Range Program Element (All Funds)

(Includes Bonds and all other Funding Sources)

	Fiscal Year 2010-2011 (Current Yr.)	Fiscal Year 2011-2012 Year #1	Fiscal Year 2012-2013 Year #2	Fiscal Year 2013-2014 Year #3	Fiscal Year 2014-2015 Year #4	Fiscal Year 2015-2016 Year #5	Fiscal Year 2016-2017 Year #6	Six Year TOTAL (Six-Years)
Open Space and Recreational Programs								
Open Space Acquisition Program	$150,000	$150,000	$100,000	$200,000	$200,000	$200,000	$200,000	$1,050,000
Downtown Intermodal Park	0	730,000	0	0	0	0	0	730,000
South County Commons Bike Path	0	0	670,000	0	0	0	0	670,000
Neighborhood Guild Improvements	0	0	0	0	1,000,000	0	0	1,000,000
Community Gymnasium	0	0	0	0	0	0	4,100,000	4,100,000
Town Beach Program	15,000	15,000	15,000	10,000	10,000	10,000	10,000	70,000
Marina Park Improvements	45,000	45,000	0	10,000	10,000	0	0	65,000
General Municipal Programs								
Road Improvement Program	$3,483,172	$883,000	$1,024,000	$2,033,000	$1,450,000	$1,820,000	$960,000	$8,170,000
Public Safety Programs	92,000	82,000	31,000	145,000	50,000	90,000	0	398,000
Municipal Planning Program	23,393	19,000	0	0	0	0	0	19,000
Municipal Energy Conservation Program	0	200,313	181,353	18,333	0	0	0	400,000
Kingston Library Improvements	0	80,000	220,000	0	0	0	0	300,000
Information Technology Program	63,500	20,500	38,000	6,500	30,000	0	0	95,000
Property Revaluation Program	0	0	752,260	0	0	0	0	752,260
Senior Services Program	0	90,000	20,000	25,000	20,000	30,000	15,000	200,000
Town Hall Improvements	0	55,000	37,000		125,000	0	80,000	297,000
School Department Programs								
General Building Renovations Program	$0	$0	$0	$1,000,000	$0	$600,000	$1,000,000	$2,600,000
Total Long Range Program	**$3,872,065**	**$2,369,813**	**$3,088,613**	**$3,447,833**	**$2,895,000**	**$2,750,000**	**$6,365,000**	**$20,916,260**
Total Bonding Program - Six-Year CIP Plus Current Year								**$24,788,325**
Total Annual Funding Element	**$1,691,000**	**$1,910,000**	**$2,172,000**	**$2,024,500**	**$2,014,000**	**$2,052,000**	**$2,052,500**	**$12,225,000**
Total Capital Program	**$5,563,065**	**$4,279,813**	**$5,260,613**	**$5,472,333**	**$4,909,000**	**$4,802,000**	**$8,417,500**	**$33,141,260**
Less Road Improvement Transfers	($550,000)	($610,000)	($625,000)	($660,000)	($640,000)	($640,000)	($640,000)	($3,815,000)
Less Marina Park Improvements	0	0	0	(10,000)	(10,000)	0	0	(20,000)
Less Town Beach Transfers	(15,000)	(10,000)	(10,000)	0	0	(10,000)	0	(30,000)
Less Kingston Library	(30,000)	(25,000)	(25,000)	0	0	0	0	(50,000)
Less Town Hall Improvement Transfers	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(30,000)
Less Information Technology Transfers	(10,000)	(10,000)	(15,000)	(10,000)	(10,000)	(10,000)	(10,000)	(65,000)
Less Public Safety Programs	(45,000)	(33,000)	(40,000)	(75,000)	(35,000)	(45,000)	(45,000)	(273,000)
Less Senior Programs	(20,000)	(30,000)	(20,000)	(25,000)	(20,000)	(30,000)	(15,000)	(140,000)
Less Revaluation Transfers	(120,000)	0	0	0	0	0	0	0
Total Transfers	($795,000)	($723,000)	($740,000)	($785,000)	($720,000)	($740,000)	($715,000)	($4,423,000)
Net Capital Program	**$4,768,065**	**$3,556,813**	**$4,520,613**	**$4,687,333**	**$4,189,000**	**$4,062,000**	**$7,702,500**	**$28,718,260**

SECTION V

PUBLIC WORKS AND PARKS & RECREATION

SIX-YEAR WORK PLAN

IMPROVEMENTS\EQUIPMENT SCHEDULES

Proposed Public Works Improvement Program- Equipment Replacement Schedule								
	Budgeted 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Six Year Total
Highway Division Equipment								
Super., Engine. Vehicles & Equipment	$0	$0	$0	$25,000	$0	$0	$0	$25,000
Pickup & Utility Trucks- (6)	36,000	36,500	37,000	37,500	38,000	38,500	40,000	227,500
Light Dumps- (3)	0	0	85,000	0	0	95,000	0	180,000
Medium Dumps - (8)	0	135,000	135,000	0	140,000	0	145,000	555,000
Large Dumps- (2)	0	0	0	0	0	60,000	90,000	150,000
Street Sweepers- (2)	0	0	0	0	0	0	0	0
Jet-Vac Truck	105,000	0	0	0	0	0	0	0
Arborist Truck	0	0	0	0	0	0	0	0
Roadside Mowing- (3)	0	85,000	0	0	25,000	0	0	110,000
Backhoe/ Bobcat	0	0	0	195,000	0	0	0	195,000
Payloader	0	0	0	0	0	0	0	0
Debris Management Grapples	0	36,000	0	0	0	0	0	36,000
Grader	75,000	0	0	0	0	0	0	0
Chippers- (2)	0	0	0	0	30,000	0	0	30,000
Trailers & Message Board	0	0	0	0	20,000	0	0	20,000
Miscellaneous Equipment	0	0	0	0	25,000	20,000	0	45,000
Equipment Reserve Funds Available	(70,000)	(77,500)	0	0	0	0	0	(77,500)
Highway Division - Equip. Total	**$146,000**	**$215,000**	**$257,000**	**$257,500**	**$278,000**	**$213,500**	**$275,000**	**$1,496,000**

Town Manager Proposed Parks & Recreation Program - Equipment Replacement Schedule

Equipment	Date	I.D.#	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	Totals
3/4 Ton Pick-up	2005	#623			$27,000					$27,000
3/4 Ton Pick-up	2002	#627						$27,000		27,000
3/4 Ton Pick-up	2003	#629	$27,000							0
Panel Truck/Tools	2006	#628				$15,000	$12,000			27,000
Maint/Rec Van	2005	#630						7,500	$ 7,500	15,000
Box Truck	2005	#625			15,000	15,000				30,000
Dump Truck	2004	#622		$37,000					39,000	76,000
Dump Truck	2003	#626		37,000						37,000
Dump Truck	2001	#621					37,000			37,000
Dump Truck	2001	#624						37,000		37,000
Adm. Vehicle	2005	Taurus				15,000				15,000
Multi-Use Vehicle	2006	JD Gator				13,000				13,000
Multi-Use Vehicle	2003	Toro		15,000						15,000
Infield Machine	2007	Broyhill				16,000				16,000
Topdresser	1996								15,000	15,000
Tractor	1998	JD4200							15,000	15,000
Tractor	1992	JD			10,000	20,000				30,000
Tractor	1990	JD755							10,000	10,000
Aerator	1990								20,000	20,000
12 Foot Mower	2005	TORO-GM					46,000			46,000
12 Foot Mower	1999	TORO-GM	45,000					46,000		46,000
12 Foot Mower	2004	TORO			46,000					46,000
Front-Mount Mower	2003	Ferris-Z-			9,000	9,000				18,000
Front-Mount Mower	2001	JD1445	18,000						20,000	20,000
Front-Mount Mower	2006	JD1445					18,000			18,000
Front-Mount Mower	2003	JD1445				18,000				18,000
Equipment trailer	2001	16-ft-mow				6,000				6,000
Equipment trailer	2001	14 ft-mow					6,000			6,000
Equipment trailer	2002	21ft-mow					7,000			7,000
Equipment trailer	2006	21ft-mow						7,000		7,000
Equipment trailer	1995	21ft-mow		7,000						7,000
Totals			**$90,000**	**$96,000**	**$107,000**	**$127,000**	**$126,000**	**$124,500**	**$126,500**	**$707,000**

Town Manager Proposed Parks Improvement Program								
Park Facility	**2010-2011**	**2011-2012**	**2012-2013**	**2013-2014**	**2014-2015**	**2015-2016**	**2016-2017**	**Total**
Abbie Perry Park								
Playground Improvements							$5,000	$5,000
Broad Rock Playfields								
Parking Lot Improvements						$20,000		20,000
Tennis Court Resurfacing				$15,000	$15,000			30,000
Walking Path / Parking lot Sealing				10,000				10,000
Landscaping / Retaining Wall / Fencing		$15,000						15,000
Dog Park Fencing							5,000	5,000
Dog Park Stairway Access		5,000						5,000
Baseball / Softball Dug-out Improvements							30,000	30,000
Brousseau Park								
Tennis Court Resurfacing				10,000				10,000
Parking Lot Improvements							15,000	15,000
Playground Upgrades						10,000	10,000	20,000
Curtis Corner M.S. Fields								
Road / Parking Lot / Bike Path Improv.	$5,000							0
Playground Improvements				15,000				15,000
Irrigation System Upgrade				5,000	5,000			10,000
Restroom Bldg. Improvements		5,000						5,000
Baseball Field Dug-out Improvements	10,000							0

Town Manager Proposed Parks Improvement Program								
Park Facility	**2010-2011**	**2011-2012**	**2012-2013**	**2013-2014**	**2014-2015**	**2015-2016**	**2016-2017**	**Total**
Fagan Park								
Parking Lot Improvements						$3,000		$3,000
Playground Upgrades						10,000		10,000
Green Hill Park								
Tennis / Basketball Court Improvements						6,000	$6,000	12,000
Hazard Garden								
Landscape / Fence Improvements						5,000		5,000
Old Mountain Field								
Softball Field Lighting Improvements	$30,000	$30,000						30,000
In-line Rink Alterations			$20,000					20,000
Picnic Shelter			10,000	$10,000				20,000
Skate Park Improvements						10,000		10,000
Park Maintenance Building								
Exterior Door Installation			15,000					15,000
Maintenance Software Program						15,000		15,000
Saugatucket Park								
Basketball Court Improvements				10,000				10,000
Stepping Stone School								
Restroom / lower level Improvements						15,000		15,000
Interior Bldg. Improvements			15,000					15,000
Town Beach								
Playground Upgrade		10,000						10,000
Beach Improvement Program	10,000		10,000					10,000
Pavilion Improvements						10,000		10,000
Parking / Entryway Improvements	5,000							0

Town Manager Proposed Parks Improvement Program								
Park Facility	**2010-2011**	**2011-2012**	**2012-2013**	**2013-2014**	**2014-2015**	**2015-2016**	**2016-2017**	**Total**
Town Farm Park								
Playground Upgrade							$10,000	$10,000
Treaty Rock Park								
Playground Upgrades					$20,000			20,000
Basketball Court Improvements				$5,000				5,000
Tri-Pond Park								
No Projects Scheduled								0
Tuckertown Park								
Road / Parking Improvements		$10,000					10,000	20,000
Playground Upgrades				15,000	15,000			30,000
Tennis Court Resurfacing			$10,000					10,000
Restroom Bldg. Improvements				10,000	15,000			25,000
Village Green								
Tennis Court Lighting Upgrades						$10,000	15,000	25,000
Playground Improvements				10,000	10,000			20,000
West Kingston Park								
Playground Upgrades			15,000		15,000			30,000
Parking / Fencing Improvements							10,000	10,000
Restroom Bldg. Improvements			10,000					10,000
Tennis Court Resurfacing					15,000			15,000
William C. O'Neill Bike Path								
Bike Path Asphalt Sealing / Repairs		10,000						10,000
Totals	**$60,000**	**$85,000**	**$105,000**	**$115,000**	**$110,000**	**$114,000**	**$116,000**	**$645,000**
Less Capital Funds Forward	**$0**	**($5,000)**	**$0**	**$0**	**$0**	**$0**	**($5,000)**	**($10,000)**
Net PAUG Transfers	**$60,000**	**$80,000**	**$105,000**	**$115,000**	**$110,000**	**$114,000**	**$111,000**	**$635,000**

SECTION VI

MUNICIPAL

DEPARTMENTS AND AGENCIES

REQUESTED

CAPITAL IMPROVEMENT PROGRAM

(ALL FUNDS)

Department Requested
Capital Improvement Program

General Fund	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Six Year Total
Recreation Program								
Park Rehabilitation/Improvements	$60,000	$85,000	$140,000	$152,000	$155,000	$153,000	$120,000	$805,000
Equipment Purchase/ Replacement	90,000	96,000	136,500	137,500	111,000	137,000	129,000	747,000
Marina Park Improvements	0	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Recreation Depart. - Subtotal	**$150,000**	**$191,000**	**$286,500**	**$299,500**	**$276,000**	**$300,000**	**$259,000**	**$1,612,000**
Public Services Program								
Road Improvement Program	$550,000	$610,000	$625,000	$660,000	$640,000	$640,000	$640,000	$3,815,000
Equipment Acquisition	146,000	251,500	239,000	257,500	278,000	213,500	275,000	1,514,500
Public Services Dept. - Subtotal	**$696,000**	**$861,500**	**$864,000**	**$917,500**	**$918,000**	**$853,500**	**$915,000**	**$5,329,500**
Public Safety Program								
Computer System Equipment	$10,000	$30,000	$30,000	$30,000	$35,000	$35,000	$35,000	$195,000
Harbor Patrol - Engine Replacement	0	20,000	0	0	0	0	0	20,000
Animal Control Vehicle Replacement	0	0	35,000	0	0	0	0	35,000
Public Safety Building - Storage	0	0	0	10,000	25,000	25,000	25,000	85,000
Communications Equipment	30,000	15,000	10,000	10,000	10,000	10,000	10,000	65,000
Public Safety Building - General	5,000	20,000	15,000	15,000	10,000	10,000	10,000	80,000
Public Safety Dept. - Subtotal	**$45,000**	**$85,000**	**$90,000**	**$65,000**	**$80,000**	**$80,000**	**$80,000**	**$480,000**
Communications Department								
Cable Purchase	$0	$0	$10,000	$0	$10,000	$0	$10,000	$30,000
Communications Dept. - Subtotal	**$0**	**$0**	**$10,000**	**$0**	**$10,000**	**$0**	**$10,000**	**$30,000**

Department Requested Capital Improvement Program								
General Fund	**Fiscal Year 2010-2011**	**Fiscal Year 2011-2012**	**Fiscal Year 2012-2013**	**Fiscal Year 2013-2014**	**Fiscal Year 2014-2015**	**Fiscal Year 2015-2016**	**Fiscal Year 2016-2017**	**Six Year Total**
Emergency Medical Services								
Medical Diagnostics	$0	$0	$30,000	$45,000	$0	$0	$0	$75,000
Facilities Improvements - South	10,000	25,000	20,000	20,000	0	0	0	65,000
Facilities Improvements - North	0	10,000	10,000	0	0	0	0	20,000
Mobile Computing Upgrade	0	0	8,000	0	0	0	0	8,000
EMS Vehicle Replacement #1	75,000	75,000	0	0	0	80,000	80,000	235,000
EMS Vehicle Replacement #2	0	0	35,000	35,000	0	0	0	70,000
EMS Vehicle Replacement #3	50,000	0	0	0	80,000	80,000	0	$160,000
Emergency Medical Services - Subtotal	**$135,000**	**$110,000**	**$103,000**	**$100,000**	**$80,000**	**$160,000**	**$80,000**	**$633,000**
Library Program								
Library Facilities Renovations Program	$30,000	$30,000	$30,000	$0	$0	$0	$0	$60,000
Vehicle Replacement	0	0	0	0	0	15,000	15,000	30,000
Library Depart. - Subtotal	**$30,000**	**$30,000**	**$30,000**	**$0**	**$0**	**$15,000**	**$15,000**	**$90,000**
Senior Services Program								
Adult Day Services Center Improvements	$0	$0	$0	$10,000	$0	$10,000	$0	$20,000
Senior Center Facility Improvements	0	0	15,000	10,000	25,000	0	20,000	70,000
Senior Center Annex Improvements	0	0	20,000	20,000	20,000	20,000	25,000	105,000
Senior Center Barn Improvements	0	0	10,000	0	0	0	10,000	20,000
Senior Transportation Vehicle	20,000	30,000	0	0	0	0	0	30,000
Senior Services Depart - Subtotal	**$20,000**	**$30,000**	**$45,000**	**$40,000**	**$45,000**	**$30,000**	**$55,000**	**$245,000**
General Government								
GIS Municipal Mapping Program	$10,000	$0	$0	$0	$0	$0	$0	$0
GIS Equipment Reserve Fund	0	10,000	0	0	0	0	0	10,000
Municipal Planning Services	0	10,000	0	10,000	0	10,000	0	30,000
Administrative Network Program	10,000	10,000	15,000	10,000	10,000	10,000	10,000	65,000
Property Appraisal Program	120,000	7,000	0	0	35,000	35,000	0	77,000
Town Hall - Renovations and Upkeep	5,000	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Pool Car Replacement	0	0	20,000	0	20,000	0	20,000	60,000
General Government - Subtotal	**$145,000**	**$57,000**	**$55,000**	**$40,000**	**$85,000**	**$75,000**	**$50,000**	**$362,000**
General Fund Total	**$1,221,000**	**$1,364,500**	**$1,483,500**	**$1,462,000**	**$1,494,000**	**$1,513,500**	**$1,464,000**	**$8,781,500**

Department Requested Capital Improvement Program								
Water Fund	**Fiscal Year 2010-2011**	**Fiscal Year 2011-2012**	**Fiscal Year 2012-2013**	**Fiscal Year 2013-2014**	**Fiscal Year 2014-2015**	**Fiscal Year 2015-2016**	**Fiscal Year 2016-2017**	**Six Year Total**
Water Storage								
SCADA/Telemetry Upgrades	$0	$27,000	$0	$0	$0	$25,000	$0	$52,000
Water Supply								
RIDOH Capital Infrastructure Plan	0	15,000	0	0	0	0	20,000	35,000
Water Supply Mgmt Plan Reaffirmation	0	19,000	0	0	0	0	25,000	44,000
Pump Station Repairs	0	0	20,000	0	0	0	0	20,000
Factory Pond Dam Repair	60,000	0	0	0	0	0	0	0
Leak Detection Equipment	0	30,000	0	0	0	0	0	30,000
Water Main Replacement Program	0	0	0	20,000	25,000	25,000	25,000	95,000
Water Meter Replacement Program	0	0	0	25,000	25,000	25,000	25,000	100,000
Equipment & GIS								
DPS Office Building Contribution	0	0	0	20,000	0	0	0	20,000
Rolling Stock Equipment Replacement	0	0	80,000	0	0	25,000	0	105,000
Water Filtration Plant- Engineering	0	0	0	0	0	0	50,000	50,000
Water Fund Total	**$60,000**	**$91,000**	**$100,000**	**$65,000**	**$50,000**	**$100,000**	**$145,000**	**$551,000**

Department Requested
Capital Improvement Program

Wastewater Fund	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Fiscal Year 2013-2014	Fiscal Year 2014-2015	Fiscal Year 2015-2016	Fiscal Year 2016-2017	Six Year Total
WWTF, Telemetry & Pump Stations								
WWTF Building Infrastructure Upgrade	$0	$50,000	$0	$20,000	$40,000	$40,000	$0	$150,000
WWTF Telemetry and Control Upgrade	0	30,000	0	0	0	30,000	0	60,000
WWTF Standby Generator Replacement	0	0	0	100,000	100,000	100,000	0	300,000
WWTF Outfall Diffuser Repair	100,000	0	0	0	0	0	0	0
Pump Station Improvements	40,000	200,000	150,000	0	0	0	50,000	400,000
Kingston P. S. Generator Replacement	0	0	100,000	125,000	0	0	0	225,000
Solids Handling								
Solids Handling Upgrade	0	0	0	40,000	0	0	30,000	70,000
Septage Holding Tank	0	0	0	0	0	50,000	0	50,000
Primary Treatment								
Influent Headworks	0	30,000	0	0	50,000	0	0	80,000
Primary Treatment Upgrade	0	0	0	0	40,000	30,000	30,000	100,000
Primary Grease & Sludge Pumps	30,000	0	0	0	0	0	0	0
Secondary Treatment								
Aeration Equipment Upgrade	0	0	0	40,000	40,000	50,000	0	130,000
Collection System								
Interceptor Repair and Cleaning	90,000	0	0	0	0	0	100,000	100,000
Equipment & GIS								
Collection System Maint. Equipment	0	0	40,000	0	0	0	40,000	80,000
Rolling Stock Equipment Replacement	40,000	0	30,000	30,000	30,000	0	30,000	120,000
Geographic Information System Upgrade	0	0	0	0	10,000	0	0	10,000
Wastewater Fund Total	**$300,000**	**$310,000**	**$320,000**	**$355,000**	**$310,000**	**$300,000**	**$280,000**	**$1,875,000**

Department Requested Capital Improvement Program								
School Fund	**Fiscal Year 2010-2011**	**Fiscal Year 2011-2012**	**Fiscal Year 2012-2013**	**Fiscal Year 2013-2014**	**Fiscal Year 2014-2015**	**Fiscal Year 2015-2016**	**Fiscal Year 2016-2017**	**Six Year Total**
Technology								
High School Computer Labs	$0	$35,000	$35,000	$35,000	$35,000	$35,000	$35,000	$210,000
Middle Schools Computer Labs	0	35,000	35,000	0	0	0	35,000	105,000
Elementary Schools Computer Labs	0	0	0	0	35,000	45,000	0	80,000
Telecommunications Program	0	20,000	25,000	0	0	25,000	20,000	90,000
Administrative Computers	15,000	10,000	15,000	15,000	15,000	15,000	10,000	80,000
Computer Equity/Replacement	65,000	115,000	115,000	115,000	115,000	115,000	115,000	690,000
Network Hardware	20,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Subtotal	**$100,000**	**$240,000**	**$250,000**	**$190,000**	**$225,000**	**$260,000**	**$240,000**	**$1,405,000**
District-wide Projects								
Painting Program	$0	$0	$50,000	$0	$50,000	$0	$50,000	$150,000
Vehicle Replacement Program	0	30,000	0	30,000	0	35,000	0	95,000
Track Resurfacing	0	0	85,000	0	0	0	0	85,000
Refurbish HS Gym Floor	10,000	0	0	0	0	0	0	0
Subtotal	**$10,000**	**$30,000**	**$135,000**	**$30,000**	**$50,000**	**$35,000**	**$50,000**	**$330,000**
School Fund Total	**$110,000**	**$270,000**	**$385,000**	**$220,000**	**$275,000**	**$295,000**	**$290,000**	**$1,735,000**
Capital Improvement Program Total	**$1,691,000**	**$2,035,500**	**$2,288,500**	**$2,102,000**	**$2,129,000**	**$2,208,500**	**$2,179,000**	**$12,942,500**